

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Uruguay: Going fishing for trouble, Page 8

## World News

### Angola talks to resume in Congo this week

South African Foreign Minister P.W. Botha will hold bilateral talks with Angola in Brazzaville, the Congo capital, this week as part of continuing efforts to end the war in Angola and bring independence to Namibia, it was disclosed in Cape Town.

### Syria warns Shias it may intervene

Syria warned rival Shia Moslem fighters battling for control of Beirut's southern suburbs that it might be forced to send its own troops to intervene if the fighting continued.

### Soviet 'opposition' held

Soviet police detained six political dissidents involved in an attempt to set up a new political party but failed to prevent a meeting to adopt its manifesto, Page 2.

### Golden Temple killings

Sikh separatists in the Golden Temple complex in Amritsar exchanged fire with police stationed outside the temple, killing four people and wounding at least seven, including a senior policeman, Page 6.

### Chinese border clash

Chinese border forces killed an undisclosed number of Vietnamese soldiers who had crossed into China and killed three farmers, the official New China News Agency said, Page 5.

### Iraq builds oil pipeline

Iraq was building a new pipeline that would enable it to pump oil through either Turkey or Saudi Arabia and so boost its ability to export its oil, it was said, Page 7.

### Panama banks reopen

Long queues formed outside banks in Panama as people waited to make limited withdrawals for the first time in more than nine weeks, Page 9.

### Karachi clampdown

Pakistani troops with orders to shoot curfew violators on sight patrolled Karachi to quell riots, in which 32 people were killed over the weekend, Page 11.

### INF verification warning

Leaders of the US Senate Intelligence Committee urged the Senate not to debate the Intermediate-Range Nuclear Forces treaty until serious differences between the Kremlin and White House over on-site verification had been resolved, Page 8.

### Toronto agenda change

Leading industrial states agreed to reshape the agenda of a seven-nation summit in Toronto next month in an attempt to ensure closer focus on economic issues, Page 6.

### Captives freed

Left-wing Colombian rebels, led by a defrocked priest, released 11 people kidnapped last week to publicize guerrilla attempts to drive out foreign oil companies, Page 10.

### Martens pledge

Belgian Prime Minister Wilfried Martens and his new centre-left Government were sworn into office and pledged to cut public spending and devolve more powers to the country's founding Francophone and Flemish communities, Page 2.

### 'Drug runners' detained

Forty-two Yugoslavs were arrested in Pristina, capital of Kosovo, accused of smuggling 100 kg of heroin to Spain over the past three years, the state news agency said, Page 12.

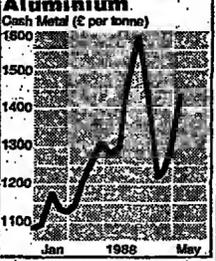
## Business Summary

### Spain warns of possible foreign capital curbs

SPANISH Government might soon move to control heavy inflows of foreign currency which are driving the peseta up against its main trading currencies and threatening to derail Madrid's efforts to cut interest rates, Carlos Solchaga, Finance Minister, told a Financial Times conference, Page 2.

### Murray Ohio Manufacturing

big US lawn-mower and bicycle manufacturer, rejected a \$48 share, \$188m cash takeover bid by Electrolux of Sweden, world's leading white goods manufacturer, sending Murray shares soaring by \$18 to \$63, Page 27.



### Aluminium

Standard grade (99.5 per cent) put on \$28 to \$42.50 a tonne, Page 36.

### WALL STREET: The Dow Jones

industrial average closed down 10.11 at 1,997.35, Page 48.

### STERLING closed in New York

at \$1.8815, £ closed in London at \$1.8795, (\$1.8615), DMS, 1.625 rate in which, ¥234.50 (\$232.50), SFR, 6.625 (\$FR2.61), and FF10.725 (\$FR10.650), Page 37.

### NIKKO SECURITIES, Japanese

securities house, has appointed a woman as a member of the board of its European subsidiary, an unprecedented appointment at a Japanese institution, Page 30.

### VOLVO, Swedish motor, engineering

and food group, and Scandinavian Airlines System, Swedish airline, are to form a jointly-owned company, Page 28.

### AGA, Swedish industrial group,

agreed to acquire Lufthansa's French family-owned gas company based in Nice, Page 25.

### ROBERT CAMPEAUX's ambitious

\$6.8m acquisition of Federated Department Stores, large US department store chain, has run into difficulty less than a week after he formally gained control with the unexpected resignation of Robert Morosky, president of Campean Corporation's Allied Stores Division, Page 27.

### BURT SUGARMAN, Hollywood-

based industrialist and television producer, increased his offer for Media General from \$61.50 to \$70 a share, valuing the newspaper and broadcasting group at about \$28m, Page 27.

### COMPAGNIE Financière de Suez,

French financial group, announced fund raising operations totalling about FF95bn (\$97.7m) to complete the cost of its acquisition of a FF9.8bn stake in Société Générale de Belgique and reinforce its capital assets, Page 27.

## White House throws the book at Regan's memoirs

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

"I THINK THIS book is going to help the Reagan Administration," Mr Donald Regan, the former White House Chief of Staff, said yesterday about his memoirs. It was a judgment that the White House clearly did not share. As the furor over Mr Regan's revelations about the role Mrs Nancy Reagan and her astrologer played in the Reagan presidency broke on the front pages of the American newspapers, the White House statement was tart: "Vindictiveness and revenge are not admirable qualities and are not worthy of comment. Donald Regan's attempts to defame the First Lady on Mother's Day, no less, are certainly in that category."

Mr Regan blames Mrs Reagan for getting him "fired like a shoe clerk" from his White House job in February 1987 as the Reagan presidency was rocked by the Iran-Contra scandal. He describes Mrs Reagan's role as "a shadowy distaff presidency" in a White House in which the President is once again portrayed as usually a passive bystander rubber stamping decisions reached by his staff. "It was a rare meeting in which (the President) made a decision or issued orders," he writes.

Mr Regan refutes the charge in the Tower Report into the Iran-Contra affair that he was the man "who must bear primary responsibility for the chaos that descended on the White House" at the time. Mr Regan maintains he was ignorant of the evolution of the early decisions which led up to the arms for hostages swaps.



Regan: Refutes Contra charges

## Mitterrand's victory deepens divisions in right-wing opposition

BY IAN DAVIDSON IN PARIS

THE SPLIT in France's parliamentary right wing deepened yesterday in the wake of President Francois Mitterrand's triumph in the election on Sunday. The neo-Gaullist RPR party of outgoing Prime Minister Jacques Chirac has taken a stand in outright opposition to President Mitterrand, while the centre-right UDF grouping is offering the possibility of case-by-case co-operation with a new centre-left government.

Mr Mitterrand, meanwhile, was expected to move quickly to appoint a new Prime Minister following Sunday's poll. Most speculation continued to focus on Mr Michel Rocard, former Agriculture Minister, as the most likely candidate.

## Polish strikers determined to continue sit-in

BY CHRISTOPHER BOBINSKI IN GDANSK

STRIKERS AT the Gdansk Lenin shipyard, the Solidarity trade union's birthplace in 1980, yesterday made it abundantly clear that they were determined to hold out until riot police came in to get them. They chanted "We shall win" and "There can be no freedom without Solidarity".

## Fuji Bank's role in US bond venture limited

By David Lascelles in London

KLEINWORT BENSON, the UK merchant bank, and Fuji Bank, Japan's third largest bank, are completing plans for a joint dealership in the US Treasury bond market.

## UK fails to halt rise of pound

BY SIMON HOLBERTON IN LONDON

THE POUND rose sharply in foreign exchange markets yesterday despite two attempts by the Bank of England to stem the currency's advance.

## 1992 'will mean bigger groups'

BY PETER MONTAGNON, WORLD TRADE EDITOR, IN LONDON

THE UNIFIED internal market planned by the European Community for 1992 could lead to a radical change in the corporate shape of Europe's economy, the EC Commissioner responsible for the internal market, said in London yesterday.

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**ELECTION**  
**THAT MAY**  
**CHANGE THE**  
**DESTINY OF**  
**DENMARK**

**Svend Auken, the Social Democratic Party leader, whose tone does not please Nato loyalists, Page 26**

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# EUROPEAN NEWS

## Victorious SPD seeks right-wing alliances

**By David Marsh in Bonn**

THE West German opposition Social Democratic Party (SPD) will look for alliances with right-wing governed states to try to block government policies in the Bundestag, the upper house of Parliament. Mr Hans-Jochen Vogel, the SPD leader, said yesterday.

Mr Vogel was speaking in the wake of the SPD's capture of the northern state (Land) of Schleswig-Holstein in Sunday's election. The landslide victory leaves the Social Democrats and Chancellor Helmut Kohl's Christian Democrats (CDU) with an equal number of seats in the Land-elected Bundestag, which has a veto over important legislation, including tax law.

Mr Vogel, holding a celebratory press conference with a jubilant Mr Björn Engholm, the Prime Minister-designate of the state, said it would be up to people like Mr Franz Josef Strauss, the Bavarian Prime Minister, to come up with "reasonable suggestions" in the Upper House capable of finding SPD support.

Mr Strauss, leader of Mr Kohl's restive coalition partner, the Christian Social Union, now carries the effective casting vote in the Bundestag. However, Mr Kohl, at a separate press conference yesterday, played down any threat to his government of the new voting structure in the Bundestag.

Mr Engholm meanwhile pledged a thorough examination of safety standards at the state's three nuclear power stations ahead of a move to try to close them down. This is in line with the SPD's policy of seeking closure of West German nuclear plants over the next 10 years.

Mr Engholm, who will take up office next month as the head of the first SPD-led government in the state for 38 years, promised to bring in outside experts to help boost Schleswig-Holstein's flagging fortunes. As well as a think tank to study ways of giving the state an "ecological and economic renewal", Mr Engholm said he would also be bringing in a form of concerted action between union and employers.

Mr Engholm said the SPD would pay closer attention to the needs of the electorate, who had been treated with "lack of feeling" by the previous Christian Democrat-run administration. He said the Kiel state parliament would be given greater powers to check the state government.

The Christian Democrats lost 9.3 points, to 33.3 per cent of the vote, compared with the last elections in September, failing to win a single electoral constituency, with the SPD gaining 9.6 points to 54.8 per cent.

## LARGE CABINET TRIES TO ACCOMMODATE WIDE PARTY AND LINGUISTIC INTERESTS Martens return fails to rouse Belgians

BY TIM DICKSON IN BRUSSELS

THE MOOD in Belgium was low key and far from triumphal yesterday as Mr Wilfried Martens, the country's new Premier, and 31 other ministers and secretaries of state were duly sworn in by King Baudouin.

While most diplomats and Eurocrats in Brussels took the day off to celebrate the birthday of one of the founding fathers of the European Community, Belgians were not noticeably rejoicing that their near 150-day caretaker Government had formally come to an end.

The Brussels Bourse, which earlier in the year had kept and danced to the tune of the Italian businessman Mr Carlo de Benedetti, betrayed barely a flicker of interest in the successful formation of a new coalition and actually finished the day a shade off Friday's close. Front pages of the local newspapers seemed at least as preoccupied by the outcome of the election in neighbouring France.

Even Mr Martens - back for the eighth time as Prime Minister after most commentators had written him off - spent much of the time at his first news conference apologetically explaining why his new cabinet is initially so large. It will shrink, he pointed out, once the promised

revolution is complete and direct elections have been held for the new Council of the Brussels region.

Notwithstanding its considerable size - the consequence of having to accommodate the ambitions of five centre-left parties and to attempt to preserve the delicate linguistic balance between Flemish and Francophone - no room could be found for Mr Mark Eyskens, Finance Minister in the previous Government and a former Prime Minister in 1981. His post goes to Mr Philippe Maystadt, the former Economics Minister and a rising star of the French-speaking Christian Democrat party (PSC).

Mr Maystadt, however, had been tipped as a possible vice-prime minister for the PSC, but that privilege goes to Mr Melchior Wathelet, the new Minister of Justice and the Middle Classes, who has deservedly earned a name for himself as a dynamic and far sighted president of the Walloon Regional Executive.

The other vice-prime ministers are Mr Philippe Moureaux for the French-speaking Socialists (FS) whose portfolio includes responsibility for the Brussels region and institutional reforms, Mr Willy Claes of the Flemish-speaking



Mr Martens leaves the palace after being sworn-in

ing Socialists (Economic Affairs and Education), Mr Jean-Luc Dehaene, the Flemish-speaking Christian Democrat (CVP) who led the party negotiations after the past few weeks (Communications and Institutional Reform), and Mr Hugo Schiltz, the Volksunie representative who is Minister of the Budget and Political Science.

Two surprises in the list were the absence of Mr Guy Spitaels, leader of the PS who has decided to remain in his post in an effort to maintain the unity of his divided party, and the continuation as Minister of Exterior Relations of Mr Leo Tindemans, one of the most experienced figures in Belgian politics.

## Soviet 'opposition' party members held

BY QUENTIN PEEL IN MOSCOW

SOVIET POLICE yesterday detained six political dissidents involved in an attempt to set up a new political party, but failed to prevent a meeting to adopt its manifesto.

They also forced participants from Soviet cities outside Moscow to return home before the end of the three-day conference, held at a variety of unofficial venues, to establish what is to be called the Democratic Union.

Some 70 people managed to meet for half an hour yesterday to adopt their manifesto, after the security police prevented them from getting to their original meeting place - the offices of the dissident journal Glasnost - in the countryside outside Moscow.

The editor of Glasnost, Mr Sergei Grigoryants, and five of his colleagues, were detained.

Further participants were reported to have been detained last night, but it was not clear if any would be charged with serious offences.

The new organisation - a political party in all but name, although the ruling Communist party is the only one recognised by the constitution - is pledged to "economic and spiritual pluralism, a multi-party system, a legal opposition press and independent trade unions," according to its founding charter.

"We define the contents of our activity as political opposition to the present order," it says.

In itself the fledgling party does not represent any serious challenge to the overwhelming authority of the Soviet regime, but it does mark the less usual political endorsement for Mikhail Gorbachev, the Soviet leader.

It clearly falls well outside those informal groups within the ruling party which may be tolerated as part of Mr Gorbachev's political and economic reforms, and amounts to a test of the "socialist pluralism" which he has called for.

• Soviet farmers attacked Mr Gorbachev's economic reforms yesterday for doing little to ease habitual shortages in food and fodder, Reuters reports from Moscow.

## Ozal dodges plea for journalists

By Jim Hodgson in Ankara

TURKEY'S Prime Minister, Mr Turgut Ozal, yesterday sidestepped pleas for an amnesty for imprisoned journalists at the opening in Istanbul of the 37th General Assembly of the International Press Institute. Ozal, 46, is in jail on various sanctions for their writings.

The pleas were made by Mr Peter Galliner and Mr Juan Luis Cebrin, director and chairman respectively of the IPI.

Mr Galliner asked the Premier to ensure that other restrictions on press freedom were abolished. He also urged the Government to refrain from using economic pressure in an attempt to influence publications' editorial content.

Mr Ozal met this halfway, pointing to Turkey's democratic progress coupled with its economic advancement, which he described as a rare achievement. On human rights, he invited investigation from abroad into allegations of torture.

However, he pointed out that the press had a role and responsibility in society, as did the legislature and executive, and should be balanced coverage, saying that the press could be used to further the interests of its owners - a clear reference to his recent clashes with the press.

## Olli Virtanen in Helsinki reports on a change in a policy of neutrality towards Western Europe

# Finland seeks entry into Council of Europe

FINLAND'S decision at the end of April to seek membership of the Council of Europe has removed one of its arguments for the uniqueness of its foreign policy.

The country's neutrality policy is now able to accommodate the membership but on the domestic front Finland will have a long way to go before its human rights laws are compatible with the Council's requirements.

As the only large West European country outside the Council of Europe (the other non-members are Andorra, Monaco, San Marino and Vatican), Finland's position has been a subject of awkward questions abroad and embarrassment at home.

Historically Finland has abstained because of the Council's original role as a "cold-war organ" with overly anxious criticism of the human rights in the Soviet bloc, as many Finnish politicians saw it.

During the past decade that argument has become less valid while, at the same time, Finland itself has taken bolder steps towards the rest of Europe.

In economic terms the trend is clear. During the 1980s Finnish companies have made dozens of acquisitions in Western Europe. The continent's share of Finland's external trade has grown. EC and Efta countries now account for two thirds of Finland's total exports.

On the political front Finland's traditional solution is the high-wire act, balancing between East and West. This was apparent when the special Efta agreement in the 1960s was balanced with a similar document with Comecon, the Soviet bloc trading pact.

In the case of the Council of Europe no such counter agreement was possible. But then, times have changed. Moscow itself has made inroads to Strasbourg. And Finland has been an active observer member of the Council, taking part in a number of committees.

Despite the favourable developments the decision was far from easy for the Government. The debate started just over a year ago when Finland's foremost industrialist, Mr Kari Kairamo, chief executive officer of Nokia,

strongly urged the newly-formed Government to apply for the Council membership.

The timing turned out to be unfortunate. The coalition cabinet included conservative ministers for the first time after 21 years in opposition, largely because of the party's alleged anti-Soviet stance.

Led by Mr Harri Holkeri, the Prime Minister, the party's ministers

decision to seek closer ties with the Council.

Finland's business community welcomes the move. At a time when companies are highly concerned about 1992, the relations with the community as a whole are vitally important. And, as one businessman noted, it would have been embarrassing if Yugoslavia, for example, were to have become a member before Finland.

### It would be embarrassing if Yugoslavia, for example, were to become a member before Finland

Even if the external obstacles are cleared Finland will have its hands full in bringing its human rights laws compatible with the Council's human rights convention. Finland's police have powers to detain suspects without a magistrate's hearing for 17 days while all other Western European countries - and the Council's convention - apply to much shorter detention periods.

Equally strict are laws on compulsory military service. Accord-

ing to the law any Finnish man may skip conscription on ethical or religious grounds. Instead he must take compulsory public service which, at 16 months, is twice as long as military service. This is regarded as punitive and in conflict with the human rights convention.

In fact, Amnesty International has nominated one of the two Finnish "total objectors," currently serving 9-month jail sentences, for refusing public service, as Prisoner of the Month in May 1988.

Mr Matti Louhevaara, the Justice Minister, agrees that Finland has "quite a task ahead" in adapting legislation to the Council's requirements. In principle Finland could join without ratifying the human rights convention but in the long run the laws have to be changed.

The fact that the Finnish human rights laws are stricter than those in other Western countries may have come as news to many Finns. With other liberal Nordic welfare-oriented countries Finland strikes one as an opposite to a police state.

## Yugoslavia financial trial adjourned after bias claim

THE TRIAL of 35 Yugoslav officials involved in the country's biggest postwar financial scandal was adjourned yesterday for another day to consider a demand by the defence to dismiss the court prosecutors, AP reports from Rijeka.

Both Mr Fikret Abdic, the director general of the major Agronomic food-processing plant, and most of the defence lawyers challenged the court's ability to stage an impartial trial.

The trial of Mr Abdic, 48, and others opened last Thursday.

They went on trial before the high court of this Bosnian town on charges of circulating unconvincing promissory notes worth about \$1m.

Indictments running to hundreds of pages say the main charge against Mr Abdic and his co-defendants is the criminal offence of "counter-revolutionary threat to the social system."

In what are termed very serious circumstances, this and other charges the defendants face can carry the death sentence.

Legal experts said it was likely Mr Abdic and the others would be sentenced under less severe provisions with a maximum sentence of 20 years in jail.

The defendants are also indicted for abuse of authority to undermine the economy "under especially grave circumstances," embezzlement, illegal dealings with foreign companies and attempts to disrupt Yugoslavia's banking and financial system.

Mr Fikret Abdic, president of the court and head of the five-judge panel, adjourned the trial until today to consider the defence's demands.

Mr Konjic said yesterday that a defence request on the first day of the trial May 5 to dismiss the entire judiciary of Yugoslavia's republic of Bosnia and Herzegovina was rejected.

Mr Abdic had claimed that the court was biased.

The defence said the request was made because of plans to call "a large number" of witnesses who held or have held top posts in Bosnia or in the federal Government, the state newsagency Tanjug reported.

Mr Konjic rejected a request by Mr Abdic's lawyer that he be replaced. However, he agreed to replace three judges on the panel because they convicted one of the defendants in another trial.

## Madrid may act to control inflow of foreign capital

BY PETER BRUCE IN MADRID

THE SPANISH Government announced yesterday that it might move to control heavy inflows of foreign currency which are driving the peseta up against its main trading partners and which threaten to derail Madrid's efforts to cut interest rates.

Mr Carlos Solchaga, the Finance Minister, told a Financial Times conference here that he would "not be surprised" if the Government felt itself obliged to "introduce measures to des-

tilute the entrance of foreign short-term capital because of its high cost."

The Minister did not elaborate, but said such measures would be administrative and seemed therefore to rule out any immediate cut in interest rates. Some bankers at the conference said the Government could introduce statutory controls on short-term capital inflows.

The Madrid Government has

become alarmed in recent weeks at an overbook in its inflation targets - first-quarter price rises totalled 1.6 per cent, more than half the target for the full year - and a sharp rise in money supply in April. Foreign investment, combined with a flood of hot money, has pushed reserves up to a record \$34m.

Mr Solchaga said the Government might be forced to act unless rates in the European Monetary System (EMS), mainly

the D-Mark and the French franc "modify." The peseta has been growing consistently against both currencies, leading to loud complaints from exporters.

He acknowledged that Spanish interest rates were still substantially higher than in the rest of Europe, and that cutting them could help staunch the inflow of foreign currency. But the problem was that a cut in rates, with consumer spending already growing at 25 per cent a year, could

lead to the economy overheating.

Mr Mariano Rubio, Governor of the Bank of Spain, said that monetary policy could be effective if it operated in collaboration with fiscal policy. In a thinly disguised warning to the Government he said that without such co-operation "one runs the risk that monetary policy would have to be continually more restrictive."

Mr Rubio made a strong appeal for Spain to join the EMS.

## KIO defends its Spanish investment drive

BY PETER BRUCE

THE KUWAIT Investment Office yesterday defended its investment drive into Spain. Mr Fouad Jaffar, its deputy chairman and general manager, said that the \$10m spent there in the past four years had encouraged other foreign investors.

In a rare public engagement, the KIO chief executive told a conference organised by the Financial Times and the Spanish business daily, Cinco Dias, that the KIO had sold only two of the investments it had made, making nonsense of accusations that it was behaving like a shark in Spain.

Mr Jaffar said the KIO was investing in Spain to take advantage of structural changes in the Spanish economy, and he praised the Madrid Government's "wise recognition" of the importance of foreign investment. The Government, he said, had been helped

to the KIO but had not compromised Spanish interests.

The KIO's sometimes aggressive pursuit of takeover targets has attracted criticism in Spain. Mr Jaffar said, however, that "if the KIO in Spain sometimes seems to be in a hurry - we are. We do not have the luxury of time." Spain was one of the most exciting economies in the world.

Mr Jaffar said the KIO's main affiliate in Spain, the paper manufacturer Torras Hostench, would invest more than Pso50n (224m) a year for the next five years and was developing strategies to expand elsewhere in Europe in co-operation with other producers.

In a sharp reference to the KIO's hard fought takeover of the country's biggest chemicals group, Union Explosivos Rio Tinto (ERT), he said the battle had delayed a restructuring of the Spanish chemical industry, ahead of 1992, that "may yet prove costly."

ERT said, however, that the KIO's first entry into the chemicals market, faced "daunting" problems. It was working together now. The "unnecessary dispute" had led to wounded pride on both sides.

He also attacked traditions in the Spanish banking system under which banks hold large stakes in industry. KIO, together with two local entrepreneurs, holds a 13 per cent stake in the country's biggest bank, Banco Central, and Mr Jaffar's remarks could be read as strong criticism of the bank's present leadership.

Banco Central has large industrial holdings which it is now trying to consolidate but, said the KIO chief, "a great proportion of the bank's capital is tied up in industrial holdings to the detriment of their banking business."

Mr Guillermo de la Dehesa, Secretary of State for the Economy, told the conference that the Government planned to bring in a decree soon to govern the creation of new banks. The Bank of Spain is encouraging Spaniards to set up new financial institutions, but the failure of the Rumasa banking empire five years ago has made the supervisory authorities far more cautious.

He said the decree, which could be promulgated as early as next week, would enable the authorities to examine the financial background of people wanting to establish banks and also establish principles of reciprocity with regard to countries outside the European Community.

He said, too, that the Government was working on legislation to ease restrictions on the regional growth of Spanish savings banks and on reducing bank reserve ratios.

Mr Peter Leslie, deputy chairman of Barclays Bank, which has a major presence in Spain, suggested that the unification of the European market approached in 1992, questions about national

control of large banks would become more urgent.

"In the UK our Governor has said that he does not want to see the major UK banks change ownership," he told delegates. Similar controls existed in Spain but, he said, "I think we have to ask ourselves whether that could or should change after 1992, certainly with regard to the few flag bearers of the national industry."

"To accept the surrender of what has often been regarded as a matter of national sovereignty requires a considerable act of faith," he said. That might come but only after the full operation of the European Monetary System, the establishment of a European Central Bank, the existence of a common currency and, perhaps, the disappearance altogether of the national central banks.

Mr Mariano Rubio, the Spanish Central Bank Governor, also enthusiastically endorsed the creation of a European Central Bank.

"In my view," he said, the creation of an autonomous European central bank with supra-national powers, would be necessary to achieve the final objective of the EC - the constitution of economic and monetary union.

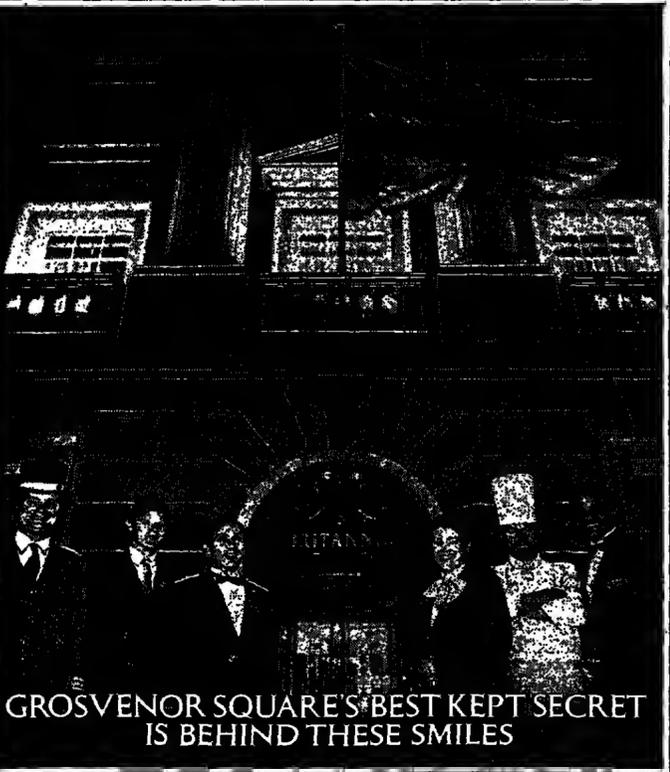
Such a goal would take time, he said, because it required a degree of political integration that would not be easy to achieve.

But it was possible to contemplate the formation of a permanent European Monetary Co-operation Fund (FECOM) which would supervise the EMS. FECOM should be able to raise its own funds and thereby help

recycle capital between countries experiencing either strong inflows or outflows of capital.

Until 1992, said Mr Manuel Marín, a vice president of the European Commission, Spaniards needed to make maximum use of the funds available to prepare for the single market. It would be wrong to "wait and see" what happens and to try to react in the last moment.

Mr Peter Sutherland, a member of the EC Commission, said he was confident that Spain would conform to EC rules and liberalise its big tobacco and oil monopolies. Events being made now by the Spanish companies involved, to apply normal market principles to their operations were "very wide" because such steps "would be traumatic if they had to be accepted in one sudden step at the end of Spain's transitional period."



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**FINANCIAL TIMES**  
LONDON'S BUSINESS IN WORDS

Paul Betts outlines the likely new shape of the French political landscape • George Graham joins celebrating foreigners in Paris

# Rocard hoists the standard of social democracy again

IF, AS widely expected, Mr Michel Rocard is chosen by President Francois Mitterrand to be France's next Prime Minister, it will complete the President's conversion to a centrist form of social democracy.

Even before Mr Mitterrand's landslide victory on Sunday, the name of Mr Rocard, his eternal challenger in the Socialist party, was regularly mentioned as a possible Premier, together with that of Mr Pierre Beregovoy, the former Socialist Finance Minister, and Mr Jacques Delors, president of the European Commission.

But by Sunday night, Mr Rocard was emerging as the clear favourite. A public opinion poll published yesterday suggested that he was by far the public's most popular choice. However, whether it would represent the ultimate accolade for Mr Mitterrand's long-standing challenger, or poisoned chalice to undermine his political career remains to be seen.

In any case, whatever happens in the next few days, he will undoubtedly play a key role in pointing French politics towards the centre. Mr Rocard, for years the country's most popular Socialist leader although probably one of the most unpopular within his own party, has now emerged from the shadows. He is likely to seize on the opportunity of Mr Mitterrand's success and apparent political conversion to try to advance his ambitions of transforming the Socialist party into a modern social democratic movement.

## Lisbon tries to woo investors

By Diana Smith in Lisbon

THE DWINDLING confidence of Portuguese investors, revealed by surveys of industry has prompted Mr Miguel Cadilhe, the Finance Minister, to bring forward a cut in interest rates scheduled for the summer. Credit ceilings continue, however.

Maximum lending rates have been cut by one point to 17 per cent. With annual inflation running at 8.5 per cent, real rates despite regular cuts since 1986, are expensive for average borrowers.

Small and medium businesses, the pillars of Portuguese industry and commerce and heavily responsible for last year's landslide victory of the Socialist Government, cite difficulty in obtaining credit as the basis for their reluctance to invest.

As a sop, the Finance Ministry has now exempted small and medium-sized businesses from the 0.5 per cent surcharge on loans exacted from borrowers for a bank compensation fund. Large businesses will still pay the surcharge.

Declining investor enthusiasm is a damp squib for the self-assured Government after last year's unprecedented 20 per cent investment growth.

By the end of 1987 complaints were growing about tough credit ceilings aimed at keeping down inflation. Monthly investor confidence graphs by the Institute of Statistics began a drastic decline.

Furthermore, the Government's slowness in starting its privatisation programme, and growth of the huge accumulated public debt to more than 75 per cent of gross domestic product, are constantly squeezing credit for the private sector - and businessmen are losing patience.

when Mr Mitterrand changed the voting system to proportional representation. At the time Mr Rocard claimed the switch in the voting system was not only a defeatist move by the Socialists, who were already expecting to lose the 1988 legislative elections, but would also seriously weaken the French

Whether Mr Rocard is made Prime Minister or not he will play a key role in the next few days in pointing French politics towards the centre. His aim is to transform the Socialist party into a modern social democratic movement

political system by bringing back the instability of the Fourth Republic.

He also feared (rightly in retrospect) that it would help the National Front gain greater political ground in the country.

But his resignation was not just a matter of principles. It also reflected the profound political frustrations of Mr Rocard as an outsider within the Socialist party leadership and Mr Mitterrand's favourite punching ball.

However, he has never given up even though he has increasingly been seen as a "political loser." Warm and compassionate, at times perhaps too intellectual, but never frightened of preaching unpopular truths, Mr Rocard has built up his popularity thanks to the strong sense of integrity he projects. However, he has proved as glib in politics as Mr Mitterrand has proved cunning and brilliant.

His impatience for power and his ambiguous commitment to socialism, for party hardiness at least, made him an unpopular figure inside a large slice of the Socialist party. Moreover, Mr Mitterrand and his younger and equally ambitious acolytes were profoundly put out when Mr Rocard made his unsuccessful bid to stand as the Socialist candidate for the 1981 presidential election.

## Howe hails Thatcher 'revolution'

By Robert Taylor in Stockholm

THATCHERISM is responsible for the "new economic revolution" in Western Europe, Sir Geoffrey Howe, Britain's Foreign Secretary, claimed here yesterday in a speech to the International Chamber of Commerce.

"In many respects it has already led to the transformation of the European Community," he claimed. "Budget disciplines and reform of the common agricultural policy are examples. Deregulation for its own sake is another, as is the emphasis on liberalisation and free trade throughout the Community."

Sir Geoffrey maintained that "thatcherism is catching on in Europe because it is seen by all - regardless of political party or leaning - not as an ideology but as sound good sense."

He spoke of the "progressive domination of liberal economic doctrines from Budapest to Beijing" and claimed that the changes so far in the EC were but the prelude to more fundamental changes by 1992 in the creation of the free internal market.

His visit comes at a time when Swedish business and politicians are debating what attitude their country should adopt towards the EC. There is growing anxiety that Sweden could be isolated from crucial economic decision-making with the creation of the internal market in 1992.

The Government insists that Sweden's traditional commitment to political neutrality rules out full EC membership. But on Friday Prime Minister Ingvar Carlsson sets off on a trip round Western Europe to explain his country's attitude to the EC during which he will meet Mrs Margaret Thatcher, Mr Felipe Gonzalez, the Spanish Prime Minister, Mr Jacques Delors, president of the European Commission, and Chancellor Helmut Kohl.

Yesterday Sir Geoffrey left his audience in no doubt that they could not have a say in drawing up policies inside the EC because they did not belong to it. However, he reassured them that Britain did not favour a protectionist Community of cartels and centralised controls.

"I do not agree that as internal barriers come down external barriers should go up," he argued. "That would defeat the whole object of creating the internal market, for it would make the Community less rather than more competitive. The aim is to create a Europe better able to cope with competition from the Far East and elsewhere."

The British commitment to the internal market by 1992 reflected a "wider commitment to a freer and stronger open trading system world-wide."

obvious Mr Mitterrand would run again.

He also rallied sportingly to Mr Mitterrand's cause this year And undoubtedly played some part in bringing Mr Mitterrand the votes of some centrist UDF supporters in the second round after the first round defeat of their candidate, Mr Raymond Barre, the for-

mer right-wing Prime Minister. In many ways, Mr Barre has been a comparable phenomenon on the right to Mr Rocard on the left.

In contrast, Mr Mitterrand has always seemed way ahead of Mr Rocard in terms of tactics. After taking over the reins of the modernised Socialist party at the famous Congress of Epinay in 1971, he worked towards crushing the Communists by first embracing them in a common programme and then splitting away from them once the Socialists had become the dominant force on the French left as well as the country's single largest political

party. He achieved this with brio. The Communists today can muster hardly 6 per cent of the popular vote.

At the same time, Mr Mitterrand started moving towards the centre, following the evolution of the French political landscape. In his latest election campaign, he hardly ever mentioned the word socialism and made open advances to centrist voters and their leaders. Rassembler or bringing together the different political currents has become his theme as he sets about trying to stitch together a new parliamentary majority.

It has also long been one of Mr Rocard's themes. Mr Rocard was talking on Sunday night about the need now for the rassemblement de la France and described Mr Mitterrand's success as "a victory for France". Perhaps the new political realities of the country have finally brought together the "terrible twins" of the Socialist party.

Mr Mitterrand clearly needs Mr Rocard to help him lure the centre to his cause and divide and debilitate the traditional right even further. Mr Rocard needs Mr Mitterrand's endorsement if he is ever to persuade the Socialist party and its other younger



FRENCH ELECTIONS

generation leaders to back him in a future bid for the Elysee.

For all these reasons, Mr Rocard may be the best man to lead Mr Mitterrand's first Government into legislative elections where the President will hope to secure an outright majority in the National Assembly. But it should not come as a big surprise, even for Mr Rocard, if he were not re-nominated after the general election.

There could be all sorts of other underground Florentine motives for Mr Mitterrand picking Mr Rocard as Prime Minister. In the end, however, whether Mr Rocard is chosen or not (Mr Mitterrand has been known in the past to raise his rival's expectations and then drop him like a brick at the last moment), the two men can hardly do without each other in their communion with social democracy.

# Immigrants signal their relief at the defeat of the right

THE ATMOSPHERE was more fairground than political rally, as tens of thousands of Parisians flocked towards the Place de la Republique on Sunday night to celebrate President Francois Mitterrand's re-election.

For the crowds moving on foot and in hooting, overloaded cars towards the Republique - converted for the occasion from its usual hair-raising traffic roundabout into a giant bandstand - Mr Mitterrand's victory was never in doubt.

But there was still a tangible sense of relief, especially among the many West African or Maghreb-immigrants without a vote. They have for the most part adopted Mr Mitterrand as their saviour from the rise of the racist National Front and its leader, Mr Jean-Marie Le Pen.

For them, the last week had raised new fears, as the dramatic release of three French hostages from Lebanon was followed in quick succession by the bloody assault on the cave in New Caledonia where 23 gendarmes were held captive by Melanesian separatists, and by the premature return home of Captain Dominique Prieur, the secret agent exiled to the South Pacific for his part in the bombing of the Greenpeace flagship, Rainbow Warrior, three years ago.

The Chirac Government seemed in their eyes to be ready to use any means to win the votes of the far right. "We were all waiting for police raids last week on the immigrant hostels, we were sure there would be a clampdown to attract the Le Penists," said Mr Dia Salieu, a Senegalese immigrant. "Even the West Indians were afraid of a Chirac victory, and they are French citizens," added a young Frenchman from Montreuil.

In the end, the dramatic events of the past week appear not to have affected the vote in Mr Mitterrand's favour. "Chirac was much too theatrical, everyone

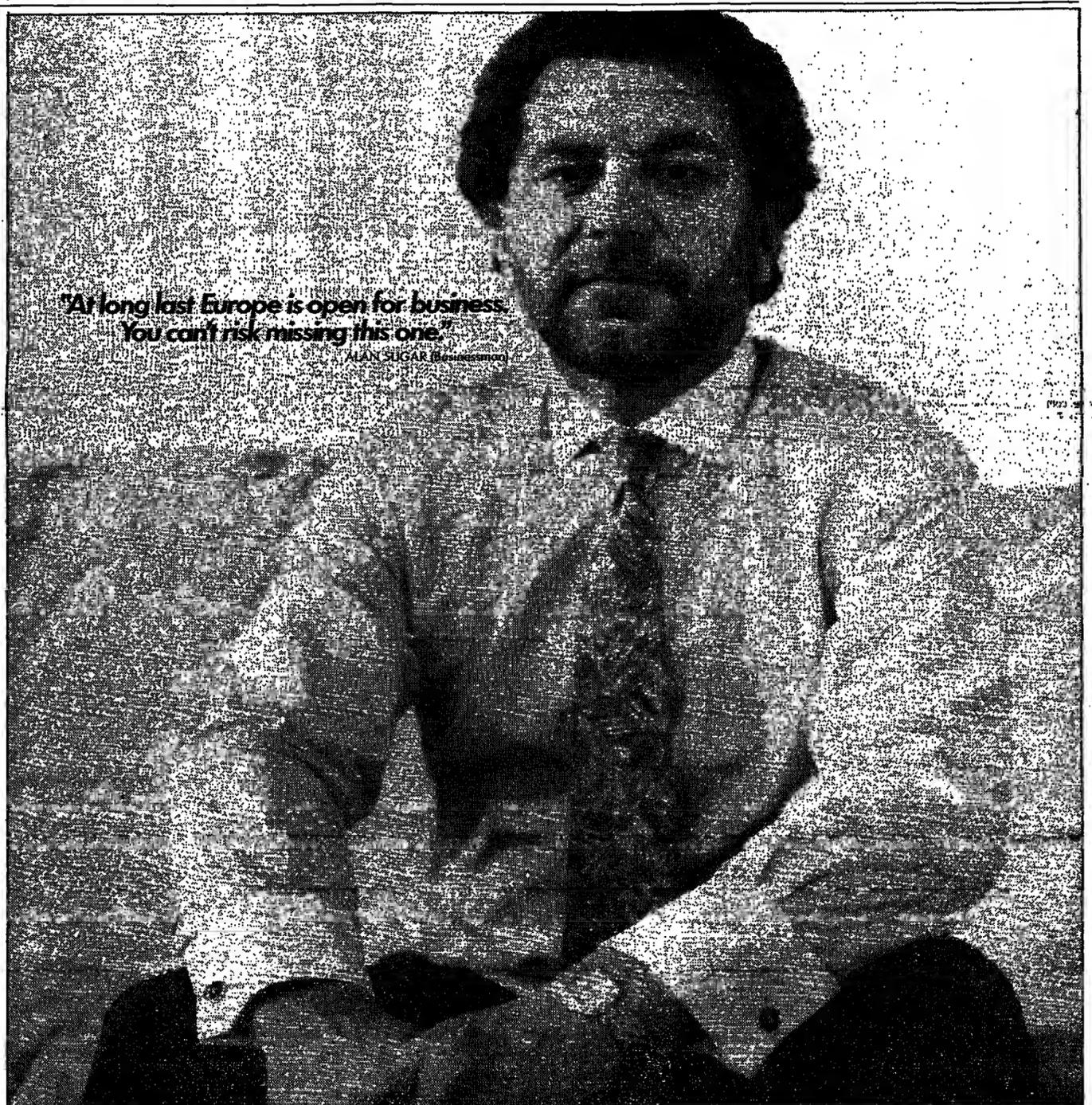
understood what was going on," commented Ms Edith Sissoko, proud declaring herself a Mitterrand voter. "In politics there are some coincidences you just don't believe in."

Mr Jack Lang, the former Socialist Culture Minister, pressed the point home in the star-studded line-up of musicians he produced for the Republic's festivities, with Caribbean groups like Kassav and West African musicians like Mann D'banquo bearing the message of cultural diversity. "France is like a moped - not very advanced, and it runs on a two-stroke mixture," quipped one of the singers.

In the rare political interludes between the music, there was no doubt who the crowd saw as the villain: Mr Charles Pasqua, the Interior Minister, negotiator of the hostages' release, instigator of the mass deportations of illegal immigrants, architect of Mr Chirac's shift in the direction of the National Front voters over the last two weeks. "Pasqua, Assasin," they chanted, and "Give us back Mandela, we'll send you Pasqua."

Mr Chirac himself, although the right's candidate, escaped virtually unscathed from the crowd's attacks. In the Republic and along the Boulevard du Temple and the Boulevard Beaumarchais, leading to the Place de la Bastille, the milling revellers were enjoying themselves too much to waste time on political acrimony.

"It is more spontaneous, more cheerful than in 1981," remarked a Spanish Republican who fled to France from General Franco half a century ago, one of the few in the crowd aged over 50. But this was not the same political event as the 1981 celebration, when Mr Mitterrand brought the left back to power after 25 years waiting in the wings; more a burst of youthful high spirits. The "pink wave" of seven years ago has given way to the "Mitterrand generation", younger and less ideological.



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# EUROPE: THE ECONOMICS OF 1992

The EC Commission has produced the most detailed forecast yet on the impact of the changes planned for 1992, Guy de Jonquieres reports

## Single market gains depend on more than lifting barriers

THE European Community will have to do more than simply dismantle its internal trade barriers by 1992 if it is to realise the full economic benefits of a single market, according to a report published yesterday by the EC Commission.

It says that to exploit all the potential gains, the Community must also have a strong competition policy and achieve agreement rapidly among its members on co-ordinated macro-economic policies designed to stimulate growth and demand.

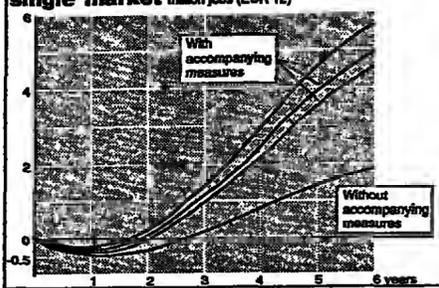
The report warns that transition to a single market will be likely to involve a difficult adjustment process. Some job losses will be inevitable in the short-term as industries are rationalised and restructured in the face of stiffer international competition.

Without close policy co-ordination in an economically more interdependent EC, there was a danger that countries would resort to recessionary adjustment measures, the costs of which would be exported to their partners.

It also says the growth of intra-EC trade and freedom of capital movements envisaged in the single market plan could create instability by aggravating exchange rate fluctuations and strengthening of the European Monetary System was therefore necessary.

The report is the most comprehensive and detailed attempt yet to forecast the impact of proposals to complete the internal market on the EC's overall economic performance and on individual industries. It is based on an analysis of specially commissioned economic studies and market

Employment prospects in a single market million jobs (EUR 12)



research conducted during the past year.

It estimates that, without any accompanying change in macro-economic policies, completion of the single market could enlarge the EC's total gross domestic product (GDP) by about 4.5 per cent and increase employment by 1.75m over the medium-term.

Price inflation would be reduced and the EC's budgetary and external balances would improve. But if EC governments took advantage of the release of these extra productive resources simultaneously to adopt more expansionary policies, GDP could increase by 7 per cent and employment by 5m. That could be achieved without any inflationary risks or a deterioration in public finances.

The eventual economic gains would depend on whether the EC adopted what the report calls "a narrow, technical and short-term

view of the costs of 'tangibly' identifiable customs barriers - such as customs delays or various regulations - or "a broader, strategic and long-term view of the benefits from having a fully integrated, competitive and rationalised internal market."

In either case, the report says, the EC needs to implement the 300 directives outlined in the EC's 1986 White Paper on the single market with sufficient speed and conviction to reinforce the credibility of the operation.

"Implementation of half of the actions proposed in the White Paper will deliver much less than half of the total potential benefits," it says. This comprehensive approach was necessary as much for psychological as practical reasons, since the success of the single market programme depended crucially on whether businesses really believed it would be put into effect and planned their

'Some job losses will be inevitable in the short-term as industries are rationalised and restructured'

strategies accordingly. "While the collective advantages of the internal market are great, the individual risks are equally great. Firms will not venture into the unknown," the report says. "Excessive slippage in the timetable, obscure compromises and inconsistent decision-making may all undermine the process."

Though removal of frontier and regulatory barriers was vital and would yield appreciable short-term gains by reducing businesses' administrative costs, the report stresses that the biggest benefits of a single market would be achieved over the longer-term. These benefits would include restructuring by industries to secure improved economies of scale and the eradication of inefficiency due to over-stocking and excess inventories and over-heads. Companies might also be stimulated to exploit comparative advantage more effectively and to innovate faster.

In some industries, these kinds of benefits might account for as much as 85 per cent of the total direct and indirect gains from a single market. A central assumption of the report is that removal of barriers would set off an economic chain-

reaction, or "multiplier effect" which would produce a virtuous circle of non-inflationary growth. It emphasizes that the role of vigorous competition in this process would be crucial.

For competition to develop freely, the report says, internal EC frontiers must be truly open so that businesses can erode substantial differences between national markets in the prices for similar products and services. It finds prices for a range of consumer goods can vary by more than 20 per cent across the EC.

Governments must also encourage unrestricted competition by curbing "defensive" national subsidies, while firm action would be needed to prevent companies from segmenting markets and abusing dominant positions.

The impact of a single market would vary widely between different countries and sectors, the report says. It was likely to be greatest and most positive in technologically-advanced sectors, such as electronics, where the Community's international competitive performance had been relatively poor.

The effects were likely to be least in more traditional industries such as footwear, textiles and clothing, where internal market barriers did not appear to impose a severe competitive handicap.

The report says Europe could choose to take the benefits of a more competitive market mainly in the form of lower price inflation, as increased output with unchanged inflation or as a mixture of the two options. It favours a more expansionary course, arguing that businessmen's expectations that the sin-

MEDIUM-TERM MACRO-ECONOMIC CONSEQUENCES OF EC MARKET INTEGRATION

Economic policy	Gdp (%)	Consumer prices (%)	Employment (million)	Public budget balance (% point GDP)	External balance (% point GDP)
Without accompanying measures	+4.5	-8.1	+1.8	+2.2	+1.0
With accompanying measures	+7.5	-4.3	+5.7	0.0	-0.5
- External balance	+6.5	-4.9	+4.4	-0.7	0
- Price reductions	+7.0	-4.5	+5.0	+0.4	-0.2

Relative changes (%)	Customs formalities	Public procurement	Financial services	Supply-side effects	Average value	Total spread
Gdp	0.4	0.5	1.5	2.1	4.5	3.2 - 6.7
Consumer prices	-1.0	-1.4	-1.4	-2.3	-8.1	-4.5 - -7.7
Absolute changes						
Employment (thousd)	200.0	350.0	400.0	850.0	1800.0	1500.0 - 2500.0
Budgetary balance (% point of Gdp)	0.2	0.3	1.1	0.6	2.2	1.5 - 3.0
External balance (% point of Gdp)	0.2	0.1	0.3	0.4	1.0	0.7 - 1.3

Source for tables: EC Commission, Directorate-General for Economic and Financial Affairs

gle market programme would be unfounded concerns among some of the EC's newer Mediterranean members that a single market would increase the prosperity of rich areas of the Community at the expense of poorer regions and countries.

It says smaller countries, particularly those with protected economies which have recently joined the EC, have proportionately the biggest opportunities to gain from an integrated market. The study finds, not surpris-

ingly, that national barriers are generally highest in the newer EC member countries, Greece, Portugal and Spain. However, Belgium is also found to have exceptionally obstructive barriers due to frontier delays, customs formalities and certain technical regulations.

*The Economics of 1992: European Economy, Number 35. Published by Office des Publications Officielles des Communautés Européennes, L-2985 Luxembourg.*

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## Divisions remain over external trade policy

THIS REPORT is least clear and coherent when addressing the politically-charged question of what type of external trade policy the Community should adopt after 1992. This is probably because many issues are unresolved, and the commission and EC member governments are deeply divided about how to tackle them.

Nonetheless, some comments in the report do not seem calculated to reassure major trade partners such as the US and Japan, where there is growing concern about how open to outsiders a single EC market may turn out to be.

The report suggests that, in some unspecified way, community companies should be entitled to advantages over non-EC competitors in a single market. It also says that access by companies from third countries should depend on the principles set out within the Gatt framework which allow the Community to reserve for members the advantages resulting from an intensification of their mutual ties as long as this does not involve a deterioration

in the treatment of non-Community countries by comparison with the earlier situation.

Differentiation must not mean isolation, and the EC must remain open to dialogue and negotiation with its trading partners, the report says. Among the important areas where the Community required negotiated agreements were reciprocity in banking and public procurement.

The report also says the capacity of European companies to resist non-EC competition will depend on "strategic barriers to entry". These include exploiting quickly the advantages of innovation, the use of more rapid learning processes, special relationships with customers and suppliers and control of product ranges.

"Thus a distinctive European character can be affirmed in different ways, reflecting a 'Community preference'. This makes European standards (information, compatibility, quality, etc.) an essential weapon in the great industrial battles of today."

An important trade issue on which the report remains silent is the future of the restraints on car imports from Japan in force in Britain, France and Italy. It is generally agreed that it will be difficult or impossible to achieve completely free trade in cars in a single market while these national restrictions remain.

The report points to wide variation in pharmaceutical prices, telecommunications standards and financial transactions

## Case studies show potential benefits for products and services

THIS REPORT contains several case studies on specific sectors, which are summarised below:

### PRODUCTS

**Food processing:** A survey identified a total of 248 non-tariff barriers to intra-EC trade, including import restrictions, regulations on packaging and product descriptions, bans on ingredients and tax discrimination. The direct benefit of removing these barriers is estimated at Ecu500m, or 1.2 per cent of the industry's annual turnover. Their elimination should lead to expanded intra-EC trade and restructuring of the food-processing industry, which remains fragmented. Of the 46 largest European companies, 44 per cent operated in only one EC country outside their home market, while only 10 per cent operated in at least four of the largest EC states.

**Pharmaceuticals:** Consumption patterns and prices varied widely between EC countries, and pricing freedom existed only in West Germany, the Netherlands and Denmark. For one product, Zyloric, the price ranged from Ecu47 in Ireland to Ecu5 in Spain. If price variations were narrowed in a single market, consumer and social security spending on pharmaceuticals could fall by Ecu720m or 3 per cent.

Though the EC had acted to harmonise legislation on product

Consumption and prices of pharmaceuticals in the EC in 1985

	Sales as % of GDP	Sales as % of health spending	1985 prices	1985 prices
B	0.81	8.6	83	83
DK	0.50	7.0	140	125
D	0.69	11.0	157	148
GR	0.95	20.2	-	-
E	0.61	12.1	-	-
F	0.87	8.8	66	66
FR	0.67	8.8	136	124
I	0.91	12.4	69	68
L	-	-	84	85
NL	0.38	4.1	136	139
P	1.08	16.9	-	-
UK	0.58	8.6	91	97
EUR12	0.78	9.5	-	-

† Data refers to 1985, 100 = average for 9 EC countries.

registration, the process was still subject to long delays in some countries. The report estimates that abolishing the need to register a product separately in each country could save the EC pharmaceuticals industry Ecu150m-200m. If a single market caused the industry to concentrate production, cost savings could range from Ecu45m to Ecu270m.

**Textiles and Clothing:** Few obstacles to intra-EC trade were evident, and cost savings due to a single market would be small. Increased competition would be likely to lead to more direct investment and contracted out processing in low-wage countries.

The report notes that the maintenance of the current Multi-Fibre Arrangements, which limit EC imports by country, would be incompatible with a single market.

**Building Products:** The main obstacles to intra-EC trade were cultural, traditional and climatic differences. However, national

THE STUDY attempts to measure the importance of the market barriers within the EC which the single market programme sets out to attack, and the benefits which would be gained by removing them.

Among its main findings are:   
• Simply removing market barriers would produce gains of Ecu70m, or 2.5 per cent of the GDP of the seven largest EC countries in 1985.   
• A more ambitious scenario leading to an integrated, competitive market, would yield gains on the same basis of Ecu125m-190m or 4.25 per cent - 6.5 per cent of GDP.   
• Large cost and price differences exist between national markets. The differences have widened in the past

MOST EC businessmen believe that the removal of market barriers will reduce their costs and help them increase sales to other Community countries, according to a survey made for the report. Companies expected an average reduction of 2 per cent in costs of their main product lines, thanks mainly to lower distribution charges, lower costs of imported raw materials and improved manufacturing productivity.

Most companies expected little change in their home sales. In France and Greece, however, expectations of an increase in total sales were markedly lower than in most other parts of the EC.

The report expected a single market to give added impetus to

regulations and technical certification also presented barriers, particularly in France and West Germany. Harmonisation and lower transport costs could reduce costs by an estimated Ecu1.7bn or 1.7 per cent of the total value of production in the five largest member states.

**Telecommunications Equipment:** The EC market was severely fragmented by differing national standards, approvals restrictions and discriminatory procurement. Only a third of the EC industry's total exports went to other EC countries, and the Community's trade surplus with the rest of the world was falling.

Standardisation and more open, competitive procurement policies, as proposed by the EC Commission, could yield gains of Ecu25m-45m.

### SERVICES

**Financial Services:** Substantial differences existed between the costs and prices of financial services in different EC markets, which were segmented by regulatory and other barriers. The size of the differences varied considerably between types of service, producing a complex picture.

The report expects freer competition to produce lower prices, particularly in Spain, at present one of the most expensive countries. The size of the fall was expected to vary considerably between different countries and between different types of service

within a country. Precise forecasting was impossible, partly because developments in the EC market would be influenced by local customs, national policies and wider international trends. It was uncertain whether the EC would achieve uniform pricing in a single market. However, as a rough guide, a 10 per cent price reduction across the EC could be expected to lower the cost of financial services to the economy by Ecu21bn.

In banking, prices diverged more widely for retail and consumer services than for corporate services, which were more exposed to international competition. Prices for consumer credit appeared particularly high in West Germany, France and the UK. Prices for corporate services were particularly low in West Germany and high in Spain.

In insurance, the lowest prices were in the Netherlands and the UK and the highest in Belgium, Luxembourg, France, Spain and Italy. In most cases these differences were due to varying regulations, market structures and competition.

The report argues that, in an integrated financial market, investors would be freer to diversify their portfolios to obtain higher returns and lower risks. The resulting capital flows would lead to equalisation of real interest rates, real rates of return and the marginal effi-

## Gauging effects of ending obstacles to trade

PUBLIC PROCUREMENT: SELECTED INDUSTRIES

	Community market utilisation (Ecu 100m)	Current capacity utilisation	Intra-EC trade	Number of EC producers	Number of US producers	Economies of scale
Soliforming	2	20%	very little	22	8	20%
Turbine generators	0.1	50%	very little	1	2	12%
Metalframe computers	10	80%	30-100%	5	9	5%
Telephone exchanges	7	70%	15-45%	11	4	20%
Telephone handsets	5	90%	very little	12	17	-
Lasers	6.5	50%	substantial	1,000+	1,000+	n.a.

10 years in sectors subject to non-tariff barriers and narrowed in sectors open to EC competition.

Only about a quarter of price differences for consumer

## Most businessmen 'expect their costs to fall'

Business attitudes to a single market (%)

	B	DK	D	GR	E	F	FR	I	L	NL	P	UK	EUR12
For your company	35	12	15	15	26	9	33	26	20	26	35	21	19
Opportunities much greater	38	42	37	40	33	35	38	40	25	25	45	37	37
Opportunities somewhat greater	25	42	41	19	30	49	28	30	40	44	30	29	37
About the same/don't know	2	1	6	21	6	5	3	5	0	2	11	4	5
Risks much greater	0	3	1	5	5	1	3	1	3	7	1	2	2
Risks somewhat greater	0	1	1	1	1	1	1	1	1	1	1	1	1
Risks much smaller	35	15	17	14	25	7	23	21	40	30	31	16	13
Opportunities much greater	45	44	33	19	24	29	43	28	20	32	23	38	31
Opportunities somewhat greater	19	33	43	19	37	40	17	36	40	31	22	33	38
About the same/don't know	2	7	6	29	6	20	14	10	0	5	16	10	10
Risks somewhat greater	0	1	1	1	1	1	1	1	1	1	1	1	1
Risks much greater	0	1	1	1	1	1	1	1	1	1	1	1	1

Industrial restructuring through mergers and to co-operation between companies.

It expressed strong doubts, however, about the value of some types of merger.

Its greatest doubts were about

goods is due to indirect taxes. The report estimates that a narrowing of price differences due to freer competition in a single market could produce gains of between Ecu45m and Ecu1.5bn.

Total costs to industry of all types of identifiable internal barriers amount to Ecu400m or 3.5 per cent industrial value added.

### Business attitudes to a single market (%)

	B	DK	D	GR	E	F	FR	I	L	NL	P	UK	EUR12
For your company	35	12	15	15	26	9	33	26	20	26	35	21	19
Opportunities much greater	38	42	37	40	33	35	38	40	25	25	45	37	37
Opportunities somewhat greater	25	42	41	19	30	49	28	30	40	44	30	29	37
About the same/don't know	2	1	6	21	6	5	3	5	0	2	11	4	5
Risks much greater	0	3	1	5	5	1	3	1	3	7	1	2	2
Risks somewhat greater	0	1	1	1	1	1	1	1	1	1	1	1	1
Risks much smaller	35	15	17	14	25	7	23	21	40	30	31	16	13
Opportunities much greater	45	44	33	19	24	29	43	28	20	32	23	38	31
Opportunities somewhat greater	19	33	43	19	37	40	17	36	40	31	22	33	38
About the same/don't know	2	7	6	29	6	20	14	10	0	5	16	10	10
Risks somewhat greater	0	1	1	1	1	1	1	1	1	1	1	1	1
Risks much greater	0	1	1	1	1	1	1	1	1	1	1	1	1

horizontal mergers and those based on diversification of conglomerates.

"We should mistrust amalgamations based exclusively on financial or personal links which do not lead to any genuine

integration reflected in an overall strategy," it said.

"Some mergers ultimately produce groups with no internal coherence, and can represent a desperate attempt at survival on the part of ailing companies

### Business attitudes to a single market (%)

	B	DK	D	GR	E	F	FR	I	L	NL	P	UK	EUR12
For your company	35	12	15	15	26	9	33	26	20	26	35	21	19
Opportunities much greater	38	42	37	40	33	35	38	40	25	25	45</		

# BANK STATEMENT

	1988	1987
Operating profit	£157.9m	£119.8m
Pre-tax profit	£131.3m	£118.5m
Earnings per £1 Capital Stock	65.2p	57.6p
Dividend per £1 Capital Stock	18.9p	16.5p
Advances	£8,240.9m	£6,928.8m
Capital Resources	£1,032.7m	£858.6m

## BANK OF SCOTLAND IS PLEASED TO ANNOUNCE ANOTHER YEAR OF RECORD GROUP PROFITS

The Bank of Scotland has performed exceptionally well in 1988, increasing operating profits by 32% to a record level.

While this success is directly attributable to positively planned developments in financial income and added the Bank's Governor, Sir James Mackenzie, says, "our pleasing results could only have been achieved by the combined efforts of our people at all levels."

Thanks go to the staff for their continuing support and we welcome the 1,000 additional employees who joined over the past year to meet the continuing expansion.

Developing new revenue sources is a key element in the Group's

strategy for future growth. Indeed, it is an ability to identify and exploit niche markets with unique services and products coupled with a determined effort to provide quality service that enables us to maintain the momentum evident in recent years.

With this year's Report another innovation is introduced - a Personal Shareholders' Benefits Scheme which we believe is the first package of its kind to be offered by a major company in the financial sector.

The Group's increased flexibility and its corporate flair and enthusiasm signal even more progress in the years to come. As the Governor states, "the opportunities for profitable expansion of the volume and diversity of all aspects of the Group's business have never appeared more promising."

**BANK OF SCOTLAND**  
A FRIEND FOR LIFE

OVERSEAS NEWS

Golden Temple shooting raises Punjab tensions

By John Elliott in New Delhi

TENSION increased sharply in the north Indian city of Amritsar yesterday when a senior police officer was wounded during an exchange of fire between Sikh extremists inside the large Golden Temple complex and security forces stationed outside the temple perimeter. Four people were killed in the shooting and six others wounded. Last night Mr P. Chidambaram, Minister of State for Home Affairs, told the Indian parliament that the situation in the city, which had been placed under curfew, was "fluid and tense". The fighting came at a time when violence is escalating in the Punjab and the neighbouring state of Haryana because of increased Sikh terrorist attacks. Nearly 40 people have been killed in the past three days and the death toll so far this year has exceeded 1,000, including some extremists shot by police. The temple is the headquarters for various extremist groups. The fighting started yesterday lunch-time when Mr S.S. Virk, one of Punjab's most respected younger police chiefs who commands the city's security forces, climbed to a nearby rooftop to examine fortifications being built on the edge of the temple complex by Sikh gunmen. Mr Virk was shot through his jaw but was reported last night to be out of danger. The firing continued through the afternoon. The Government has told the security forces to stay outside the temple because it does not want a crisis to develop which could disrupt its two-month attempts at a peace initiative for the Punjab. But police chiefs are not happy with this order, which will now be reviewed. Mr Julius Ribert, who was recently promoted from being director general of the Punjab police to be an advisor with ministerial rank to the state's governor, called yesterday's shooting "a grave provocation".

Kabul-Delhi link attacked

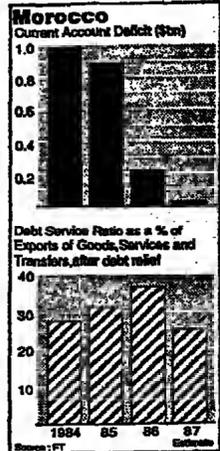
MOSLEM guerrillas yesterday condemned Afghan President Najibullah's visit to India, Reuters writes from Islamabad. Mr Gulbuddin Hekmatyar, chairman of the main Afghan guerrilla alliance, asked Indians to stop Prime Minister Rajiv Gandhi supporting what he called a Soviet puppet regime in Kabul. Mr Najibullah ended a three-day visit to India on Friday, nine days before an estimated 115,000 Soviet troops in Afghanistan are due to begin pulling out under a UN-mediated accord. Mr Hekmatyar said that Mr Najibullah's Government was bound to fall soon without Soviet troops. He accused Mr Gandhi of political immaturity which he said had created fears India might "resort to another insane and frantic role in Afghanistan similar to that in Sri Lanka". New Delhi has sent about 50,000 troops to Sri Lanka to help end a Tamil rebellion. The guerrilla leader's seven-party alliance is based in Pakistan, which has also expressed unhappiness at the visit.

Francis Ghiles reports on Rabat's efforts to boost economic prospects

Morocco tightens the IMF screw

THE outcome of a bitter debate between Moroccan businessmen and the Government over cuts in tax holidays enjoyed by investors could have a decisive impact on the country's economic prospects. At one level it is a battle between the powerful business community, represented by the Association Marocaine des Exportateurs (Asamex), over the decision in late January by Mr Mohammed Berrada, the Minister of Finance, to cut the holiday from 10 years to five. But at the heart of the dispute lies the Government's overall economic strategy supported by the International Monetary Fund and the World Bank. The ingredients include a privatisation programme, trade liberalisation and a government development programme which attempts to tackle the problems of a weak infrastructure, but at the same time keeps within budget ceilings agreed with the Fund. Raising funds in Morocco is not easy, however. Much of the country's economic activity is not formally recorded and tax evasion is a way of life. Businessmen registered for tax holidays are thus an easy target and the Government's measure will save millions of dollars a year - though an exact figure is not available at this stage. The move prompted howls of outrage. Businessmen argued that it was illogical for the Government to whittle away tax incentives, while at the same time attempting to promote exports. The Government's response is that five years remains generous and that many of the benefiting industries have little export potential. At the same time Mr Berrada continues to stress his central message: higher rates of growth will not be achieved unless more domestic resources are harnessed. It is a philosophy which is central to Morocco's relationship with the IMF, and which is showing promising results. Although the fiscal deficit is estimated to have deteriorated by 0.2 per cent to 6.9 per cent of gross domestic product in 1987 (because of a poor cereal crop), the current account deficit declined to dirhams 190m (\$12.82m) - the lowest figure since 1974. The inflation rate dropped to 2.8 per cent last year, the lowest for more than a decade. Several external factors have contributed to the encouraging picture. The Kingdom is benefitting from generous debt rescheduling terms, which last year brought the debt service ratio (as a percentage of goods, services and transfers overseas) down to 23 per cent - compared with 37 per cent in 1986. Foreign debt - over \$17bn - remains a heavy burden, however, and the Bank al Maghrib (the central bank) continues to impose tight foreign exchange controls. Nonetheless, the bank noted in last July's annual report that capital outflows in 1986 exceeded inflows. Meanwhile the Government is pressing ahead with reforms, urged by the IMF and World Bank. The citrus and vegetable export monopoly, the Office de Commercialisation et d'Exportation (OCE) has been dismantled, with dramatic results. Since the beginning of this year a private company, Atlas Fruit Board, has marketed two

thirds of the volume of produce OCE once dealt with, using 60 people compared with the 2,000 OCE used to employ. Bus companies in Rabat and Casablanca have been privatised and allowed to charge higher fares. Most Moroccans agree that they now provide a better service. There is a limit, however, to privatisation. Few observers believe that it will apply to major state corporations such as the phosphate monopoly, Office Cheriffien des Phosphates. Nonetheless, reforms in place or under way have won Morocco continuing support from institutions such as the IMF - a \$230m 18-month stand-by credit facility which expired in April is expected to be renewed in July. The coming months, however, will be testing for the Government. Wages in the civil service have fallen dramatically in real terms. The economy is unable to provide jobs in the formal sector to more than half the 250,000 new work seekers who come on the market each year. And there remains the dispute between Mr Berrada and



agrieved businessmen who have had their tax holiday halved. Morocco's Minister of Finance still has to convince this influential section of the Kingdom's middle class that this unpopular measure is a key element in sustaining the country's economic development.

Saudi king plans first Cairo visit

By Tony Walker in Cairo KING FAHD of Saudi Arabia will visit Cairo soon, according to Egypt's Middle East News Agency. It will be the first visit to Egypt by a Saudi monarch in more than a decade. Western officials in Cairo see the forthcoming visit as another indication of moderate Arab states seeking to forge stronger links with Egypt after a truce in relations. Most Arab countries, including Saudi Arabia, suspended diplomatic ties with Egypt after it had signed the 1979 peace treaty with Israel. Relations between Egypt and Saudi Arabia were restored during the last year's of late President Anwar Sadat's rule. Mr Sadat, who was assassinated in 1981, publicly insulted the Saudi royal family on several occasions after Saudi Arabia suspended relations. An Arab League summit in Amman last November freed member states to resume full diplomatic relations with Egypt. Most Arab countries had retained interest sections in Cairo.

Troops patrol Karachi to calm ethnic unrest

TROOPS with orders to shoot curfew violators on sight patrolled Pakistan's largest city Karachi yesterday to quell ethnic riots that took 32 lives at the weekend, Reuters reports from Karachi. With more than half of the city under curfew, heavily armed troops controlling the streets and police searching house-to-house for weapons, no disorders were reported on Monday, authorities said. Hospital doctors said the death toll rose to 33 from violence on Sunday between Pashtuns from north-west Pakistan and Mohajirs - Muslim immigrants from India. Twenty-six people were killed and more than 150 injured in gun battles between the rival groups on Sunday, according to the doctors. Four others died of injuries later. Residents said the situation was generally calm but some firing could be heard in hilly areas in outlying areas. The latest violence erupted in gun battles between Pashtuns and Mohajirs in the northern district of Khawaja Amr Nagri. The dead included seven policemen.

South Africa bans newspaper

THE South African Government yesterday banned the anti-apartheid weekly newspaper South until June 10, the last day of emergency rule, Reuters reports from Cape Town. South, which supports the opposition United Democratic Front movement, was the second newspaper to be banned for a limited period under terms of emergency censorship powers invoked in October last year. The banning was anticipated by Mr Stoffel Botha, the Home Affairs Minister, and announced in the official Government Gazette. Mr Botha first used his special power to close any periodical or newspaper accused of threaten-

ing the security of the state in March, when he outlawed production of the Catholic newspaper New Nation for three months. Mr Bashid Seria, South's editor, said: "We had been expecting this, but it is a shock to actually be told. We reject the Government's allegations that we promote the African National Congress and stirred up hatred. It is apartheid that is at fault and not our reporting of the ugly reality of apartheid. We are not creating the situation, we only report on it," he said. Mr Seria said the newspaper had a permanent staff of 10. It was selling about 10,000 copies a week. "Normally it would not have been possible to survive a closure of three months or even one month, but we have been offered so much support from abroad that I think we probably will be able to get through it," he said. The action against South and New Nation followed a Government clampdown in February on 19 leading dissident organisations including the United Democratic Front. The groups were effectively banned in proclamations forbidding them to undertake any form of political action. Mr Stoffel Botha gave no reason for banning South when he announced the action yesterday.



Fahd: stronger links

Palestinian activist to be kept in jail until appeal

THE Israeli High Court ruled yesterday that Mr Mubarak Awad, the Palestinian-American activist the Government is trying to deport, must remain in jail until it decides on his appeal against the order, Andrew Whitley reports from Jerusalem. But a prosecution request that he be expelled immediately, while the landmark case is being heard, was dropped. According to state-run Israel Radio, Mr George Strutz, the US Secretary of State, has sent a message to Prime Minister Yitzhak Shamir asking him to withdraw the deportation order. But this is being denied by the Prime Minister's office. A prominent Likud parliamentarian yesterday demanded the recall of Mr Thomas Fickering, the US Ambassador. Mr Uri Lapidot, a member of Mr Shamir's inner circle of political confidantes, described Mr Fickering as "a hostile ambassador of a friendly state". Mr Awad, who established the "Palestinian Centre for the Study of Non-Violence" in East Jerusalem in 1985, soon after his return to his birthplace from the US, broke a four-day hunger strike yesterday to take water.

No date for King Fahd's visit was announced, but diplomats here speculate that it may precede a planned emergency Arab League summit due to be held in Algiers at the end of the first week of June. The summit has been called to shore up Arab support for the Palestinian uprising in the West Bank and Gaza Strip now in its sixth month. While the Amman summit was dominated by the moderate Arabes preoccupied about the threat of Iran and the Gulf War, the Algiers gathering - if it takes place - is likely to see the militants such as Syria play a stronger role. President Mubarak of Egypt visited Saudi Arabia on a Gulf tour in January. King Fahd's visit to Egypt would be reciprocal.

Mao lost 'contact with reality' in later years

MAO ZEDONG, the former Chinese leader, was guilty of "utopian thinking", misunderstood basic communist ideas, and "lost contact with reality", according to Communist Party officials, Robert Thomson reports from Peking. As part of a significant reappraisal of Mao and his legacy, the Enlightenment Daily yesterday published comments from delegates to a party conference who condemned the late leader for his "extreme leftism" and his misguided leadership in the 20 years from 1956 until his death in 1976. Mao's body is still on public display and his portrait hangs above the entrance to the Forbidden City and it is clear the leadership is haunted by his legacy. But party reformers want to highlight the worth of their pragmatic policies by re-emphasising Mao's ideological mistakes. In suggesting that Mao was fundamentally mistaken from 1956, the party credits the chairman with only seven years of useful leadership after the revolution in 1949. The paper said his errors led to the launch of the ill-conceived Great Leap Forward in the late 1950s and the chaotic Cultural Revolution in 1966. CHINESE border forces killed Vietnamese troops who crossed into China and killed three farmers, Reuters reports from Peking. The official New China News Agency did not say how many Vietnamese were killed in the skirmish which took place in the Chinese region of Guangxi on Saturday. The agency added that Vietnamese troops had crossed into Guangxi more than 20 times during the past 10 days, looting cattle, grain and cloth. China and Vietnam fought a brief but fierce border war in 1979 and their armies have often clashed since then.

Chinese clash with Vietnamese

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many different kinds of paper. Our markets are world wide, and we export more than 70% of our total production. A good example of a modern day success story is Billerud's liquid packaging board, which is used today all over the world in the packaging of various products, such as milk, fruit juices, wine, cooking oils, etc. Even the Vikings didn't get that far. Through extensive research and development STORA is today one of Europe's leading forest industries, using hi-tech production methods. We've come a long way from the Vikings - only progressive companies prosper.

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# Japan protests to Gatt at EC 'screwdriver' measures

BY WILLIAM DULLFORCE IN GENEVA

JAPAN has bawled the European Community before Gatt over its decision to impose anti-dumping duties on Japanese products assembled in so-called "screwdriver" plants within the EC.

In an unusually aggressive style the Japanese called an extraordinary meeting of Gatt's anti-dumping committee on Friday to protest against the EC crackdown on electronic typewriters and electronic scales produced by five assembly plants in EC territory.

Last month the EC Council imposed duties on electronic typewriters assembled by Canon Bretagne in France and by Kyushu Matsushita, Sharp and Silver Reed in the UK. Duties were also charged on electronic scales produced by TEC (UK) in Preston.

The Japanese companies were assembling mainly imported components at these plants, in order to circumvent anti-dumping duties on their products, the EC charged.

Japan complained on Friday that the EC regulation contravened both Gatt's General Agree-

ment and its Anti-Dumping Code. Brussels had not assessed whether components were being imported at prices below those charged by their producers on their home market - the essential definition of dumping.

Instead it had imposed a content requirement under which the companies assembling the products had to procure a fixed proportion of the parts, more than 40 per cent of the total product value, from the EC region, the Japanese said.

The EC duty discriminated between manufacturers associated with foreign enterprises and domestic manufacturers, even if the latter used the same proportion of imported parts in their finished products.

In addition, Japan claimed, insufficient account was taken of cases where the share of local value added was high and where the ratio of imported parts had been large only during the start-up period.

Difficulties in procuring components locally had also been ignored. During the EC Commis-

sion's investigation parts which had a UK certificate of origin had not been regarded as parts produced in the EC region, the Japanese charged.

The essential question, the EC responded, was whether the assembly operations constituted a circumvention of anti-dumping duties previously imposed in accordance with Gatt rules. Any Gatt member was allowed to take measures to secure compliance with regulations consistent with Gatt.

In April the EC Council noted that all the typewriter companies had started their assembly operations after Brussels had initiated anti-dumping proceedings. Singapore and Hong Kong backed the Japanese while the US and Canada agreed with the EC that "screwdriver" plants raised a real problem for anti-dumping action.

The Gatt committee will return to the matter at its regular meeting on May 30. Japan reserved its rights, a phrase implying that it could ask for a Gatt disputes panel to be set up.

# Iraq building 400-mile oil pipeline

IRAQ is building a new pipeline that will enable it to pump oil through either Turkey or Saudi Arabia and so boost its ability to maintain exports vital to its war effort against Iran, AP reports from Nicosia.

The Middle East Economic Survey, the weekly oil industry newsletter published in Nicosia, says the 400-mile 42-inch pipeline will run parallel to an existing north-south pipeline running the length of the country.

The new pipeline, with a capacity of 800,000 barrels a day, was expected to be completed by 1990, hooking into a network linking Iraqi oilfields with outlets across Saudi Arabia in the south and Turkey in the north.

The project, which will secure Iraq's ability to pump oil exports safely out of the Gulf war zone, will be a big strategic boost for a beleaguered country and would remove the threat to industrial nations if Iran closed the Strait of Hormuz.

This would allow Iraq to switch all its exports through Saudi Arabia if Iranian forces and their Kurdish guerrilla allies operating in northeast Iraq threatened the northern pipelines into Turkey.

The Iraqis already have three pipelines linking southern oilfields with Saudi Arabia's Red Sea terminal of Yanbu and northern oilfields with the Turkish port of Tuzantalik on the Mediterranean.

These carry an estimated 2.5m barrels a day. Another 200,000 are taken by truck across Jordan and Turkey.

The new pipeline, with a planned upgrading of the Saudi Arabian link to 1.6m b/d by the end of 1989, would boost Iraq's export capacity to 4m b/d by 1990.

Iraq began building its pipeline network several years ago after the war cut it off from its main export terminals in the northern Gulf and Syria closed a pipeline to the Mediterranean across its territory.

In the early days of the war, Iraq's oil exports plummeted to around 650,000 b/d.

Now it is developing new oilfields which could boost production to 5m b/d by 2000.

# Peter Montagnon on a new approach to infrastructure financing World Bank aid for private-sector Pakistani energy projects

TURKEY has always attracted most of the limelight in the debate over the "build-own-operate" concept of financing infrastructure projects in developing countries. Behind the scenes, however, the idea is now receiving a big push from another country, Pakistan, which, according to businessmen and bankers, has adopted a more promising approach.

The \$300m power station contract announced last week by Hawker Siddeley of the UK is only one of a string of energy projects being planned by Pakistan with the help of the World Bank. Collectively they are worth more than \$2bn (£1.07bn) and all involve private sector financing and commercial risk, which is the hallmark of the build-own-operate idea.

On paper the concept seems ideally suited to developing countries whose borrowing capacity following the debt crisis is limited. It requires contractors to put equity into projects they undertake. Those projects are expected to stand on their own feet commercially so lenders can be repaid out of revenues and the state does not become financially involved.

In practice, however, such deals have been difficult to get off the ground largely because the private sector has been unwilling to take the risk on to its own books. Pakistan's scheme is carefully designed to alleviate much of this concern.

It is strikingly different from that proposed by Turkey both because of the active involvement and encouragement of the World Bank and also because it requires the projects to be 25 per cent financed with equity, compared with just 10 per cent in

Turkey.

Coupled with the funds being put in by the World Bank, this should reduce the risk to other lenders and make them more willing to participate.

The World Bank's involvement in such private-sector schemes is unusual for an organisation that traditionally lends only to governments. It stems from a realisation not only that there was a pressing need to develop Pakistan's energy sector, but also that the country lacked the resources

private sector interests, some 65 per cent of the project cost will have been covered before private lenders and export credit agencies are approached. The risk to them will thus be much lower than under the Turkish scheme. The hope is that they will be correspondingly more willing to become involved.

Moreover, the World Bank funds will have a long maturity of 23 years, including an eight-year grace period before repayment of principal begins. This

only company to receive a letter of intent from the Pakistani authorities. Others include Xelal, a Saudi Arabian company, which is to be responsible for construction by Mitsui of Japan of a 600MW power station.

Pakistan is also reviewing other proposals, including a \$165m offer from Pakland of Pakistan and Pyropower and Bechtel of the US for 132MW in coal-fired stations; 80MW in generating capacity worth \$13m from INTRAG of the US and 120MW from Fecto of Pakistan in a \$70m deal in which Switzerland's Sulzer would participate.

In preparation are further proposals from Deutsche Babcock for a \$307m coal-fired power station, and from Kumagai Gumi and Davy McKee jointly with the state-owned Pakistan Mineral Development Corporation for a \$180m coal mine development. None of the projects has progressed beyond the letter of intent stage but it is assumed that they stand a good chance of realisation. This will raise new questions about whether the "build-own-operate" concept needs a substantial push from the official sector to get under way. Mr Elwan regards Pakistan's scheme as a pilot scheme which could have applications in other countries.

As for Hawker Siddeley, it is no doubt that the Bank's involvement made its negotiations with Pakistan much easier. Mr Brian Page, managing director of Hawker Siddeley Power Engineering, says the business of constructing power stations is easy compared with financing them.

"The major thing in project work overseas now is financial engineering. If you can't do that, you can just forget it," he says.

Source	Amount(\$m)
World Bank Window of which:	620
World Bank Governments*	150
Private Sector Equity	470
Private Sector Loans	512
Total	2,055

\*Contributions expected from: Japan, US, UK, Italy, France, W.Germany

Source: World Bank

# Conference aims to promote agricultural reform worldwide

BY BRIDGET BLOOM IN MUNICH

AN Anglo-German conference aimed at stimulating action on worldwide agricultural reform in advance of the mid-term review of the reform process within the General Agreement on Tariffs and Trade opens in Munich this morning.

The conference, being attended by EC, US and Australian diplomatic business and trade representatives, is taking place amid fears that momentum is being lost in the key Gatt talks on agriculture.

The mid-term review of the Uruguay round, set up in 1986 at Punta del Este, is scheduled for Montreal in December. Observers feel that the forthcoming US election, in particular, will vitiate any hope of progress before or at the Montreal meeting.

The Munich conference is jointly sponsored by the London-based Royal Institute of International Affairs and the Trade Policy Research Centre, with the West German IFO Institute for

Economic Research.

At the centre of discussions will be a new Chatham House study on agricultural reform written by Sir Michael Franklin, former Permanent Secretary at the British Ministry of Agriculture, to be published this month.

Sir Michael argues for negotiations within Gatt on the basis of a new proposal midway between those of the EC and the US, the two giants in the negotiations without whose full co-operation no agreement is possible.

So far the US has proposed phasing out all direct farm subsidies and farm trade protection within a decade. The EC has accepted the need to reduce subsidies, but has not said by how much or over what period.

Sir Michael's suggestion is for a 50 per cent reduction over five years. With some trade-offs possible between trading blocs and on selected commodities, he envisages a minimum 30 per cent reduction in all commodities.

Sir Michael reckons that the whole process of phasing out farm protection could take at least 20 years and calls the US proposal to move to the "zero option" in 10 years as "absurd".

He believes the key to reform will be whether or not both governments and farmers agree to "de-couple" aid to farm production from direct income support to farmers. Such a move could allow governments to keep small family farmers on the land while letting larger enterprises compete on liberalised world markets.

He also maintains that the problem today for governments is much less how to support agriculture than what policies they should follow for the rural economy as a whole. Sir Michael argues that industrialised states should abolish their ministries of agriculture and replace them with rural affairs ministries.

• *Rich Man's Farming: The Crisis in Agriculture, Chatham House Papers.*

# Prague buys S Korean ships

DAEWOO Shipbuilding and Machinery has won an \$81m (\$43.5m) order from Czechoslovakia for three bulk carriers, AP reports from Seoul. This is the first time a South Korean shipbuilder has received an order from an East European nation.

Daewoo will deliver two 64,000-ton bulk carriers by the end of next year and another by April 1990, the officials said.

# Elin wins \$6.5m Iran deal

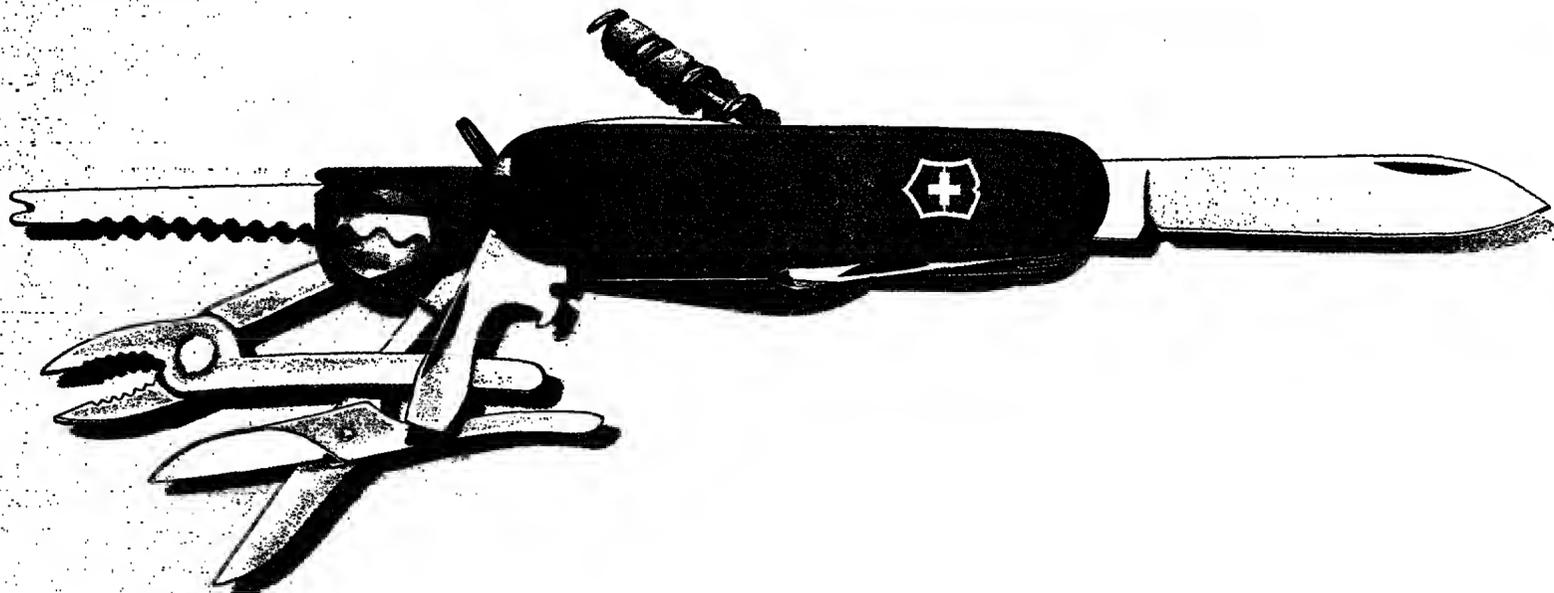
ELIN, the Austrian state-run electrical and electrical engineering group is to supply the Oumia cement company in northern Iran with a complete electrical system for its production lines.

The deal, worth \$6.5m (\$3.5m), involves Elin supplying switchgears, transformers, low and high voltage drivers and welding units as well as ground insulation and lightning protection to the com-

# Moscow hotel paintings dispute

A ROW has broken out between YIT, the Finnish construction group, and Intourist Soviet travel organisation over renovating the Hotel Metropol in Moscow, writes Olli Virtanen in Helsinki.

The dispute follows the discovery of historical paintings and decorations on walls and ceilings. YIT, asked to restore them, says the work is not covered in the \$100m contract.



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AMERICAN NEWS

Boeing study shows older jets need extensive repairs

BY RODERICK ORAM IN NEW YORK

A STUDY by Boeing is showing that its older jet airliners are prone to corrosion damage that requires extensive repairs. It stressed, however, that the aircraft, typically approaching the end of their 20-year design-life, were safe.

So far Boeing engineers have examined about 50 aircraft during regular maintenance by airlines around the world. Most were 737s, which began to enter service in 1968, while the others were a mix of 707, 727 and 747 aircraft.

The company, which began its "Ageing Fleet Evaluation Programme" 17 months ago, will examine some 80 aircraft in its continuing research. Overall, it has found that "airplane structure and systems were generally in good condition," a senior Boeing official said. The problems were more serious than cosmetic but they did not pose a safety question.

The problem of corrosion was dramatically highlighted late last month when the top section of

fuselage of a 19-year-old 737 was stripped off during a flight over Hawaii. One person was killed and more than 60 injured but the Aloha Airlines aircraft managed to land safely at Maui airport.

The US Federal Aviation Administration ordered inspection of older 737s which has so far revealed cases of corrosion, delamination of materials and cracks. Design lives are frequently exceeded because aircraft prove more durable than their designers expected.

Toronto summit agenda change

BY PHILIP STEPHENS IN OTTAWA

LEADING INDUSTRIAL states have agreed to reshape the agenda of the seven-country summit in Toronto next month in an attempt to ensure a closer focus on economic issues.

The seven - the US, Japan, West Germany, France, Britain, Italy and Canada - have agreed to add an extra half-day at the start of the summit, when the leaders will concentrate solely on economic issues.

At previous summits, political issues such as East-West relations have tended to dominate discussions between heads of state and government, while economic policy has been left largely

to finance ministers.

The new format for Toronto appears to be part of a strategy designed to reassure financial markets of the seven's continuing commitment to economic policy co-ordination. Canadian officials preparing the summit acknowledged yesterday, however, that it would not bring any big new policy initiatives to reduce international trade imbalances.

With macro-economic policy co-ordination effectively immobilised, the seven hope to announce an extension of their co-operative efforts to embrace structural, or

micro-economic, and trade policies.

Dr Sylvia Ostry, the senior Canadian official for summit preparation, said yesterday her government was seeking an accord on much greater joint monitoring, or surveillance, of national trade and structural policy.

In particular, Canada hopes that summit leaders would agree to give the Organisation for Economic Co-operation and Development a formal role in monitoring governments' progress in removing structural rigidities in their economies.

Byrd warns over INF ratification

By Nancy Dunne in Washington

SENATOR Robert Byrd, the Senate majority leader, yesterday warned the White House that a veto of the US Trade Bill could delay ratification of the intermediate-range nuclear forces treaty. The bill has passed both houses and ought to be on the way to President Reagan's desk. However, Democratic leaders are revising it through an unusual procedure generally reserved for technical corrections, in hopes of building support for the measure.

The White House has asked the Senate to ratify the INF treaty by May 29 when President Reagan goes to Moscow for a summit with Soviet leader Mikhail Gorbachev. Sen Byrd said a trade bill veto by the President would take precedence over the treaty.

He said Mr Reagan might be debating a veto override on May 29 with the treaty still not approved.

Senator Byrd also warned that his colleagues "ought to disbelieve the bunk they've been getting from the White House" that a more moderate version of the bill would pass if the president's veto was sustained.

Meanwhile, Mr Paul Nitze, Mr Reagan's special adviser on arms control, said the chances for an early treaty by the US and the Soviet Union to halve strategic nuclear arms would slip unless a pact was agreed well in advance of the US election in November.

Win by Borja calms Ecuador

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

THE TRIUMPH of Mr Rodrigo Borja, the Social Democrat candidate in the second round of the Ecuadorian presidential election on Sunday, has averted a serious polarisation of the country.

Mr Borja, a 52-year-old law professor who heads the leftist coalition, Democratic Left, beat off a strong challenge from Mr Abdala Bucaram. The result was closer than predicted with Mr Borja obtaining 47 per cent of the first two thirds of the votes counted, and Mr Bucaram 40 per cent.

Mr Bucaram waged a rabble-rousing campaign based on a curious cocktail of populism, socialism, religious fanaticism and ill-defined authoritarianism. The Ecuadorian military had hinted that, if he were to win, it might feel obliged to intervene.

The instability factor appears to have favoured Mr Borja, who narrowly failed to win the 1984 election against Mr Leon Febres Cordero, who will step down as president on August 10.

During his campaign, Mr Borja promised to raise Ecuador's international profile, roll-back some of Mr Febres's more free-market policies at home and take a tougher attitude on the country's \$2.6bn foreign debt. However, he emphasised dialogue, not confrontation, with creditors.

The Democratic Left, which Mr Borja founded, is regarded as the best organised party in Ecuador, and controls 30 of the 71 seats in Congress.



Borja: Embellished dialogue

Banks reopen in Panama after 9 weeks

LONG QUEUES formed outside banks in Panama yesterday as people waited to make limited withdrawals for the first time in more than nine weeks. AP reports from Panama.

A government order closed banks on March 3 after a run on savings by depositors and the imposition of US economic sanctions in an effort to force Gen Manuel Noriega to resign as chief of the military and effective head of government.

Gen Noriega was indicted in the US in February on drug-trafficking charges, which he has denied.

The US sanctions helped cause a severe cash shortage in Panama, which has the US dollar as its main currency.

Further strikes ordered by Brazilian workers

BY IVO DAWNAY IN RIO DE JANEIRO

STRIKES IN Brazil's private sector engineering companies looked set to increase yesterday as the 360,000-member metalworkers' union of the key industrial state of São Paulo ordered new stoppages to demand a pay rise 40 per cent above the inflation rate.

Mr Luiz Antonio de Medeiros, union chairman, announced the industrial action after the breakdown of long talks with employers. Metalworkers in Rio de Janeiro state have been on strike for a week seeking a 60 per cent rise and a shorter work week.

The rising tide of industrial militancy is worrying the government, already under attack for its attempt to freeze inflation-indexed pay rises for all public sector workers.

Extradited general arrives in Argentina

A RETIRED Argentine general, extradited from the US, arrived in Buenos Aires yesterday to face trial on charges of authorising at least 29 people. Buenos reports from Buenos Aires.

Federal police chief Juan Priker said Carlos Suarez Mason was placed in a maximum security jail.

A US federal judge last month ordered Mr Suarez Mason, 64, extradited to Argentina to face charges of murdering political prisoners during the 1976-82 military regime. He has been held in custody since his arrest in January 1987 in California.

The Argentine government has accused Mr Suarez Mason of responsibility for 43 homicides and 24 kidnappings.

Tim Coone reports on moves which could embarrass the Sanguinetti government

Uruguay seeks fish in Argentine waters

THE WIDE River Plate estuary which divides Uruguay from Argentina is the thick red mud colour of weathered brick. Where it meets the clearer waters of the Atlantic Ocean, the detritus washed out from the continent serves as the base of the food chain which attracts shoals of southern hake every year to migrate north from the South Atlantic and Falkland Islands. Argentine and Uruguayan trawlers lie in wait.

Under a common fishing agreement signed in 1974, the zone stretching out to the 200-mile limit is shared by both countries' trawler fleets. But the boom in the South Atlantic fisheries since 1982 has caused a decline in catches in the River Plate region and the \$100m-a-year Uruguayan fishing industry is about to take a step which could deeply embarrass the Government of President Julio Sanguinetti and throw a new light on the diplomatic battle over the Falkland Islands.

"Either we get a fishing agreement with Argentina to fish in their waters or we will have to ask for fishing licences from Britain in the Falkland Islands," said Mr Americo Deambrosi, president of the Uruguayan Trawlermen's Association.

He explained that Uruguay's trawler fleet and shore-processing capacity is under-utilised by 25-30 per cent. Further expansion has been halted and plans for joint fishing agreements with the USSR have been shelved because the present catches are insufficient to keep Uruguayan trawlers fully employed.

Last year a buoyant Uruguayan economy experienced growth in almost every sector except fishing, which contracted by 1.1 per cent. In Argentina by contrast, fishing is virtually the only sector which is growing - last year at a phenomenal 20 per cent.

Later this month, senior Uruguayan officials are due in Buenos Aires to begin discussions on the possibility of giving Uruguayan trawlers greater access to Argentina's 200-mile exclusive economic zone. It is a move likely to be fiercely resisted by the Argentine fishing lobby, the most technologically backward of which depends entirely upon the southern hake fisheries.

If the talks fail, Latin American solidarity on the Falkland Islands issue is likely to suffer its first major setback since the 1982 Falklands War.

A senior diplomat at the Uruguayan Foreign Ministry said his government wanted to be able to preserve its foreign policy stance on the Falkland Islands dispute to support Argentina's position on the basis of peaceful negotiations. "Such an application for fishing licences (in the Falkland Islands) would be an obstacle," he admitted, but added that it would also be difficult, if not impossible, to prevent any private Uruguayan company from making such an application.

However, at least two Uruguayan companies are already involved in the transshipment of squid catches from Asian trawlers to boats in Berkeley Sound, just north of Port Stanley in the Falkland Islands. The same boats call at Montevideo and pick up stores and foodstuffs, not only for the trawlers, but also for the 2,000 inhabitants of the islands.

According to Jorge Fernandez, the president of Christophersen Shipping in Montevideo, each month eight or nine ships call at Montevideo and then head for the

Falkland Islands. He estimates that the value of services provided by Montevideo port to the South Atlantic fishing fleet amounts to \$25-30m per year. Although he officially denies it, his company is one of those involved in squid transshipment in Berkeley Sound through its 10 per cent ownership of Sullivan Shipping Services, 51 per cent of which is owned by the Falkland Islands Development Corporation.

The lucrative contracts have become a source of outthroat competition with another Uruguayan-owned company, Falklands Squid Company.

Mr Jose Carlos Pena, a former central bank president of Uruguay, is now the president of the Uruguayan shipping agency which owns Falklands Squid (and is itself owned by an Argentine company). He accuses Sullivan of "gross unethical conduct" in trying to monopolise the Falklands transshipment business which he has built up with his son over the past year.



The dispute centres around a ship, the MV Blakeney, which Mr Pena sold to Sullivan earlier this year, on condition that Sullivan would provide launch and transshipment services from Port Stanley to Berkeley Sound.

A subsequent telex from Sullivan to Mr Pena states: "We are the exclusive agents in the Falkland Islands for all vessels with which you are associated and you shall not be at liberty during the currency of our arrangement with you to employ or engage any other agent in the Falkland Islands so long as we are willing to provide agency services for the vessels."

Mr Pena is so enraged by the incident that expletives worthy of a paratrooper escape his otherwise controlled language. To win business and goodwill in the islands, his company has been transporting goods free of charge from Montevideo to the Falklands. This goodwill is now threatened, he says, by Sullivan's attempts to be the exclusive agent for the shipping lines which Mr Pena represents out of Montevideo. "It is a simple matter of business competition," said Mr Fernandez of Christophersen.

There are now some 500 deep-sea trawlers operating in the South Atlantic, including the Falkland Islands Conservation Zone, Argentina's 200-mile limit and international waters outside both zones but over the continental shelf. The size of the annual catches, now probably approaching 1m tonnes, is valued at well over \$1m.

A defiant telex sent last month to Sullivan shipping by Mr Pena makes the point succinctly: "We are in the Falklands and we intend to stay in the Falklands."

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UK NEWS

US group boosts Ulster lingerie capacity by 22%

By Alice Rawsthorn

MORE THAN 120 jobs will be created in Northern Ireland over the next three years through a \$1.2m investment by Warnaco, the US lingerie group.

Warnaco plans to raise capacity by 22 per cent at its two established Ulster production plants, in Co Armagh.

It also intends to set up a European head office for its unbranded lingerie in Ulster, to co-ordinate development of its unbranded activity across Europe.

Hitherto the Ulster plants, which employ 206 people, have concentrated on making brassieres and foundationwear for Marks and Spencer, the multiple retail group.

Warnaco is now starting to supply unbranded merchandise to retailers in France and Spain, to be made in the Ulster factories.

Ms Linda Wachner, Warnaco president and chief executive, yesterday said the company hoped to introduce its unbranded products to other European markets. If it succeeded, the Ulster factories' capacity would be raised further and more jobs created.

The Warnaco investment is supported by the Industrial Development Board for Northern Ireland, which is playing an active role in encouraging the expansion of Ulster's clothing industry.

In recent months textile groups, including Courtaulds and Coats Viyella, have announced expansion programmes.

Yesterday the IDB published a report on the prospects for the clothing industry in Ulster. The report was commissioned from Kurt Salmon, the international textile consultancy.

It estimates that 2,500 jobs could be created in clothing over the next five years from a \$25m investment over three years. Such an investment would raise output from \$287m last year to \$305m in 1992.

The report says the best prospects for Ulster's clothing industry lie in nurturing new markets in the European Community before 1992, when trade and tariffs will be harmonised.

It emphasises that Ulster companies must invest in design, marketing, training and high technology to become more competitive.

Economic cost of food poisoning 'enormous'

By Lisa Wood

THE NUMBER of reported cases of bacterial food poisoning in the UK rose by 59 per cent between 1982 and 1986, according to a report published by the University of Bradford.

The report, from the University's Food Policy Research Unit, said the economic costs of food poisoning - which on official figures affected 22,496 people in 1986 - were enormous. An outbreak of botulism in Birmingham in 1976, for example, cost the company involved about \$2m, while an outbreak of salmonella at a baby food factory in 1985 pushed the business affected into voluntary liquidation.

"The consequences for food companies are potentially disastrous," said the report. "Sales of other products marketed under the same brand may be affected adversely even though they are manufactured in quite separate plants."

The report said the public relations response of companies to outbreaks of food poisoning was crucial. It said: "Companies must be able to demonstrate that they are behaving in a responsible fashion, and they are taking all practical steps to alleviate the problem."

Food manufacturers, the report said, should do more to tell the public what they are doing, a move which in turn would raise the level of food hygiene.

The current tendency to remove preservatives from food could be counterproductive, claimed the report. "Undoubtedly," it said, "there are cases where improvements in processing technology and in packaging mean that preservatives become superfluous."

"That there are other examples where preservatives are being taken out on rather questionable grounds, so that the shelf life of products is being shortened as a result."

The report said preservatives were being removed because of public concern and pressure from retailers, even though on safety grounds there was little cause for concern. It suggested that their removal might be ill advised because of the increased risk of food poisoning.

A delivery milestone marks how far a jet engine maker has come, Michael Donne reports RB-211 powers Rolls-Royce back to strength

OVER THE next few days, the Rolls-Royce RB-211 engine will reach a milestone with the delivery of the 500th unit for Boeing, the US jet airliner builder.

If deliveries of RB-211s to Lockheed of the US for TriStar airliners are taken into account, the total number of deliveries of all versions is 1,600. In addition, Rolls-Royce holds firm orders for another 266 RB-211s, with options on 194 more, making a total of 2,060 engines.

The engine, which in its original 22B version pushed Rolls-Royce into bankruptcy in 1971, has generated nearly \$4bn of business. It remains the core of the company's rapidly expanding civil engine business.

That is justification enough for the decision in the dark days of 1971 to continue work on the RB-211, but Rolls-Royce believes that new business still to come will far outstrip the achievements to date. Rolls-Royce estimates that from now to the year 2006 the world market for jet engines of all types will amount to \$110bn.

The company is cautious about assessing what share of that it can win in competition with its rivals, General Electric and Pratt & Whitney of the US, but in an attempt to win as much as possible Rolls-Royce is offering versions of the RB-211 for a variety of aircraft above about 180 seats, which are likely to account for more than three quarters of the total world market.

In the smaller category of 75-100-seat aircraft it is offering the smaller Tay engine, development of which owes much to the technology emerging from continued research on the RB-211.

The earliest version of the RB-211, the 22B of about 40,000lb thrust, which caused all the original financial problems, is still generating substantial business in spares for nearly 250 three-engine Lockheed TriStars in which it is installed.

From the 22B, however, the RB-211 has been progressively improved and enlarged. The 336C and 34 versions, also of about 40,000lb thrust, are well established in an expanding market - the twin-engine Boeing 737. This is basically a short-to-medium-range airliner but is finding a new role on long-distance routes.

The biggest engine in the RB-211 series, the 524, of about 50,000lb thrust and above, has not only won an expanding market niche in the Boeing 747 long-range jet but also powers the Boeing 767 twin-engine medium-to-long-range airliner.

Rolls-Royce is already expanding this base, as part of its marketing strategy, which is simply to get all of its civil engines installed on as many different types of airliner as possible.

That is essential, for General Electric and Pratt & Whitney are doing the same and in some markets they have a long start over Rolls-Royce - for example, in the various models built by Airbus, a market that emerged in the 1970s when Rolls-Royce was still struggling back after the bankruptcy and could not afford too many development programmes.

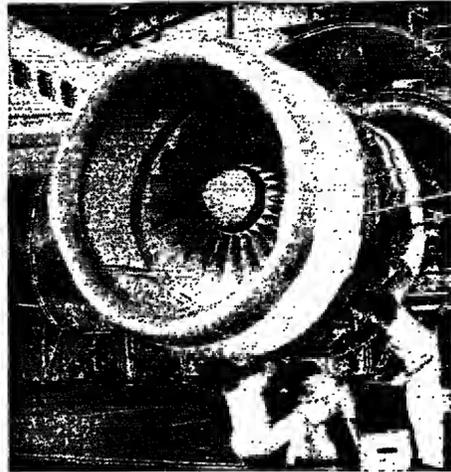
The character of the world airliner market is also changing. Airlines are increasingly anxious to carry greater payloads per flight, because of the growing congestion at airports which is reducing the availability of take-off and landing slots. At the same

time, more passengers want to fly longer distances.

To meet such demands, all the "big three" engine builders are developing more powerful versions of their engines. Rolls-Royce itself is widening the RB-211 family. The latest version is the 524G of 53,000lb thrust. The first production 524G is the engine now being delivered to Boeing, destined for the latest model of the long-range 747, the -400, for British Airways, Qantas

of Australia and Cathay Pacific of Hong Kong.

A more powerful version, the 534H, of 60,000lb thrust, is under development for service from next year in the fleet of 11 Boeing 767-300 twin-jets ordered by British Airways. An upgraded version of this engine, offering 63,000lb thrust, is also planned. Probably the most significant development will be the 524L, now in its preliminary design stages, which will start with a



Roaring to go: Rolls-Royce's RB-211 engine

power output of 65,000lb thrust but be capable of expansion to well over 70,000lb.

That engine is already being offered for such forthcoming airliners as the European Airbus A-330 twin-engine short-to-medium-range jet and the McDonnell Douglas MD-11 medium-to-long-range tri-jet, both under development, as well as for bigger versions of the 767 being planned by Boeing.

All those aircraft will need every pound of thrust the engine builders can provide, especially the twin-engine 767. This is because it is being used increasingly in what is called "Erops" - extended range operations over water - where the safety rules require that if one engine fails the aircraft can still fly for up to 120 minutes on the remaining engine to reach the nearest airport.

Rolls-Royce is discussing the 524L with airlines worldwide, as well as with all three big jet builders, Airbus, Boeing and McDonnell Douglas.

One possible buyer is British Airways, which needs a long-range airliner such as the MD-11 to replace its aging Lockheed TriStars and would prefer a Rolls-Royce engine in that aircraft.

Thus, both Rolls-Royce and the RB-211 engine have come a long way since that dismal day in early 1971 when the bankruptcy stunned the world.

The recovery has been long and painful but it is a tribute to the technological brilliance of the original design that the engine has achieved its current financial and operational success, opening the way to even greater achievements over the next 20 years.

OFT accepts undertaking over use of bus station

By Kevin Brown, Transport Correspondent

BUS COMPANIES that exclude competitors from their bus stations might be in breach of competition law, Sir Gordon Borrie, Director-General of Fair Trading, has warned.

Sir Gordon said the OFT had accepted an undertaking from Southern Vectis Omnibus that competitors would be allowed to use the company's bus station at Newport, Isle of Wight.

The OFT had threatened to refer Southern Vectis to the Monopolies and Mergers Commission after a complaint by Gange, Taxis and Minicoaches, of Cowes, Isle of Wight, that it was refused access to the station.

The undertaking, which lasts for 10 years, means Southern Vectis will not be referred to the commission, provided the company complies with it.

Sir Gordon's investigation of Southern Vectis was the first carried out by the OFT into an operator of local bus services since the deregulation of bus services in October 1986.

Sir Gordon said: "Exclusive use of a major bus station by a company which also has a dominant position in supplying local bus services can frustrate the emergence of competing bus services."

He added: "I hope that other companies owning bus stations elsewhere will similarly agree to admit other bus operators to those stations, where they have not already done so."

That there are other examples where preservatives are being taken out on rather questionable grounds, so that the shelf life of products is being shortened as a result."

The report said preservatives were being removed because of public concern and pressure from retailers, even though on safety grounds there was little cause for concern. It suggested that their removal might be ill advised because of the increased risk of food poisoning.

The report said preservatives were being removed because of public concern and pressure from retailers, even though on safety grounds there was little cause for concern. It suggested that their removal might be ill advised because of the increased risk of food poisoning.

BA extends cheap US fare deal

By Michael Donne, Aerospace Correspondent

BRITISH AIRWAYS is extending to the end of June its cheap transatlantic fares which cut up to £297 off round-trip rates between London and all BA's US destinations.

Originally launched on April 1, and due to end last Saturday, the cheap rates have been in strong demand, encouraging BA to extend their sale for outbound travel up to June 30 and for return journeys until July 7.

The fares are available to 18 destinations from London, including some from Gatwick, and two from Manchester. Passengers must book at least seven days in advance, paying in full then. The fares are not refundable if the ticket is cancelled.

British Airways is seeking what it believes is the first licence to operate an intra-European service.

It has applied to the Civil Aviation Authority for a licence to operate from Manchester to Lyons and then on to Milan, including full passenger carrying rights between the British, French and Italian points.

That would mean that for the first time BA would be able to pick up passengers in Lyons and take them to a third country.

The right to operate intra-European services on regional routes was agreed at the beginning of this year with the signing of the European Community Air Transport Policy. Designed to encourage regional development, it allows discounts as well as intra-European services where existing links are poor or non-existent. It does not cover services between national capitals.

BA plans to begin operating its Manchester-Lyons-Milan service daily from this winter with BAC 1-11 aircraft.

Inter European is a wholly owned subsidiary of Aspro Holidays, a tour operator set up in 1979 by Mr Michael Aspro and Mr his sons Mr Chris Aspro and Mr

Cardiff airline takes delivery of two Boeings

By Anthony Moreton, Welsh Correspondent

INTER EUROPEAN Airways, a small Cardiff airline devoted to the holiday charter market, has taken possession of two new Boeing 737-300 aircraft.

One, to be based at Cardiff, will operate in addition from other airports including Bristol and Birmingham. The second will be based exclusively at Belfast this summer.

Inter European is a wholly owned subsidiary of Aspro Holidays, a tour operator set up in 1979 by Mr Michael Aspro and Mr his sons Mr Chris Aspro and Mr

George Aspro. The airline began operations last year with one Boeing 737-300 on lease.

Mr Chris Aspro, joint managing director, said the company expected to carry about 120,000 holidaymakers to European destinations between now and the end of October.

The aircraft are on five-year leases which have been funded from internal sources. The company has had help from a Welsh Office grant and a soft loan from South Glamorgan County Council, Mr Aspro said.

JAGUAR SOVEREIGN advertisement featuring a car image and descriptive text: 'THE FIGURES STILL LOOK GOOD. It's received wisdom that Jaguar has a glorious past. More relevant today, however, is Jaguar's glorious present, and the Sovereign saloon which singularly maintains a unique tradition of clothing sensuous performance, with restrained elegance. And of continuing that restraint all the way to the bottom line. The Sovereign has newly developed suspension geometry. Advanced anti-lock braking with yaw control. An all-alloy, electronically managed 6 cylinder engine yielding 221 bhp. Up to seven on board computers monitor key functions. Mirrors, locks, windows and seats are electrically powered. The cabin is furnished with hand-polished walnut veneer and individually selected hides. The 3.6 can murmur along at a shade below 140 mph. Where legal and road conditions permit, of course. All at a cost which, bearing in mind its forebears, should be considered an investment, rather than an indulgence.'

FT LAW REPORTS

Sleeping arbitration rule still stands

**FOOD CORPORATION OF INDIA v ANTILIZO SHIPPING CORPORATION**  
 House of Lords  
 (Lord Bridge of Harwich, Lord Brandon of Oakbrook, Lord Brightman, Lord Ackner and Lord Goff of Chieveley)  
 May 5 1988

In the present case all members of the Court of Appeal expressed their anxiety about the present state of the law. There was little doubt that they gave leave to appeal in the hope that the House might conduct a full-scale review of the authorities and of the mutual obligation. The House should not embark on a review unless it felt free, if necessary, to depart from the reasoning and decision in *Bremer Vulkan*. Nor should it embark on a review unless satisfied that it would be relevant to resolution of the dispute.

by the charterers at loading and discharge ports.

The same difficulties of interpretation were already becoming apparent on other charters and by March 1975 arbitrators had been appointed in respect of *Lepanto 1*. Over the next 18 months no step was taken in the *Antilizo 1* arbitration, but a series of letters was written concerning other charters on which the same dispute had arisen. At some point the charterers decided internally to adopt no general policy with regard to the disputes, but to deal with the claims on a case by case basis. The *Lepanto 1* arbitration appeared to have been resolved by agreement.

February 1981, but even then more than two years passed before the owners sought to revive the *Antilizo 1* arbitration in April 1983.

Mr Justice Evans made the following findings of fact: (1) that the charterers had not succeeded in establishing the existence of an unequivocal statement that they were entitled to treat the reference to arbitration as having been abandoned; (2) that the charterers were not reasonably entitled to assume that the agreement to arbitrate was agreed to be abandoned; (3) that the charterers did not in fact form the view that the owners had decided not to pursue the matter further with the necessary degree of finality, but left the matter in the air; (4) with regard to an allegation of estoppel, no detriment to charterers had been established.

The Court of Appeal declined to interfere with any of the judge's findings. It was right in affirming his decision that no abandonment could be inferred from the facts.

It followed that it was not an appropriate case for reconsideration of the principles on which abandonment or estoppel could be inferred.

Mr Boyd for the charterers sought leave to argue points which had not been raised below, on repudiation, frustration, implied term, the right to a fair hearing, and on the new argument based on sections 1 and 25 of the 1980 Act.

All these points could only be considered as a whole, together with the question whether *Bremer Vulkan* was rightly decided. Leave to pursue the new points was refused.

The appeal was dismissed. However, grave concern had been expressed by the Court of Appeal about the law as it now stood with regard to arbitrations which had been allowed to go to sleep for many years; and it was plain that it was expressing a concern felt generally in the City.

It might be that the problem could be dealt with most expeditiously and clearly by legislation conferring a power to discharge claims in arbitrations for want of prosecution. If so, in the interests of all concerned, the sooner the matter was brought before the legislature for consideration the better.

For the charterers: Stephen Boyd QC and Bernard Eder (Zahavalia & Co)

For the shipowners: Anthony Clarke QC and Charles Haddon-Orve (Holman Fenwick & Wilton)

Rachel Davies  
 Barrister

WHERE THE facts of a case unmistakably establish that an arbitration was not abandoned, the court cannot review the authorities relating to the purely academic point as to whether parties to an arbitration have a mutual obligation to proceed to final conclusion.

The House of Lords so held when dismissing an appeal by the Food Corporation of India, charterers of the *Antilizo 1*, from a Court of Appeal decision (1987) 2 FTLR 114 that an arbitration claim by shipowners, Antilizo Shipping Corporation, had not been abandoned by mutual consent.

Lord Goff said that in *Bremer Vulkan* (1981) AC 828 the House of Lords rejected an argument that where an arbitration had been allowed to go to sleep for many years it might be held that the arbitration agreement had been repudiated. Lord Diplock considered that a mutual obligation rested on both parties to cooperate in proceeding with the arbitration.

The effect of that decision had provoked serious dispute among the whole commercial community. It had been suggested that the mutual obligation to proceed should relate to commercial reality. Where a claimant did not actively pursue his claim it was the usual common sense practice of the other party to do nothing, in the hope that the claim would die a natural death.

Attempts had been made to outflank the *Bremer Vulkan* decision by invoking other legal concepts, including frustration and mutual abandonment.

Two new suggestions had since been advanced: first, that a term should be implied into the arbitration contract to the effect that the right to proceed might lapse after expiry of a reasonable time; and second, that the court might exercise its power under section 1 of the Arbitration Act 1950 to give leave to revoke the authority of the arbitrators, coupled with an order under section 35(4)(b) that the arbitration agreement should cease to have effect with regard to the relevant dispute.

Neither of those solutions had been explored in litigation.

The House of Lords had repeatedly stressed that it would not embark on an inquiry into an issue which was only of academic interest. A further it should not do so where the inquiry involved review of a previous House of Lords decision, because it could not be right to hold other than such previous decision was wrong.

On the findings of fact in the present case, which were unassailable, the appeal was bound in any event to fail. Therefore it was not an appropriate case in which to conduct a review of the earlier authorities. For that reason alone the appeal must be dismissed.

The facts were that in the early 1970s the charterers chartered a large number of vessels to carry cargoes of grain and other commodities to Bombay and other Indian ports. Some of the vessels were in the same beneficial ownership and some were not. Different charters came to be referred to by the name of the vessel and the serial number of the voyage.

The charterparties all contained similar provisions for calculation of laytime, demurrage and despatch. The charterers and a number of different owners took different views as to the effect of those provisions when a vessel had to be lightened before discharge.

By September 1975 there were some 87 charters in which a dispute had arisen. Arbitrators had been appointed in about 10 cases.

The present appeal concerned only the charter known as *Antilizo 1*. The charterparty was for a single voyage from the US Gulf to Bombay. The vessel reached Bombay at the end of 1972. In October 1974 the owners sent the charterers a calculation showing demurrage due of nearly \$187,000. No payment was made and arbitrators were appointed in December 1974 and January 1975. In March 1976 the charterers, applying their own interpretation of the charterparty, calculated that lay from any demurrage being due to the owners, a considerable sum of despatch had been earned

by the charterers at loading and discharge ports.

The same difficulties of interpretation were already becoming apparent on other charters and by March 1975 arbitrators had been appointed in respect of *Lepanto 1*.

Over the next 18 months no step was taken in the *Antilizo 1* arbitration, but a series of letters was written concerning other charters on which the same dispute had arisen.

At some point the charterers decided internally to adopt no general policy with regard to the disputes, but to deal with the claims on a case by case basis.

The *Lepanto 1* arbitration appeared to have been resolved by agreement.

Meanwhile *Antilizo 1* remained inactive. But there had been discussion of *Cleon 2* and the same arbitrators were appointed as in *Antilizo 1*. In June 1976 the charterers' solicitors wrote to the charterers saying there had been a suggestion that the parties would agree to be bound by the results of the *Lepanto 1* and *Antilizo 1* arbitrations.

The charterers did not reply on that point. Instead they took a technical point that one of the arbitrators had not been validly appointed in *Cleon 2*. A similar issue was raised in two other cases which came before the Commercial Court, the *Delian Leo* and the *Delian Spirit*. In those cases the charterers' technical objection was overruled.

While the court proceedings were in train no progress was made with *Cleon 2*, nor with *Antilizo 1*. In November 1979 the charterers agreed to abandon the technical point and to proceed on the merits in *Cleon 2*. In February 1981 the charterers agreed to pay the sum due to the owners under the *Cleon 2* award.

Another award was made in the form of a special case in respect of the *Savvas*, to the same effect as the award in *Cleon 2*. It was set down for hearing in the Commercial Court. The award was upheld and an appeal by the charterers was dismissed. Related issues were determined against the charterers in the *Apollo* and the *Delian Leo*.

By letter of April 21 1988 the owners called on the charterers to pay the demurrage and the balance of freight due, indicating an intention to proceed to an arbitration award if necessary. By that time both arbitrators had, due to a misunderstanding, destroyed their files on the arbitration.

It was never suggested that *Cleon 2* should be regarded as determinative of the *Antilizo 1* dispute. The award in *Cleon 2* was accepted by the charterers in

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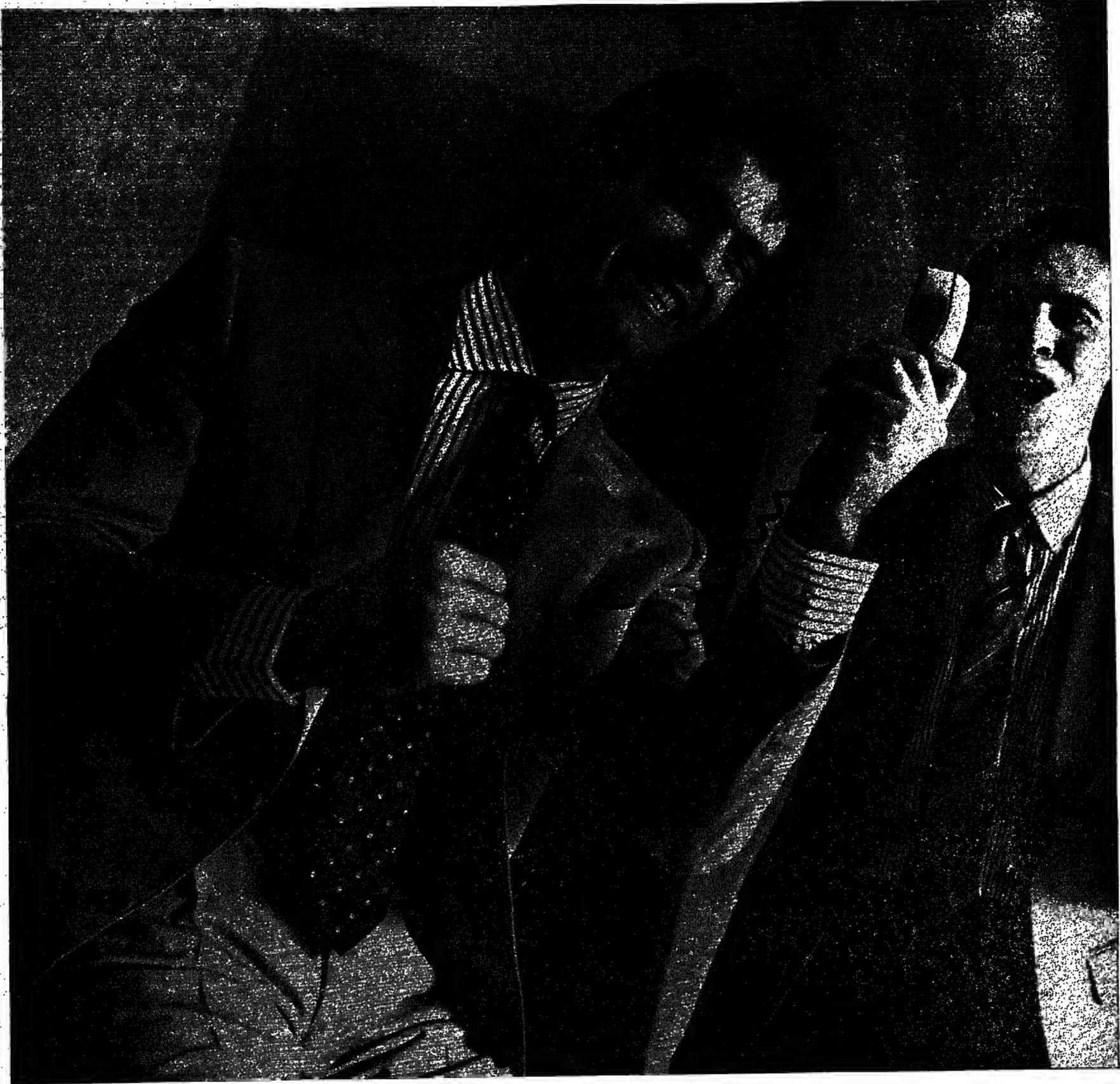


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UK NEWS

P&O dismisses draft deal between unions, Sealink

BY JIMMY BURNS IN LONDON AND LAURA RAUN IN AMSTERDAM

P&O, the ferry company, yesterday appeared braced for a long war of attrition with the National Union of Seamen despite efforts by Sealink, its main cross-channel ferry rival, to reach an agreement with the union.

THE LABOUR Party last night forced the House of Commons into debating the seamen's strike next Wednesday.

After unsuccessfully pressing earlier for an emergency debate on the crisis, Labour decided to switch the subject of the half-day debate they are mounting on Wednesday, from housing to the P&O dispute.

Mr Michael Meacher, Labour's employment spokesman, for an emergency debate on the dispute which, he warned, could undermine safety on P&O ferries.

Mr Meacher said: "If the Herald of Free Enterprise were to sail tonight from Zeebrugge, it would have 15 fewer crew than the night in March last year when it went down."

TSB forms offshoot to fund sales of council properties

BY ANDREW TAYLOR

TSB, the broadly-based banking group, said yesterday it was the first financial services group to have created a separate company specifically to assist local authorities transfer up to 4.5m council houses to privately-financed housing bodies.

About 100 out of more than 350 English and Welsh local authorities are considering plans to transfer their housing stock, mostly to housing associations which the Government proposes should be funded through a mixture of private investment and public grants.

TSB said larger local authorities might want to sell single estates separately.

James Capel, the stockbroker, and Clive Services, the commercial arm of the Chartered Institute of Public Finance and Accountancy, is advising several local authorities on plans to dispose of council homes to privately-financed housing associations.

Owen faces long political haul after election blow

BY PETER RIDDELL, POLITICAL EDITOR

IF DR DAVID OWEN was a French politician he might be awaiting a call from President Francois Mitterrand to become Prime Minister. In the US he might have pipped Governor George Dukakis for the Democratic nomination.

However, in Britain he has become increasingly isolated following the break-up of his party's alliance with the Liberal Party.

Last Thursday's local government elections in Britain were a disaster for Dr Owen. His Social Democratic Party won only six seats, compared with roughly 385 for the Social and Liberal Democrats (the Democrats).

Plenty of excuses have been offered. The party was re-established only at the beginning of March and did not have time to get going again.

Indeed, the main conclusion drawn by Democrat leaders is that fights with the SDP were relatively unimportant - and Dr Owen's candidates can be largely ignored.

In broader terms the split has undoubtedly been damaging. Not only did the centre parties suffer their worst results this decade, but the Democrats also performed relatively worse in previous SDP-dominated seats such as Cambridge, Bath and Stevenage.

All this leaves the continuing SDP looking rather battered. If there is to be a large centre or third force it will be the Democrats.



Dr Owen leaving his Westminster office with his wife, Debbie, after resigning last year as leader of the SDP

the Democrats, leaving isolated hard-core SDP groups.

At a national level Dr Owen has his respected lieutenant, Mr John Cartwright, and Mrs Rosie Barnes in the House of Commons, plus a few experienced former MPs, peers and parliamentary candidates.

The common link is not only suspicion of the Liberals, but also, of course, enthusiasm for Dr Owen. The continuing SDP is more than a fan club for him, but not much more, as its bizarre party broadcast 10 days ago featuring a question and answer session with him showed.

Dr Owen's party claims about 30,000 registered supporters, but backing is patchy. Many of the most experienced former Social Democrat activists have joined

the choice of options between the conservative and socialist way offered by Mrs Thatcher. But his belief in an independent centre as represented by his SDP looks implausible at present.

Most senior Tories are, however, wary of any suggestion that he might join their party. They are sceptical about what he could deliver apart from himself. Many share Mr John Biffen's balding view that Dr Owen would be a destructive force like Lloyd George, "a cuckoo in the nest."

So Dr Owen is left with the frustrations of the long haul, but called to speak at prime time in the Commons. He has to hope for a highly fortuitous by-election in one of the few places where his party is well-established and where it will be seen as an acceptable alternative to the Tories when they become unpopular.

Like previous radical nationalists such as Joseph Chamberlain and Lloyd George, Dr Owen faces the problem that nothing can be achieved in the British system without the support of a major party.

Industry's costs up sharply as sales and credit also show rises

BY RALPH ATIONS

OFFICIAL FIGURES yesterday showed that industry's costs rose unexpectedly sharply in April, while consumer credit and high street sales continued to rise buoyantly in March.

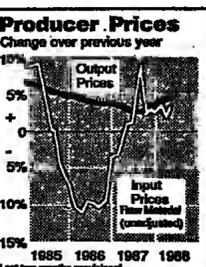
The Department of Trade and Industry said its price index of materials and fuel purchased by manufacturing industry rose 0.6 per cent in April. It said the rise mainly reflected higher electricity costs and costs of home produced materials bought by food manufacturers.

Seasonally adjusted, the index rose 1.1 per cent in April - the largest monthly rise since July 1987. The index was 2.8 per cent up on April last year.

The increase was larger than forecast by most independent economists and would probably have been even higher if the strong value of the pound had not moderated the cost of imported materials.

Yesterday's figures also show a steady rise in factory gate prices of manufactured goods last month, which pushed the annual rate of increase to the highest level for more than a year.

The DTI's index of factory-gate or output prices was 0.6 per cent higher in April than the previous month. About a quarter of this rise was due to duty changes announced in the March budget.



the first three months of this year retail sales were 1.5 per cent higher than in the previous three months and 8 per cent higher than the first quarter of 1987.

The strength of sales highlights the buoyancy of the British economy, particularly in the consumer sector. Other figures, also published yesterday by the DTI, show consumers' use of credit to finance spending is not abating and may be accelerating.

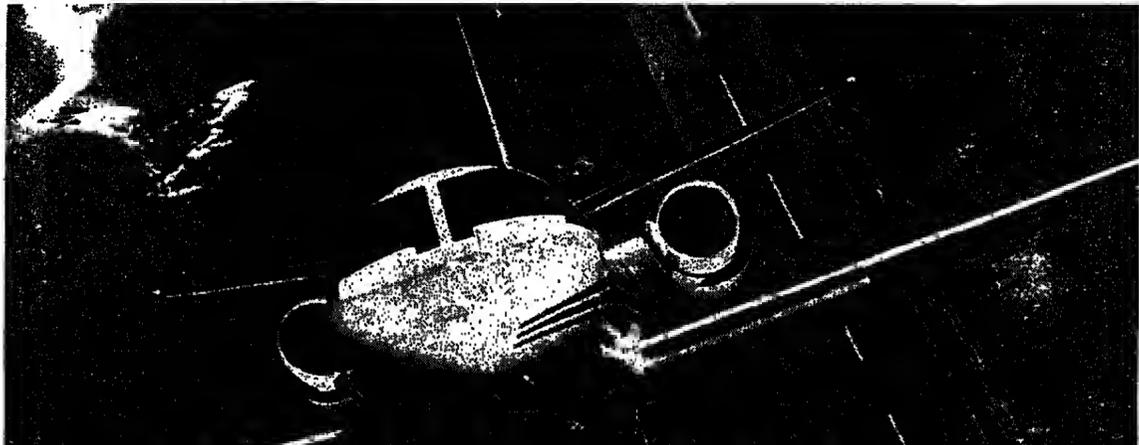
The DTI's narrow measure of outstanding consumer credit rose a record £423m to £23.95bn in March. That followed rises of about £300m in January and February.

The figures include borrowing on credit cards and agreements with building societies, retailers, and finance houses. They exclude lending for house purchases.

Broader quarterly figures, which also cover bank loans by personal accounts and loans by insurance companies, show outstanding credit rose a record £1.51bn in the first three months of 1988 to £37.92bn. This was a 4 per cent more than the total outstanding at the end of 1987.

The sharp increase in credit and retail sales reflects consumers' confidence about their financial positions and strong growth in earnings, which continue to outpace retail price inflation.

Some economists, however, fear excessive growth in high street sales may lead to rising imports and increased upward pressure on prices.

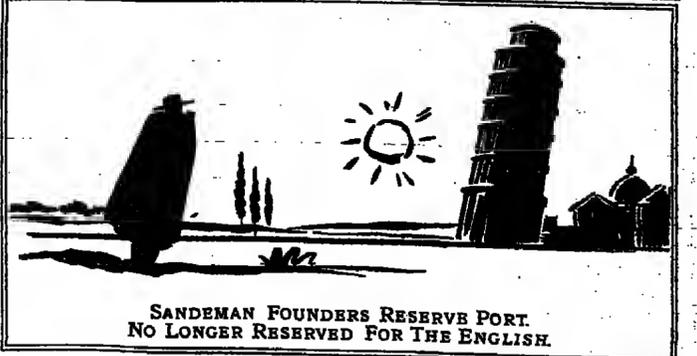


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UK NEWS

Scots Tory party urged to rethink policies

By James Gordon
THE SCOTTISH Conservative Party, which begins its annual conference in Perth tomorrow after losses in last week's district council elections, was yesterday urged decisively to reject the idea of establishing a Scottish assembly and to re-emphasise itself as the party of unionism in Scotland.

Government keeps watch on timeshare industry

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

OFFICIALS at the Department of Trade and Industry plan to continue their close monitoring of the timeshare industry - Europe's fastest-growing holiday concept - in spite of fresh attempts by UK timeshare operators to "clean up" the industry's image.

The DTI revealed last week that a random survey last month of 12 local authority trading standards departments around the country had shown that more than 500 complaints about timesharing had been logged last year.

The survey's findings were behind the department's decision to issue a warning leaflet to consumers about the potential problems of timesharing.

The Government and other consumer protection agencies such as the Office of Fair Trading and trading standards departments are concerned at the continuing level of complaints about high-pressure sales techniques used to sell timeshare properties.

Timesharing, at its simplest, is a method of owning weekly periods of a property, usually at a holiday resort, for a number of years.

The concept is generally said to have originated in the mid-1960s in the French Alps, where it became common practice for skiers to buy hotel rooms for a period of time each year rather than renting them.

Its advantages are that holiday-makers can hedge against rising package-holiday prices as well as participate in what should be an appreciating property investment. Timeshare owners can also take part in exchange schemes in different parts of the world through companies such as Resorts Condominiums International or Holiday Exchange Network.

Mr John Butcher, the Consumer Affairs Minister, has given a warning to consumers "to judge by the facts, not the frills, when they think about buying a timeshare."

He added: "I must emphasise that there is nothing wrong with timeshare in itself, but half-price timeshares, discounts, and prizes may be nothing more than a sales ploy."



John Butcher: 'Judge by facts, not frills'

countries not covered by UK laws.

Meetings held last year between DTI officials and their counterparts in the European Commission to see if European-wide powers could be adopted to regulate the industry have so far come to nothing.

Moreover, the problem facing regulatory authorities in the UK and continental Europe is that timeshare - in spite of all the criticisms - is still seen by many consumers as a popular way of taking a holiday.

At least 120,000 Britons have so far bought a timeshare property (out of about 1.5m world-wide) and sales to British owners in the UK and abroad last year topped £250m.

In reality, however, timeshare has been shown to have its drawbacks. With fierce price competition between package-tour operators in recent years, timeshare does not necessarily work out cheaper in the short-term against some of the holiday bargains on offer.

Moreover, the investment value of a timeshare property has been thrown into doubt by problems owners have had in trying to re-sell their timeshare. The Consumers' Association warned recently that the high marketing costs involved in timeshare developments meant that there was little short-term property appreciation. Some public auc-

tions of timeshare properties have also shown the limited resale market.

However, most complaints received by consumer protection agencies are concerned more with the aggressive selling tactics used to persuade people to buy a timeshare in the first place.

Individuals are often lured to see timeshare properties with the promise of free gifts, lunch or travel. Once at the property, individuals can be subjected to high-pressure sales techniques lasting several hours.

The leading timeshare operators have reacted to such problems by forming a trade association, the Timeshare Developers Association, whose members have to agree to a code of conduct about their marketing techniques.

This code includes a minimum five-day "cooling-off" period after which timeshare buyers can change their minds.

In addition, the code says that any resorts which employ timeshare "convoyers" are prepared to ensure their staff operate away from beaches and swimming pools and are clearly identified by a badge.

The association has also employed a full-time consumer services manager who has instigated an independent arbitration scheme to deal with disputes without the need for solicitors.



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F.T.I.

## Textile waste merchants squeezed by strong pound

BY ALICE RAWSTHORN

IN THE wool industry in Yorkshire, in the north of England, or so the story goes, the fastest and flashiest cars almost certainly belong to the shoddy trade, who make their money by collecting and recycling woollen waste. But in recent months the trade has fallen on hard times.

The rise of the pound on the foreign exchange markets is the source of its troubles. Most of the woollen waste collected in Yorkshire is shipped out to the textile industries of Italy and India.

The strength of sterling, however, has made it increasingly difficult for the Yorkshire companies to compete in their export markets.

The shoddy trade is composed of the "raggers", who collect woollen waste from the mills and discarded clothes collected in charity appeals or by dealers in rags and waste, and the "shoddy mills", which recycle the material into fibre ready to be spun into woollen yarn again.

Twenty years ago there were several hundred companies involved in the trade in and around Dewsbury and Batley - which became known as "shoddy towns" - with a few thousand employees.

The industry declined steadily in the 1970s and early 1980s, but has since stabilised. Today there are 80 or 90 raggers and shoddy mills employing 250 people.

"Nowadays we call ourselves textile waste merchants and fibre reclaimers, but it is still the old shoddy industry," said Mr Peter Radcliffe of Squire Radcliffe.

Typically the companies are small, family firms, but a few belong to larger groups. One of the biggest raggers is Buzul Textiles, part of the Buzul paper and packaging group. Similarly Illingworth Morris, which has extensive interests in the wool industry, owns the Ephraim Wood mill.

Originally the shoddy trade supplied local spinning mills in Yorkshire. But the decline of the Yorkshire industry has forced it to nurture new markets overseas.

"Most of the surviving British mills have moved upmarket and tend to use virgin wool, we had no option but to find new customers in other countries," said Mr David Sutcliffe of Ephraim Wood.

The shoddy mills around Prato in Northern Italy now absorb much of the woollen waste collected in Yorkshire. Similarly India has become an important market.

In the 1980s the raggers - who benefit from low overheads with comparatively few employees and little expensive equipment - have thrived on their success in the export sphere.

But that success is now jeopardised by the strength of sterling which makes it much more difficult for them to compete overseas.

According to Mr Robert Moore of Stress: "If there is no improvement it is only a matter of time before someone goes to the wall."

## British Coal 'can survive sell-off by electricity'

By Maurice Sammeison

BRITISH COAL can survive electricity privatisation if it is not exposed to an early free-for-all in coal imports, says a report published by Financial Times Business Information.

Its authors, Mr Michael Prior and Mr Gerard McCloskey, who also voice confidence about a privatised British coal industry, conclude that thanks to the steadily improving efficiency of British pits and a rising trend in international coal prices, coal imports by 1990 could be restricted to the coastal periphery of the electricity market.

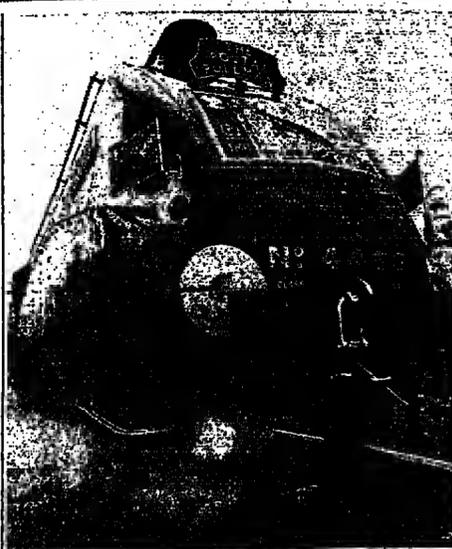
But if the Government encouraged unbridled coal imports, up to 40 of the country's deep mines, many of which could be internationally competitive by 1995, would be closed in 1990.

British Coal immediately endorsed the report. "By 1995, any saving made by an all-out import policy in 1990s would have disappeared and the electricity supply industry would be paying millions of pounds more for imported coal than by buying British," the corporation said.

Among the study's findings are:

- Output of the Selby coalfield in North Yorkshire could be doubled to nearly 30m tonnes a year by operating a six-day week.
- The Central Electricity Generating Board could save only £380m a year by importing 30m tonnes of coal a year - not £750m as the CEGB often claims.
- With privatised Thames-side power stations switching to imported coal, electricity privatisation could wipe out all but one of the mines in north-east England. However, time is also working on British Coal's side judging by the authors' forecast for rising international coal prices. They claim that by 1990 world steam coal prices will be between \$42 and \$52 a tonne, compared with \$33.60-\$36.50 paid by the CEGB on its spot tender in the summer of 1987.
- By 1995, they expect prices to reach \$48-\$56 a tonne, and even higher if the CEGB or a privatised industry fuelled demand by large-scale imports.

Coal on the market: Can British Coal survive privatisation? by Mike Prior and Gerard McCloskey. (FT Business Information, Tower House, Southampton Street, London WC2E 7HA); £250.



The Mallard steam locomotive, which set a world speed record of 126mph 80 years ago this year, came out of retirement at Marylebone station, London, yesterday, to mark the issue of a set of Royal Mail stamps, one of which celebrates the 150th anniversary of the first Traveling Post Office trains.

The occasion coincided with the announcement of a £1.5m reorganisation of the TPOs, which sort and deliver mail during the night, as part of a campaign to ensure more letters arrive at their destination quickly. It will involve several new services and the upgrading of existing ones.

## British Rail virtually rules out high-speed Chunnel-London line

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH RAIL has virtually ruled out the construction of a high-speed line from London to the Channel Tunnel, Sir Robert Reid, BR Chairman, indicated yesterday.

Sir Robert told a conference organised by Eurochannel, the Anglo-French consortium which is promoting the fixed link project, that BR would seek government approval for a new line if demand appeared high enough to guarantee comfortable operation.

But he made clear BR's belief that this is unlikely and warned that BR faced a huge marketing challenge if the target number of passengers using the link was to be achieved.

Sir Robert's comments appeared to be part of a concerted attempt by BR, Eurotunnel and the Government to dampen speculation that the UK would construct a high-speed link along the lines of the 300kph Train à Grand Vitesse (TGV) system in France.

BR is expected to report to the Government within the next two months on options for an upgraded service to the tunnel from Waterloo station, the proposed London terminal. The report is expected to concentrate on improvements to existing lines.

Sir Robert said BR's existing budget of £550m for investment related to the Channel Tunnel would provide capacity to cope with at least 16m passengers per year when the tunnel opens in 1993.

This is 3m passengers more than has been forecast by Eurotunnel and more than five times the current level of rail/sea traffic across the English Channel.

Sir Robert said that "building

the tunnel and providing the trains will not turn potential customers into paying customers.

"Between now and 1993 we have the biggest marketing job to do which has ever faced a UK transport operator," he added. Mr Alastair Morton, the British co-chairman of Eurotunnel, called for one or more of the existing rail routes from the south-eastern county of Kent into London to be dedicated to international traffic and non-stop commuter trains.

"Dedication is a form of segregation. It means a line or lines dedicated to those forms of traffic - not a new route, although parts of its length may be new or rebuilt," he said.

Mr Morton suggested that Eurotunnel could act as a catalyst for the involvement of private sector capital in the upgrading of such a line.

Mr Paul Channon, the Transport Secretary, said Government approval for investment in tunnel-related rail projects would have to be on the basis of BR's existing infrastructure.

He said Eurotunnel had known this when its Channel tunnel plans were approved.

● Unions representing more than 100,000 rail workers are will Monday respond to an improved 5 per cent pay offer from the British Railways Board, which incorporates a significant extension of outer-London allowances, write Our Labour Staff.

Mr Neil Milligan, general secretary of Aslef, the train drivers' union, writing in the latest issue of the union's journal, said the offer was the best negotiated offer the unions could get in current economic and political climate.

## Rehabilitation plan for Royal Docks approved

By Paul Cheeseright

THE LONDON Docklands Development Corporation yesterday opened the way for rehabilitation to begin on the Royal Docks, the largest remaining area of derelict wharves in inner London.

It agreed to provide 128 acres for Rosehaugh Stanhope, a joint venture of two property companies, to undertake the first phase of a £750m mixed development on the north side of the Royal Albert Dock.

The Royal Docks, east of the Isle of Dogs, comprise 500 acres of land, 240 acres of water and 10 miles of quaysides and represent one of Europe's biggest development opportunities. The LDDC has been negotiating with three consortia on redevelopment projects.

In the first phase of what could ultimately be a project covering 264 acres, Rosehaugh Stanhope plans 1.6m square feet of shopping and leisure space, 700 houses, 1m sq ft of offices and a 150-boat marina.

Precise terms for the transfer of the land and a building agreement giving the LDDC some control over the development have still to be worked out. The LDDC still has to grant Rosehaugh Stanhope outline planning consent for the project, although the corporation has made clear it is disposed towards doing so.

The LDDC is both landholder and planning authority for the Royal Docks. As a planning authority it has received an application for a development on the land covered by the Rosehaugh Stanhope project from another consortium made up of London and Edinburgh Trust and Tarmac Properties. This bid now seems to have failed.

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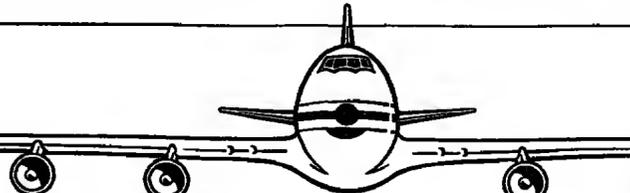
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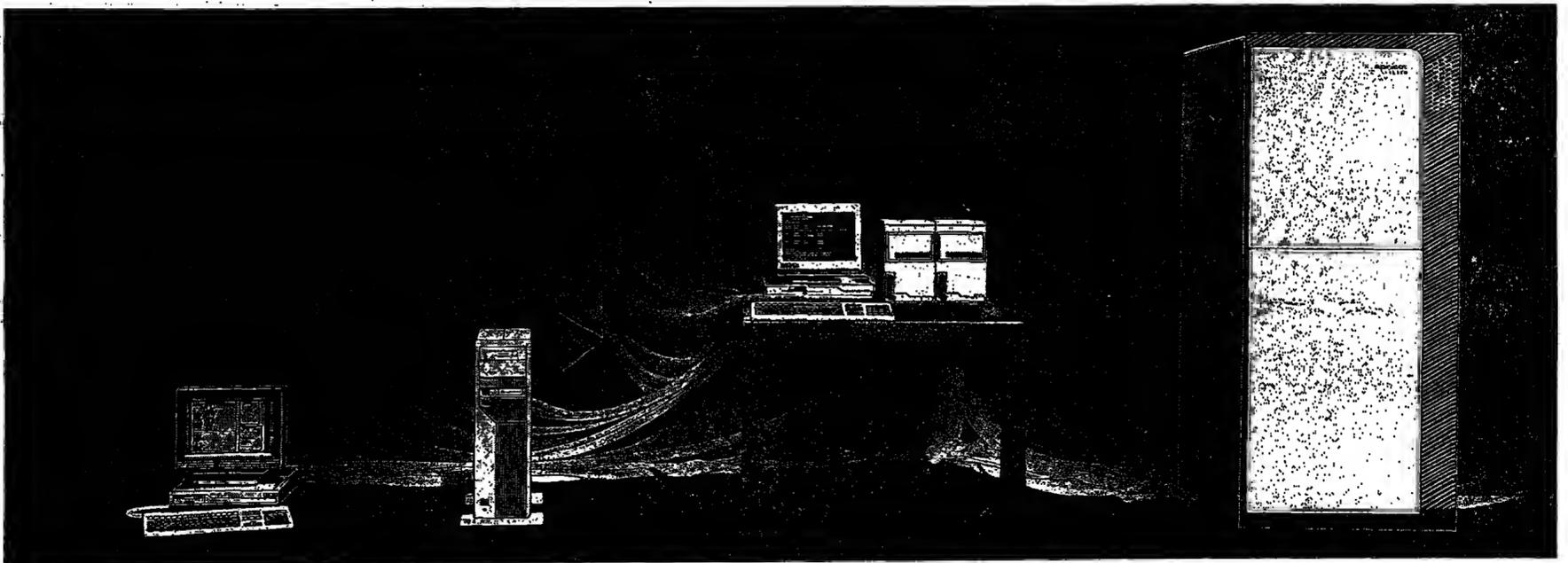
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far as possible into the building process. Your project is broken down into many contracts, which we buy for you from competing contractors. You only pay net prices.

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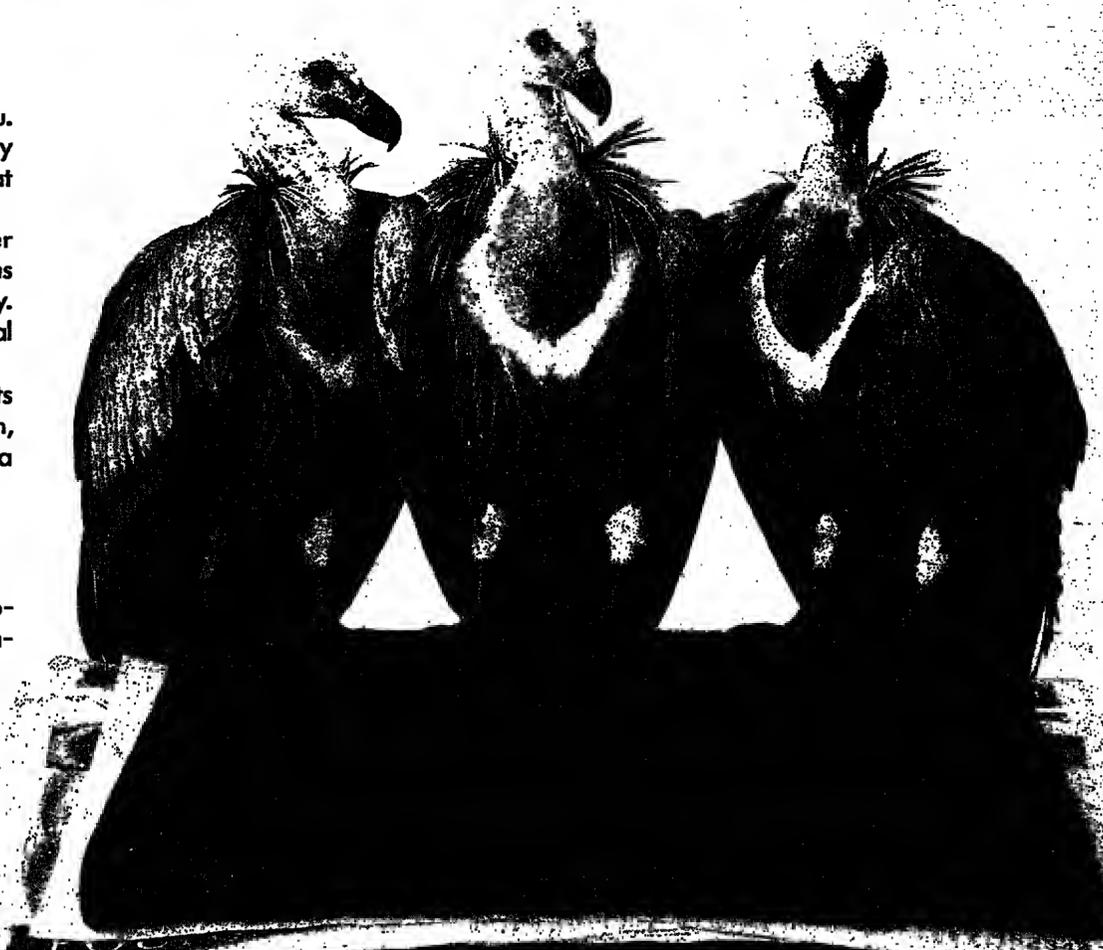
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# Winning when the chips were down

Stefan Wagstyl reports on Toshiba's success in the race to mass produce the one megabyte microchip

TOSHIBA'S semiconductor factory in Kyushu, the southernmost of Japan's four main islands, was until last year anything but a popular posting among the Tokyo-based electronics group's bright young engineers.

Not any more. The plant's reputation as a remote corner of the company's empire has been transformed by its success in beating the rest of Japanese industry in the race to mass produce the latest type of microchip, the one megabyte DRAM (dynamic random access memory). The long white production buildings on the outskirts of Oita, in northern Kyushu, now produce more than one third of the world's output of these super-chips - 4m a month out of total of about 14m.

While other companies struggle to solve technical difficulties and meet production targets, Toshiba confidently plans to raise output by 50 per cent by the end of September. With supplies of the chip at barely half the level of demand from computer makers, prices have soared to ¥2,000 (\$9) each. Toshiba is reaping huge profits with a renowned production cost of ¥500.

The company is surprised at the scale of the Oita Works' success, while its rivals - including NEC, Hitachi, Fujitsu and Mitsubishi Electric - acknowledge that they cannot catch up before the end of the year at the earliest. Prices are expected to fall when supply begins to meet demand.

The 1M DRAM is made on the same principles as previous genera-

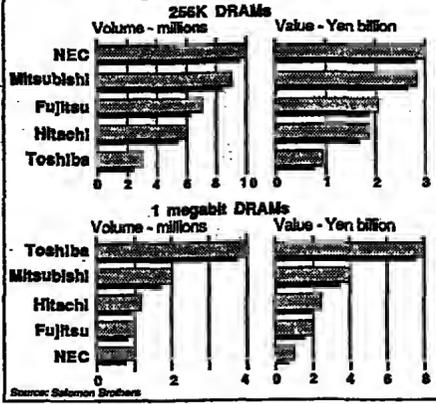
tions of memory chips, which store information in computers. Electronic circuits are printed on to silicon wafers by computer-controlled miniature tools. By the standards of the industry, it is not hard to design a 1M chip or even to make it in prototype. The difficulty lies in reaching a new level of sophistication in mass-production techniques.

Toshiba gained its lead mainly because of a decision made three years ago to step up development of the 1M DRAM when the previous generation of chips, 256K memory devices, with one quarter the capacity, had only just hit the market. Executives say this illustrates the group's far-sightedness. Shiroo Yoshida, director of the general administration division at Oita, says it already had 1M DRAM chips in mind when it set up production lines for the 256Ks.

Industry analysts, however, say Toshiba acted out of necessity rather than choice. It had been left behind in the race to produce 256K chips - it now ranks fifth among Japanese makers of this product. It had to jump ahead of the pack in developing the 1M chip, or risk being pushed out of memory device mass production altogether.

Nevertheless, a head-start did not guarantee success. Yasuaki Miura, a senior engineer at Oita, says Toshiba can take pride in its engineering - especially the development of mass-production technology. This was largely the work of the engineers at the plant - 400 of them spread across various operations, directing 1,600 production workers -

## Japanese production of memory chips in March 1988



Source: Sakurai Brothers

tioning is essential to achieve this, and so is ruthless self-discipline among workers in keeping doors closed, shoes clean and so on. Yoshida says there is never any trouble about enforcing clean-room rules.

Training. Engineers at Toshiba spend up to five years training before they work unsupervised. This investment is worthwhile because - as with other Japanese companies - most recruits join Toshiba for life. About half the factory's senior managers are engineers by training, mostly graduates.

Diversity. 1M DRAMs account for about 25 per cent of Oita's output by value, but just 5 per cent by volume. Apart from memory chips, the factory is a major supplier of microprocessors, which process information stored in anything from a calculator to a computer. Yoshida says that while engineers are assigned to specific fields, they are encouraged to carry out research in any area.

Capital investment. The plant has four semiconductor manufacturing lines. Production, assembly, testing and quality control are all highly automated; computers control the factory's power supply. Toshiba has not studied in equipping Oita. Like other semiconductor makers, the group cut investment last year following a plunge in chip prices in 1986. But it still spent ¥52bn - 60 per cent more than its nearest rival - most of it on 1M DRAM production equipment.

Following their coup in 1M DRAMs, engineers at Oita are planning their move into the next generation of chips - 4M DRAMs. The irony is that their success in 1M chips proves that they cannot be assured of winning the 4M race as well.

Indeed, the story has a wider moral: even in the highly competitive electronics industry, it is possible for a large company which has fallen behind in technology to catch up and even overtake the competition.

## WORTH WATCHING

Edited by Geoffrey Charlish

### A question of improving quality

MAXIMISING quality in manufactured products remains one of the most important matters for European industry. Bradford University aims to make it easier for production people to recognise problems by developing expert systems, that is, computer systems which store and apply previous human experience.

Complexity is the usual barrier to understanding problems of quality. Often a manufacturing process can be so long and complex that it is difficult to pinpoint where something is going wrong. Even if the problem is identified, alteration of the offending part of the system can critically affect another part without the full implications being understood.

The Bradford project, backed by the Science and Engineering Research Council and the UK Government's Alvey project, will be carried out in conjunction with Lucas and the General Electric Company of the UK.

Limited expert systems, which can be used by shopfloor personnel, will be developed first. Later, one system will build up a picture of the production process's history, then another will feed back the knowledge gained into the design process. The idea is to prevent problems arising in the first place.

### Computing with a listening ruler

THE OPERATION of transferring dimensions from a drawing into a computer system has been made quicker and easier with a "sonic ruler", made by Science Accessories Corporation of Southport, Connecticut. It is available in the UK from P.M.S. (Instruments) of Maidenhead.

The ruler is laid along one edge of the drawing. A hand-held stylus, placed on each point in the drawing in turn, emits an ultrasonic signal which is picked up by a tiny microphone at each end of the ruler.

The time taken for the signals to reach the two ends allows associated software to work out the two distances and so calculate, by geometry, the x and y co-ordinates of the stylus position.

An area 50cm square can be covered by the ruler which

### Belgian telephones to go digital

THE BELGIAN Post Office has assigned the task of digitising the national telephone network to a Belgian subsidiary of Siemens, ATEA NV. Digital equipment for at least 450,000 subscribers will be installed over the next five years.

### IBM to open new lab in Japan

IBM is to open a technology application laboratory at its Yasa site in Japan. The aim is to improve the speed and effectiveness with which IBM applies semiconductor and electronic circuit packaging technology to advanced products.

The Yasa laboratory will work closely with IBM's two other labs in Japan, in Tokyo and Yamato, and with the company's two manufacturing plants in Fujisawa and Yasa. The focus will be on chips and packages for small and medium sized processors used in workstations and related products.

### The European connection

DIGITAL Microwave Corporation (DMC) of San Jose in California, which makes microwave short-haul communications links and optical communications systems, has opened a design, manufacturing and marketing unit in East Kilbride, Scotland.

It is expected that the plant will employ about 100 people by the end of a three-year period in which the company plans to expand sales in Europe.

DMC has just signed a purchasing agreement with Mercury Communications, the UK common carrier competitor to British Telecom, in which first year sales to Mercury are likely to exceed \$18m (£10m).

DMC products integrate optical fibre and digital microwave components into small packages that allow organisations to interconnect computers, telephone exchanges, data terminals and local area networks.

CONTACTS: University of Bradford: UK, 0274 753498; P.M.S. (Instruments): UK, 0288 38038; Siemens: UK office, 8032 782203; Krantzenmet: Sweden, 850 49000; BT Enterprises: UK, 0475 222323; IBM: UK office, 0705 624941; DMC: UK, 025 854 2998 or in the US on (408) 943 0777.

## Collapsible bicycle knocks spots off earlier models

BY RICHARD TOMKINS, Midlands Correspondent

A BRITISH company, which has designed an innovative, grease-free, collapsible bicycle, has won a \$345,000 order to export more than 2,000 to Japan.

Already more than 8,000 Strida bicycles have been sold in the UK, US and the Netherlands. The Japanese order comes from the Seibu department store group, which will sell them through its Left Store chain.

Mark Sanders, 30, invented the Strida bicycle and his design was spotted at the Royal College of Art degree show by busi-

ness entrepreneur James Marshall in 1985. Together they set up a company called Strida to produce the machines with the aid of £300,000 raised through private subscriptions to a Business Expansion Scheme.

The black bicycle is built around a triangular aluminium frame with other components made of acetal nylon. It is designed for comfort rather than speed and has the handle bars higher than the saddle, so that the back and arms are straight when cycling. The "chain" is a

reinforced rubber drive belt, similar to the timing belts used in car engines.

Strida claims that the bicycle can be folded up ready for carrying in less than 10 seconds. When collapsed, it resembles a walking stick on wheels and, at 22 lbs, is easy to manoeuvre.

One of the machine's main features is its cleanliness. The rubber chain requires no grease and no oily parts are exposed, so overcoming common complaints about earlier designs.

The bicycle was launched last year in Harrold department store. It is now on show in London's Design Centre as well as being sold through some branches of Next and House of Fraser and through design-oriented shops. It retails in the UK at £189.

Nick Green, marketing manager, says production has reached full stretch, with about 800 cycles a week being turned out by the manufacturing subcontractor in Nottingham. Turnover is expected to reach £2m this year.

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## APPOINTMENTS

### Chairman of Linread group

**LINREAD** has appointed Mr Peter Tahany as chairman of the group, following the retirement of Mr Don Lyall, who will remain a non-executive director. Mr Tahany joined the group in June 1987 following the acquisition of North Bridge Engineering, where he was executive chairman. He has also been appointed a regional director of the North and East Midlands regional board of Lloyd's Bank.

**GH ASSET MANAGEMENT**, a new joint venture company owned by a subsidiary of Gerrard & National Holdings and a subsidiary of J.O. Hambro & Co, has made the following appointments: Mr James Hambro (chairman); Mr Evelyn Wright (deputy chairman); Mr Richard Freeman (managing director); Mr Michael Hyman (investment director); Mr Jamie Sheldon and Mr David Richard (directors).

**NIMBUS RECORDS** has appointed Mr Geoffrey Smith as managing director of its recently formed CD-ROM division. Nimbus Information Systems, which uses CD technology for mass storage of data, with rapid access. Mr Smith was previously director of television operations for Pergamon Media Trust.

Mr W. Drummond Sharp is joining the board of **CARBORUNDUM ABRASIVES** as a non-executive director.

Dr Richard Summers has been appointed head of the new management buy-in unit of **INVESTORS IN INDUSTRY (II)**, he was director in charge of II's Cambridge office.

**APV** has elected Mr Bill Webb as

group financial controller. He joins from Plessey where he spent seven years as finance director of Plessey Defence Systems, a major subsidiary of Plessey's defence electronics division.

Mr A.J.P. Woodhouse has become chairman of **CL-ALEX-ANDERS DISCOUNT** in succession to Mr Michael Tynbee who has retired. Mr J.S. Florde has been made a non-executive director.

Mr John Lee has been appointed managing director of the energy group of **FRI BABCOCK**. He was appointed managing director of Babcock Power in January 1987 and in April 1988 became managing director of Babcock Energy.

Mr Eric Leicester, formerly managing director of ADP Network Services, has been made sales director for **ISTEL FINANCIAL SERVICES**.

Mr John Daly and Mr Jeffrey Greenwood have been co-opted to the board of **BANK LEUMI (UK)**. Mr Daly was a local director at Barclays Bank and Mr Greenwood is senior partner of Nabarro Nathanson & Co.

**AT SLAUGHTER AND MAY** Mr N.J. Archer, Mr A.G. Bulfinch and Mr C.M. Burton have all become partners.

Mr Paul Burrows has been appointed managing director of **RENOID GEARS**. He was previously with Metal Box, Glywedd and GKN.

**NORWEST HOLST** has appointed two directors: Mr Robert Neill has been promoted to marketing

director of Northwest Holst Project Services and Mr Steve Kuntze to commercial director of the management contracting division.

**THE IRON TRADES INSURANCE GROUP** has appointed Mr Ray Hill its chief executive and general manager in succession to Mr Peter Cross who has retired.

Mr Bob Reid, chairman and chief executive of Shell UK, is to be the new chairman of the **BRITISH INSTITUTE OF MANAGEMENT**. He succeeds Mr Brian Wolfson after the annual meeting in September.

**NATIONWIDE ANGLIA ESTATE AGENTS** has appointed Mr John Seal as operations director. He joins from the company's parent company - Nationwide Anglia Building Society - where he was general manager operations.

The president of the **ELECTRICAL CONTRACTORS ASSOCIATION** for 1988/89 is Mr John Webb, joint managing director of E.F. Webb.

Mr Richard Humble, executive director and head of operations, and Mr Patrick Murphy, executive sales director, have joined the board of the **CRITERION ASSURANCE GROUP**.

Mr Terence Gordon Arthur has joined the board of the **WESLEYAN & GENERAL ASSURANCE SOCIETY**. He is senior partner of T.G. Arthur Hargrave, Birmingham.

Mr Mike Fletcher has been appointed managing director of **ARDEN COMPUTER SERVICES**.



Mr Peter Tahany, chairman of Linread

a subsidiary of the IDC Group.

Mr Alan Meek has been appointed chairman of **STICKLEY & KENT**, a wholly-owned subsidiary of the Shield Group. Mr Nicholas Tabbs has been elected managing director.

Mr E.R. Stacey has been appointed director of personnel for the **WOLVERHAMPTON & DUDLEY BREWERIES**. He was group personnel manager.

Mr D.Sykes Wilford has been appointed managing director in charge of risk management products at **CHASE INVESTMENT BANK**. He rejoins Chase from Drexel Burnham Lambert.

### CONTRACTS

#### £14m oil rig orders

**HIGHLAND FABRICATORS** has won £14m of contracts from Amoco Exploration in connection with three North Sea oil and gas development projects, writes Steven Butler.

The Easter Ross fabrication yard will build a steel platform to be set in 300 feet of water at the Arbroath field in the central North Sea. This will be for an unmanned wellhead protector platform over the field, with processing operations carried out at the Montrose platform, five miles to the north.

Total cost of the project is estimated at £144m, with production expected in early 1990.

Additional jackets and piles are also to be built for the East Lothian and Inverclyde gas fields in the southern gas basin of the North Sea. The structures are aimed at housing equipment for increasing the recoverable reserves in the fields, which are in production.

Amoco is operator at all three fields and holds roughly a 30 per cent interest in each.

#### University engineering faculty

South Wales-based builder, the **TURNER GROUP**, has won contracts valued at more than £5.7m for projects ranging from the modernisation of the National Museum of Wales' Zoology Department to providing improved married quarters for service families at RAF St Athan.

Work has started on the £3m first phase of the new Faculty of Engineering for the recently merged University College, Cardiff, and UWIST, which should be completed in time for the first students to move in for the start of the academic year in 1989.

Other contracts include a £1.3m training centre for the

Army at Rollisillon Barracks in Chichester; extensions and improvement to two Dairy Crest Creameries at Torrington in Devon and Loochfield in Cornwall worth almost £2m; and new facilities at an Express Foods Group Dairy at Minsterley in Shropshire.

In South Wales the group has been awarded a £1.1m contract by the Property Services Agency for improvements to 78 married quarters at RAF St Athan, and Mid Glamorgan County Council has given Turner the job of building a £1.7m extension to Maesteg Comprehensive School. In addition Turner will be tackling industrial projects at the Welsh Glass Works in Cardiff and Dow Corning in Barry.

For the National Museum of Wales the company will be carrying out modernisation and refurbishment in the zoology department at the main building in Cathays Park at a cost of £145,000.

### Engineering orders for Clugston

Civil engineering works worth more than £3.5m have been won by Souththorpe-based **CLUGSTON CONSTRUCTION**. Contracts valued at nearly a quarter of that sum have gone to the company's office in Peterborough. Split into three contracts, the work will be carried out for two clients, the Peterborough Development Corporation and Cambridgeshire County Council.

Biggest single contract is the £240,000 job to construct drainage and roadworks to develop the St Botolph area for the F.D.C. A 6 metres deep sewage pumping station is to be built and pulverised fuel ash grout used to fill in redundant sewers. Advance site works are under way for the same client at Orton, where new roads and drainage works are being installed under a £120,000 contract.

For Cambridgeshire County Council, the company has a £240,000 job at Caldecote, where an existing road on a residential development is being upgraded, together with its associated drainage.

A contract for £1.5m has been awarded by Glamford Borough Council for the replacement of 2km of sewers in deep open cut in Barton. A £640,000 contract for Severn Trent Water Authority involves refurbishment of the River Idle along 1,400 metres of its length. Another river project, this time for the British Waterways Board, has started on the Aire and Calder Navigation, where Clugston is to install some 600 tonnes of steel sheet piles and partially rebuild embankments.

Industrial foundations are to be built for Conoco at its Rumber Refinery, South Killingholme, to support plant contained in the polyene plant. Worth £311,000, the work is to be completed in under four months.

**E. SYMES**, Leyton, part of Willmott Dixon, has been awarded a contract in the region of £1.5m by Wheatstheat Investments for construction of a six-storey block of flats on filled foundations at Bourdon Street, London W.1.

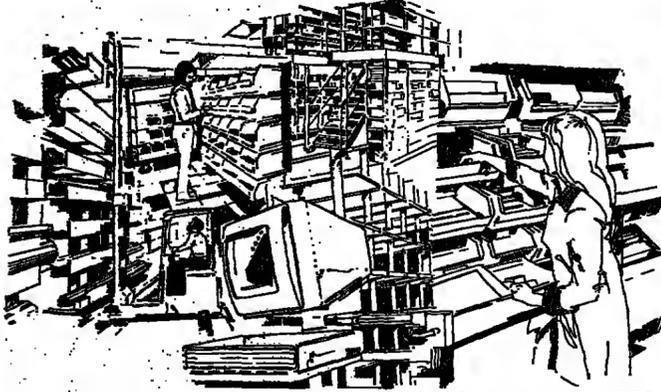
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FE Acquisition, Inc.

## Pennzoil Company

### Notice of Special Tender Procedures for the 7% Convertible Subordinated Debentures due 2002

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FE Acquisition, Inc., a Delaware corporation ("Purchaser") and a wholly owned subsidiary of Pennzoil Company, a Delaware corporation ("Pennzoil"), is offering to purchase all outstanding shares of common stock, per value \$1.00 per share (the "Shares"), of Facet Enterprises, Inc., a Delaware corporation (the "Company"), and the associated Preferred Stock Purchase Rights (the "Rights") issued pursuant to the Rights Agreement dated as of March 21, 1988 between the Company and Continental Illinois National Bank and Trust Company of Chicago (the "Rights Agreement"), at \$32 per Share, net to the seller in cash, upon the terms and subject to the conditions set forth in the Offer to Purchase dated April 22, 1988 (the "Offer to Purchase") and in the related Letter of Transmittal (which together constitute the "Offer"). Unless the context otherwise requires, all references to Shares shall include the associated Rights, and all references to such Rights shall include all benefits that may inure to the holders of Shares or to the holders of such Rights pursuant to the Rights Agreement. The Purchaser will purchase the Rights for no additional consideration and stockholders will be required to tender one Right for each Share tendered. Tending stockholders will not be obligated to pay brokerage commissions or, except as set forth in Instruction 6 of the Letter of Transmittal, stock transfer taxes on the purchase of Shares by the Purchaser pursuant to the Offer.

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# MANAGEMENT: Small Business

AT FIRST SIGHT it would be difficult to find a less welcoming environment in which to set up in business than Spitalfields in London's East End. A few hundred yards from the wealth of the City of London lies an area which encompasses most inner city problems - high unemployment, a local population with limited job skills and large numbers on low incomes and from the ethnic minorities.

And yet the East End has a long history of acting as a stepping stone to a better life for immigrants, such as the Huguenots and Continental Jews. The latest in this long line of immigrants are the Bangladeshis and the Vietnamese.

To help these people overcome their problems and establish their independence, Spitalfields and the surrounding borough of Tower Hamlets have become the target for a wealth of programmes aimed at promoting enterprise. A range of initiatives has also been set up to enable them to help themselves.

From a converted furniture factory in Brick Lane, the Spitalfields Small Business Association operates a hand-holding service for local small businesspeople; the nearby Tower Hamlets Centre for Small Business provides advice and counselling to businesses throughout the borough; while the Government has chosen Spitalfields for its third London Task Force area with initial funding of £206,000 for 12 projects.

For all the changes over the years, the make-up of the local community, the East End has remained true to its traditions as a centre of the rag trade. Many of the small "cut, make and trim" businesses which operate in cramped workshops off Brick Lane are now run by first or second generation Bangladeshi immigrants.

Annie Leatherwear, in a small workshop in Brick Lane, is run by Sayful Islam, who came to Britain at the age of 13. His workforce of 10 people turns out 300 garments a week for one major wholesaler, which supplies the market leathers at the beginning of the week; pays promptly for the finished goods at the end of the week; and guarantees a regular flow of orders.

Businesses like Islam's could probably improve their margins by designing and making their own ranges and selling to a wider range of customers. But he doubts whether he could raise the money to bear the cost of carrying his own stocks of leather and is anyway unwilling to run the greater risks such a strategy would bring.

"I don't want to make a big investment and then find a customer doesn't pay me," he says. "I would have to spend on adver-



Sayful Islam: Although he could improve his margins by developing his own range rather than manufacturing for a wholesaler he feels that he could not afford the financial risk.

## Building on centuries of traditional skills

Charles Batchelor reports on efforts to promote enterprise among immigrants in the Spitalfields area of London

ting, take on office staff and a salesman." He would also have to keep the business going through the seasonal ups and downs of the leather trade.

It is primarily a lack of finance which keeps many business owners in Spitalfields trapped in low profit businesses. Few own their homes which they could offer as security for a bank loan. A lack of funds means small businesses are unable to gain discounts by buying in bulk; nor can they make their purchases out of season when prices are lower.

These financial constraints are partly offset by informal financial networks within the Bangladeshi community. A local video rental shop lost its stock during a break-in but was fully restocked within 48 hours with the help of funds from family and friends, says Kay Jordan, co-ordinator of the small business association.

The problem with such financial informality is that the money is on 24-hour recall - which prevents long-term planning. An encouraging development in the financial field has been the creation by two large City organisations - the Lloyd's of London insurance market and Kleinwort Benson, the merchant bank - of

special funds to back small business in East London.

Lloyd's has set up a £50,000 loan fund available in individual amounts of up to £3,000 at 5 per cent while Kleinwort Benson has just under £20,000 available in interest-free sums up to £1,000. These funds, which have already been fully committed, have been used to back a range of start-ups. They include not just those in the traditional immigrant areas of clothing, leatherwear, catering and retailing, but also a computer agency, a jewellery manufacturer and car repairer.

Creating greater diversity in the Spitalfields business community is an important aim of the various aid programmes. "We try and tempt them to learn new skills," says Ali Barlas, an advisor with Business in the Community, which channels private sector help to communities in need. "There is too much overtrading and undertrading in the traditional areas."

A major problem facing Spitalfields is a lack of business expertise among the local Bangladeshi community. Unlike the Asian immigrants who come from a trading background in East

Africa, many people in Spitalfields come from the Sylhet area of Bangladesh, a rural community with no strong commercial tradition.

The business association and the Tower Hamlets centre both run training courses in subjects such as book-keeping and marketing. One course combined machining skills with English language tuition. Language is becoming less of a problem for the younger generation of Bangladeshis who have spent some time in schools in Britain but for older people, dealing with British Telecom about faulty telephone lines and with the local authority about blocked drains and rates, it can be difficult.

To overcome these difficulties, Business in the Community runs a scheme whereby two Bangladeshis based at the Tower Hamlets centre can help immigrants in their own language and go out to advise those who might not be reached by more conventional means.

Overt racism is not a problem in most areas of business given the rag trade's long association with successive waves of immigrants but the fear of racial

attacks does impinge on some areas of business life.

The Government's task force programme has helped to buy a minibus to take people to evening courses at the Adult Education Institute at the other end of the borough. This was needed to overcome fears about using public transport last night.

Even when an entrepreneur has raised finance and done the training he will have to find premises. Conditions in many of the local workshops are appalling.

The two-man pleating business run by Ezra Raymond and his partner is based in a single room off Brick Lane. Scaffolding props up the door frame and fungus sprouts on one inside wall.

Raymond's business is in a row of workshops which is now being improved by the small business association. "Moving to new premises stimulates a willingness to change," says Kay Jordan. "People look at their equipment and their methods of production."

The association owns 54 workshop units though only 35 are currently in use. It could probably raise private sector funds to speed up the modernisation process but this might force it to charge rents which many potential tenants could not afford, she adds.

How successful have these initiatives been? The BIS's two Bangladeshi workers have given 428 counselling sessions, reports Ali Barlas. They have helped seven people into self-employment; led a further 12 to take a training course and persuaded three people that employment is a more realistic option. A further seven businesses have been given help in raising finance. These numbers appear high in an area with as many problems as Spitalfields progress will be slow.

The Tower Hamlets centre says it helped create or protect 1,200 jobs in 1987. Of the people who started up in business on the centre's advice 89 per cent were still in business after a year - a survival rate which compares well with that of other enterprise agencies.

Stephen Lord, who handles these projects at Business in the Community, believes the current small-scale approach is the right one. "Millions of pounds have been spent on these areas without effect in the past," he says. "You have to involve the local community to deal with its problems."

**Spitalfields Small Business Association, 170 Brick Lane, London E1 6RU. Tel 01-247 1892. Tower Hamlets Centre for Small Business, 76 Wentworth Street, London E1 7SE, Tel 01 377 8821. Business in the Community, 227A City Road, London EC1V 1LX, Tel 01 253 3716.**

## Franchising

# Have pizza - will travel

Chris Sherwell reports on an Australian entrepreneur who, four years after starting his business, now has global ambitions

FAST FOOD fanatics in south London may have seen an unusual sight on their streets recently: canary yellow mini-cars with large scarlet telephone handles on their roofs.

They are a mobile advertisement - as well as a key component - of a home-delivery pizza service which is the brainchild of one of Australia's newest entrepreneurs. They also exemplify how, by franchising a novel idea, a business can expand very rapidly.

Since 1984, 38-year-old Richard Wescombe has not only spawned more than 100 outlets at home, but nine to New Zealand, seven in Japan and (so far) one in Britain.

His business is called Dial-a-Dino's, and while this has a friendly Italian ring to it, both the business and the pizza are far from traditional. The story behind its expansion - are very much Australian.

It starts in sleepy Adelaide, from which city Wescombe hails. He had already tried working in ladies' hairdressing, a milk bar, the timber business, sheep shearing, truck driving and as a parole officer before Dial-a-Dino's materialised.

"I wanted to start up a big business and I wanted control," he says. "I wanted to leave a mark somewhere - to do something well and be respected for it." In three-and-a-half years, he has built an operation which generates revenues of more than \$85m a year. Since introducing his pizza concept in Australia, he has seen his idea copied in every major city.

That it was pizzas at all, he now says, was an accident. He saw a character in Leave it to Beaver, the US children's television series, ring for one, and he decided it was a good idea, especially as there was no such service in Adelaide.

He began the business as Dial-a-Dino's Pizza with four others. His brother, a microbiologist described by Wescombe as the "brains behind the dough," his father-in-law, who looked after the books, and two other partners, brothers who did the cooking.

The gimmick of a car with a phone on its roof also came from the US, while the service itself was promoted through letter-box drops. Although the team profes-

tively opened a pizza restaurant at the same time, it was the delivery service which caught on as word spread quickly.

Within three months a second outlet was opened. A third began two weeks later, a fourth another two weeks after that. All funded with the cash flow of the earlier ones. Soon the whole of eastern Adelaide was covered.

The big break, according to Wescombe, came in July 1985 when, with seven outlets open, someone - perhaps a rival - claimed that Dino's vans were infringing the law by having the red roof telephones illuminated. A quick word from Wescombe in the ear of a friendly radio journalist, and this attack on a small business became big news, prompting press articles and editorials. At one point Wescombe parked 24 vans outside the state parliament in protest. After the free publicity came the obvious compromise: a dimmed roof light.

## Opportunities for expansion

It was his move into Victoria and a clash in Melbourne with a restaurant called Dino's which caused Wescombe to change the name of his business. At the same time he shifted into franchising, for it was here that the big opportunities for expansion lay.

Wescombe felt he had the basic formula right for success in home-delivered fast food: a good product and good service. Dial-a-Dino's, he says, aims to deliver, with a smile, a freshly-made hot pizza within 30 minutes of it being ordered.

The pizzas are made from a special recipe dough, a distinct tomato puree and a specially-made cheese. Because a lot can go wrong in baking them, Wescombe employs the KISS principle (Keep it Simple, Stupid): the pizza bases are made, rolled and packed at a central point in each major metropolitan selling area. From the outlets where they are finally baked, the pizzas are delivered in an insulated pouch by young drivers in yellow and red uniforms which match their cars.

Under Wescombe's franchising arrangements, franchisees are called them "owners" - need

about \$100,000 to get started. This is made up of a one-off \$250,000 franchise fee, and another \$300,000 - just if it raised through leasing finance - to buy the equipment, fit out the store-front and purchase two cars.

Wescombe says franchisees are picked carefully: they must be suited to providing a good service, not chosen because they have the money. To maintain standards, he has devised a five-point "Dino's" credo. He also included at least one directly-owned company outlet in each major market area, and he employs a franchise manager to cover every eight outlets.

A franchisee needs a minimum turnover of around \$84,750 a year. The average is \$150,000 a week, while the best organised, says Wescombe, manage \$18,000. Those who are successful open other stores in adjacent areas, expanding the business in what is called a "cluster franchise".

Wescombe takes a hefty 3 per cent of weekly turnover in royalties and another 5 per cent for the all-important promotion and marketing of the product and the service.

He has yet to break into the Brisbane market. Queensland-based UK company Domino's has built up a similar business, while in Western Australia he has linked up with a local company.

This is a move he has duplicated in expanding abroad. Dial-a-Dino's International has taken a 25 or 30 per cent stake of ventures with local partners. New Zealand was first, then Japan (last August).

He has since turned his attention to the UK and now has his eyes on the Continent, in particular the Benelux countries, West Germany and Spain.

Is it time to go public? "I still want control," Wescombe says. "Franchising is a personality business, and I have a responsibility to those who are the basis of our success. But I would like to get my money out eventually."

What about his partners? Wescombe now has only one, Kevin Payne, having bought out his brother and his father-in-law, and the two others as well - they decided to use a Dial-a-Dino's franchise operation to build a successful restaurant business.

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Name of Company: Data Magnetica Ltd Registered No: 1888340 Trading Name: as above Name & Address of Administrative receiver: R Bruce Graham 176 George Street Edinburgh EH2 4LZ

Cyril W. Hild 176 George Street Edinburgh EH2 4LZ

Approximate date of appointment: 28 April 1988 Date of appointment: The Governor & Company of The Bank of Scotland.

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At 1030 hours on Friday 20th May 1988

For the purposes of having laid before it a copy of the report prepared by the administrative receiver(s) under section 46 of the said Act and, if thought fit, appointing a committee.

Creditors are only entitled to vote if: (a) they have delivered to me at the address shown below no later than 1500 hours on Thursday 19 May 1988, written details of the debts they claim to be due to them from the company, and their claims have been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and (b) there has been lodged with me any proxy which the creditor intends to be used on his behalf.

Date: 4th May 1988

Proper: William Cork Administrative receiver 176 George Street, Shalvey House, 3 Noble Street, London, EC5V 7DQ.

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ARTS

The Saatchi Collection/William Packer

Figuratively speaking

Whatever one's feelings about advertising or modern art, it must be said that the exhibition drawn from the Saatchi Collection and put on at regular intervals in the spectacular galleries at 66a Southview Road, NW8, constitute one of the most remarkable private art collections in the public cultural good of recent times.

After the shock-horror show of the young Neo-Geo School of New York, the pattern has returned to a smaller group of disparate artists: Leon Golub, Jon Shapiro and the late Philip Guston, all of New York and the German, Sigmar Polke (until September: open Fridays and Saturdays, 12-6 pm, or by appointment - 01-224-6282).

Questioning the senior artist among them, the pattern is that of a boy and a girl who moved to America as a boy and it was as one of the more refined and alternative of the abstract expressionist painters of the New York School in the 1950s and early 60s that he first received an international reputation. None of this earlier abstract work, however, is in the Saatchi Collection, but only work from his final period, which began in 1968 with what appeared to be an abrupt renunciation of all he had hitherto done. He returned to figurative art, but not in the manner of the abstract work at that time, but made all the work by the nature of the imagery and the manner of its state-

ment. The paintings were large and crude, overblown and ambiguously comical, of still-life, landscape and the figure after the manner of the cartoon and the comic-strip.

But art is not always what it seems, and the world has a way of catching up. Seen today, how strong and direct these paintings are in the drawing, and how rich and subtle in the paint. The strange truth is that no true artist can deny himself at heart, no matter how hard he may try. At the Whitechapel Gallery retrospective in 1982, by direct comparison we could see that the disposition of the image on the canvas and the touch of the brush upon the surface in both abstract and figurative works remains so much the same. And even that so much of the punch and graffiti of the New Spirit has come and gone and we look back with a broader view at the figurative painting of the recent Expressionism, the work of Philip Guston takes on a precision and classical authority.

Only with a certain irony and a certain sense of humour, in the same of the work of Sigmar Polke, in which the Saatchi also enjoys a considerable holding. Polke, now in his late 40s, came to prominence in the late 1970s on the crest of resurgent international interest in figurative European art, a certain irony and a certain sense of humour, in the same of the work of Sigmar Polke, in which the Saatchi also enjoys a considerable holding. Polke, now in his late 40s, came to prominence in the late 1970s on the crest of resurgent international interest in figurative European art, a certain irony and a certain sense of humour, in the same of the work of Sigmar Polke, in which the Saatchi also enjoys a considerable holding.

Pop artist of a crudely conventional sort, and it is in a sense this Pop artist that he remains. The concern has never been with the image, surface and mark as an integrative whole, but always with imagery alone, modified sometimes by the imagery of mechanical process, such as of photography or printing, that by degrees removes the artist from any direct responsibility for the result. The handling was always crude and perfunctory, with little sense of any personal engagement, but the earlier crudeness is replaced by the later work by a casual and opportunistic bravura. Image is superimposed upon image, now this way now that, upon surfaces cobbled roughly together from whatever comes to hand.

The difficulty with such an approach is that the work produced becomes in essence nothing more than a graphic art initiated into a kind of scene painting, literary and eclectic in its sources and references. The canvases are large enough to be collected impressively, but by the nature of their imagery they could be any size. Technically it is knowing rather than clever work, that shows no sign of relish for the stuff of paint, nor any sense of personal discovery. It is art about art, consciously clever and self-justifying. But here it is representation begins with work of the mid 1960s, when he was a

brother of enjoying the fantasy of martyrdom. Important themes are touched upon, but being brought up with the excess ethos, the close relationship between stubborn independence and self-pity. The play slightly loses tension with the conventionally depicted loneliness of the successful brother who has to cope with lines like "I thought it was time we got to know one another." We are finally left unsure to what extent Miller is pardoning, even advocating, self-delusion; but there is good playing, notably from John Bove and Sara Kestelman as Victor and Esther whose relationship is pivotal to the action. David Graham is rather too young for a slightly 69-year-old (actors of the right age and in the right of the pages of Spotlight) but lively, pointed and in equal measure funny and entertaining. For all its ultimate descent into wordiness the piece holds the stage well in this production.

The Price/Watford

Martha Hoyle

Like those prophets unhonoured in their own country, Arthur Miller's work has been critically well received in America. The latest chapter in the British reassessment of his oeuvre unfolds at Watford's Palace Theatre where Leon Stein's production makes a strong argument for this 1968 dissection of moral responsibilities and personal resentments within a family.

Victor is a cop approaching retirement age, full of regrets for wasted academic potential. Esther, his wife, is concerned with their material problems. For the first time in 17 years they meet Victor's brother, a wealthy and successful medical scientist, all brought together by the need to dispose of his furniture.

Michael Pavetta's set presents us with a towering, congested of chests, drawers, and mirrors, even an archive of gold and

chair surrounding the central doorway. The room is a metaphor for the family's past and present, defunct, dead thoughts of a no longer functioning brain cluttering the skull. The fourth character is the aptly-named Solomon, an octogenarian dealer come to value the goods and make an offer for them. His chirpy, chat-up-laden heckling, nagging and bawling forces the brothers to reevaluate their own past, and forms a descent to the family's increasingly reproachful reminiscences.

As in many Miller plays, the effect is cumulative as revelations are teased out almost inadvertently. The first is that the old father, apparently ruled by the Wall Street crash, whose Victor sacrificed his own career to look after while brother Walter callously deserted to pursue his own life, actually had money. The second is that Victor knew it all the time, and he is accused by his

Moon on a Rainbow Shawl/Almeida

Claire Armitstead

One of the most pressing themes to emerge from Britain's black theatre movement over the last few years has been a reappraisal - sometimes nostalgic, often bitter - of the mass post-war exodus from the Caribbean, as seen by the playwrights of the Caribbean Theatre Group in that context. Errol John's *Observer* prize-winner of 1977 carries the satisfaction of rediscovering the first piece in the jigsaw, while providing a timely reminder of the dreams and frustrations which prompted so many to up sticks and head for colder climes.

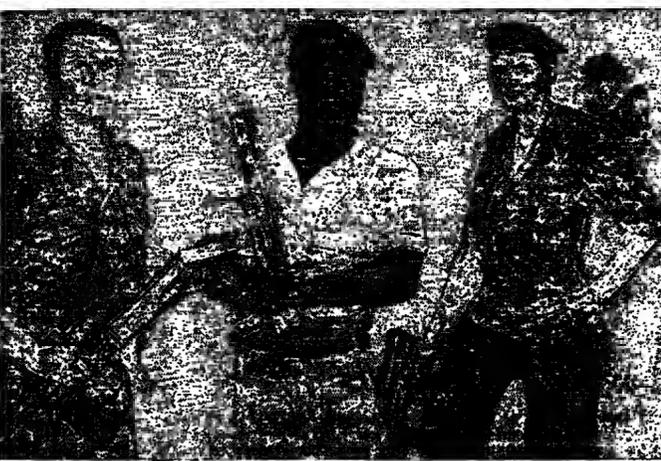
The revival is the work of Akintunde Productions, a new GMA-backed company with the aim of raising the profile of black theatre by inviting in leading international playwrights. Their first choice is Maya Angelou, who has created a production

evocatively awash with calypso, set in a makeshift tenement that is home to Trinidad's underclass. Here, a small-time tart with a penchant for men in uniform runs a chamber with an idealistic young trolleybus driver, a one-time star bowler fingers his bats and drowns his sorrows in a compound presided over by his chuckling, exasperated wife.

In the background, unseen but for the odd tag of Dutch Jack bawling and a motley struggle of GIs in search of local colour, a party is in full swing for the heroes returning from the war. The mood is of transition and uncertainty scented with hope and humour. Old Charlie Adams (Trevor Lister) might have been out by a cricketing establishment obsessed with class distinction, but his sparky

young daughter (Valerie Hunkins) has a scholarship, the passport out of the slum; busman Ephraim (Trevor Ebbetts) might have got his girlfriend into trouble, but he keeps a firm hold of his best ticket to Liverpool.

Claire Benedict's reading of Mama Adams creates a bit of a problem at the heart of the play: there is too little in this charming, easy-going woman of the ambitious mother and over-protective wife whose own daughter reproaches her at the end for driving her husband to crime. But elsewhere there are some delicious performances, particularly from Ellen Thomas as the man-eating, hip-swinging Mavis, in a show which luxuriates in the generous spaces of the Almeida. It is time GMA, which bewilderingly attacked the theatre on grounds of its race policy, helped itself to some bumble pie.



"Mercenaries I," 1979, by Leon Golub

inseparable strong in itself, yet together from the way it is made and the scale on which it is presented, is to be found in the work of Leon Golub, which commands the vast space of the principal gallery. Golub is now 60 but only in the later years of his long career has he won a wider recognition. His huge paintings are more tarpanian than canvases, and as such are hung unstretched, establishing the presence of the painted surface by their sheer physical weight. They carry disturbingly ironic images, deceptively mundane and matter-of-fact, of contemporary

brutalities: secret police lounge together for a smoke in the interval of the interrogation; young soldiers grin fatuously at the camera; another guards a row of bound and kneeling captives; a body lies huddled in the boot of the car. Within the conventions of his own mannerisms of handling and pictorial distortions, these disarmingly awful tableaux are beautifully drawn and painted, the painted surface itself rather dry and scrubbed and sponged in. They are works of art that do not need to be as they are, large and inescapable.

Joel Shapiro, the fourth artist,

also in his later 40s and the only sculptor, sits at the other extreme of scale, and with imagery so simple as to be banal - tiny cubes set on a broad expanse of floor; but and house shapes defining, and infinitely expanding in the imagination, the metal plate they occupy; a manikin of metal blocks poised actively on one leg. Yet this work too seems pitched exactly right to activate the particular space in which it is sparingly shown. Quite why should a sculptor camp young Terry (Liam Brennan) who is both on the make and on the run. The play is too small and over-extended for a stage this size, although designer Colin McNeill provides a good impression of river-side opulence with windows, skylights, split levels, a towering glossy drinks cabinet and flashy abstract paintings.

McGrath says in an unctuously mock-humble programme note that he wrote the piece while "following the footsteps of the yeti in the Himalayas." One of them (Denise Fraser) has apparently come back with him, and perches morosely on the black open plan furniture as a symbol of transcendental disapproval. Or is she perhaps a mis-placed extra from *The Mahabharata*? There always was a plan to take Brook's epic to Docklands.

Trivial Pursuits/Lyceum, Edinburgh

Michael Coveney

At the Lyceum, Edinburgh with the Glasgow Mayfest in full spate, the Edinburgh Lyceum has produced a new comedy by Tom McGrath designed to take the lid off Yuppie materialism in London. Awkwardly constructed, thinly written and badly directed, it merely takes the lid off new Scottish writing. It is neither a threat to Mayfest mayhem, nor a serious diversion from it.

*Trivial Pursuits* might have been intended as a domestic sitcom alternative to *Serious Money*. Vari (Jennifer Black) and Jack (Robin Sneller) are a childless high-rising couple living in a Thames-side penthouse that Jack has inherited from a working-class bachelor uncle in the brewery business. The implausibility of this beguiled source of Jack's mid-pangs of social guilt, belittles the rest of the plot.

Vari is a freelance systems analyst, Jack a computer salesman. She brackets intellectuals with the unemployed as "maso-

cessful." He keeps a fish tank visible on the TV screen and does not want to know the value of the apartment. Jack's friend, Terry (a performance of sustained, eye-popping crudity by Charles Kearney, a Melvyn Bragg lookalike) wants to sell the place and take a commission. Jack seems to be holding out for sentimental reasons, but is in fact cashing in on the new Charley industry, a proposed Museum of Beer acting as a cover for proliferating money-spinning investments in the Third World.

You cannot believe a word of this, but that matters less than the schematic fatuity of the writing. The fish tank is replaced by a video baby which burps and pees and finally walks in 3D mayhem towards his parents. The glimmering screen baby (who never see it) is officially adopted by Terry's wife (a flouncing Victoria Hardcastle) once Vari's pregnancy is confirmed. Other participants in director Ian

Woodruff's limp proceedings are an impressionable niece (Hilary McLennan) who comes to stay and a ghastly camp young fogey (Liam Brennan) who is both on the make and on the run. The play is too small and over-extended for a stage this size, although designer Colin McNeill provides a good impression of river-side opulence with windows, skylights, split levels, a towering glossy drinks cabinet and flashy abstract paintings.

McGrath says in an unctuously mock-humble programme note that he wrote the piece while "following the footsteps of the yeti in the Himalayas." One of them (Denise Fraser) has apparently come back with him, and perches morosely on the black open plan furniture as a symbol of transcendental disapproval. Or is she perhaps a mis-placed extra from *The Mahabharata*? There always was a plan to take Brook's epic to Docklands.

Young Singers/Wigmore Hall

Richard Fairman

The London International Opera Festival has cast its net widely this year and one of the fringe events to be caught in the trawl was this operatic recital by four young singers on Sunday. It was a good idea to hold it at the Wigmore Hall, as the venue is kind to singers young and old, its sympathetic acoustics nurturing voices that are not yet at (or past) their peak.

In addition to the usual selection of arias, we were given a couple of scenes from Gounod's *Faust*, a welcome choice in so far as it showed the attention that is being paid to the special requirements of the French operatic style in our music-schools at the moment, but by and large this was an evening for admiring voices, rather than potential dramatic artists. The texts rarely told, nor did the characters come to life as they might have done.

The strongest feeling that opera might also mean drama came when Mozart's Figaro took the stage, in the form of the young Alastair Miles. The words took on a new vitality and a lively sense of character came with it. At times here Figaro's repeated high E flats sounded constricted, but in a rare aria from *Salvator Rosa* by Gomez the voice (clear, slim, rapier-like in its attack) was pushed to its limits and opened out impressively.

The last scene of *La Bohème* Act One then brought together two singers favourably noted in recent college productions: Michael Forest from the Guildhall and Linda Clemens from the Royal College. The soprano sang as secure as she had in her less than opera, though with less sparkle or vivacity; while Forest's appealing tenor added to his reputation with an extra thrust of ardour and confident singing as Rodolfo. His *Faust* aria earlier lacked poise and stillness.

The fourth, and easily the most powerful, of the quartet was the mezzo Helen Hesse-White. This is a problematical voice that wells up large, freely produced, and full of colour, but needs contained and strict taming if it is to fulfil its potential. Ian Barnside was the supportive pianist.

New director for Hampstead Theatre

Jenny Topper has been appointed director of the Hampstead Theatre. She succeeds Michael Attenborough, who is leaving after 4 1/2 years to become artistic director of the Turnstyle Group.

Arts guide

May 1-13

Exhibitions

TOKYO

Tokyo Metropolitan Art Museum, Ueno. Japan in the Meiji. Over 400 works (paintings, photographs, architectural designs, stage sets) tracing cultural and artistic developments in and around the seminal decade when Japan first emerged as an industrial giant. Closed Mondays. Ends June 5.

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AMSTERDAM

Tropenmuseum. The arts and crafts of Indonesia, illustrated with more than 500 objects in bronze, bamboo, rattan and precious stones. A fresh approach to the controversy caused by contradictory judgements on the art of the tropics. Ends May 21.

Eijssendomein. Two hundred of the pre-war's finest 18th and 19th century ornamental prints, with designs for jewellery, weapons and furniture. Ends June 11.

Jewish Historical Museum. To celebrate the 40th anniversary of the founding of the state of Israel, an exhibition devoted to the theme of light in Jewish ritual, with lamps and memorabilia specially commissioned from modern Israeli and Dutch artists. Ends June 11.

LONDON

The Royal Academy, Connaught. The Royal Academy 1868-72. A concentrated and illuminating study of the formative period of one of the greatest artists of the 19th century who was the one of the great seminal figures of the modern movement. Ends August 21.

WEST GERMANY

Musee d'Orsay, Van Gogh in Paris. To mark the centenary of Van Gogh's two-year stay in Paris, a period which proved a turning point in his artistic development. The Musée d'Orsay has assembled more than 50 of his paintings and a dozen of his drawings from national and private collections. (45 43 10). Closed Mondays. Ends May 12.

VIENNA

Museum of Applied Arts. The Kunst und Revolution. A rare opportunity to see Russian and Soviet art from 1910-1922 under one roof. There are marvellous paintings by Kazimir Malevich, Wassily Kandinsky and Alexander Rodchenko as well as a fine collection of pre- and post-1917 posters. Ends May 15.

PARIS

Musee d'Orsay, Van Gogh in Paris. To mark the centenary of Van Gogh's two-year stay in Paris, a period which proved a turning point in his artistic development. The Musée d'Orsay has assembled more than 50 of his paintings and a dozen of his drawings from national and private collections. (45 43 10). Closed Mondays. Ends May 12.

NEW YORK

American Craft Museum. An exhibition that traces the history of American architecture back to the turn of the century emphasises the work of artists like Tiffany, Lewis and Louis, and those who were commissioned to add art to the architecture. Ends Sept 4.

WASHINGTON

National Gallery. The human figure in early Greek art is the subject of 67 sculptures and painted pottery starting in the 8th and 6th centuries BC with silhouetted stick figures and ending with the naturalism perfected in the 5th century BC. Ends June 12.

CHICAGO

Art Institute. A contemporary retrospective of the work of Georgia O'Keefe evokes the world of flowers and skulls in the luminous light of New Mexico. Ends June 26.

ITALY

Venice, Palazzo Grassi. The Phoenicians. The fourth major exhibition at Fiat's imposing arts centre on the Grand Canal attempts to give a complete picture of this extraordinary people, about whom few know much, who dominated trade in the Mediterranean for over 1000 years before their capital, Carthage, was finally destroyed by the Romans in 146 BC. Organized by Professor Sabatino Moscati and sponsored by the Accademia dei Lincei in Rome, the exhibition has been given a highly theatrical presentation by the architect Gio Aulenti. Sarcophagi project at odd angles from a pile of pink sand on the ground floor of the Palazzo; in an upstairs room, model ships stand immobile in a rippling artificial lake, and a huge polystyrene wave engulfs a Phoenician wreck. Not particularly legible graffiti run across the walls; comments on the Phoenicians by contemporaries and later writers. (041) No 6.

Sinfonietta/Elizabeth Hall

David Murray

The London Sinfonietta held another of its "Response" weekends on the South Bank beginning on Friday with trial performances of school-age composers' pieces. In the evening, Einar Howarth conducted a grown-up concert on an odd but tempting plan: rare Szymanowski music for very high soprano in the middle of each half, after something newish and Eastern and before something by Xenakis. One intended Eastern composer was missing - Edison Denisov's *Chamber Symphony* isn't finished yet - but Ligeti's almost-familiar *Melodion* filled the gap with its delectable appeal and soft, subcutaneous thrills.

Just before his ravishing First Violin Concerto, Karol Szymanowski wrote the op.31 *Sonata of a Fairy Princess* for his colouratura sister, who must have been remarkably accomplished. She could hardly have surpassed Sileen Hulse here. I have never heard this set delivered with such bell-like tone, soaring assurance and artful nuances. And I've never heard the op.46 *Slopes* at all, a set from six years later, just before - but much smaller and more effective than - his neo-nationalist ballet-pantomime *Borrasia*.

At the piano for the untrammelled glitz of op.31, John Constable has been reliably intelligent but a touch dry. The evocative little orchestra for *Slopes* not only sounded magical but showed how well Szymanowski had learned from Stravinsky's new economy - and from his *Nightingale*.

Recent Xenakis, his 1984 *Thalita* and the new *Wazy* bobbed impishly in the wake of high-middle Szymanowski. For some reason Xenakis has taken up old and obvious methods of construction (rather like recent Penderecki), bald enough to suggest unexplained parody.

A Triple Sextet (1980) by György Orbán seized the imagination with superior efficiency and wit. What looks on paper like dogged minimalism proved to move lightly and obliquely, with elegant swiftness and not a limp moment. Orbán's inventions for his oddest sextet (mixed key, no strings, chamber orchestra and tape (1984), which was heard at the Händelstein Festival two years ago.

Young Singers/Wigmore Hall

The two concerts - Lutowski chamber works in the afternoon (played by the newly-formed London Sinfonietta Soloists), the composer himself conducting the Sinfonietta proper in the evening - offered no new works. What they added up to was a conspectus of a musical mind calm, orderly, rational, and elegant - one would conclude that list of adjectives with "civilised" if it did not carry faint suggestive overtones of artistic mildness.

Lutoslawski is not a mild composer: the whole of his long composing career has been an adventure in creative development, at once surprising and consistent, and it is far from over. The high points of the day were the performances of the String Quartet (1964) in the afternoon, and then *Chopin I* and *Paroles* (1966) with Neill Jenkins the vivid tenor soloist in the evening. The quartet and the song cycle come from the period when the adventure in contrasting freely intoned and "fixed" passages of music was in its first fresh and productive stages: a form of expression lucidly organised and unbounded in its imaginative freedom.

The *Chain* series, of which the first (1983) was directly inspired by the Sinfonietta itself, adds new resources of harmonic and colouristic richness to Lutoslawski's language. His example (like his presence throughout Saturday's events, whether as introducer or co-ordinator of the

musical events) is, in its unassuming, unobtrusive way, wonderfully inspiring.

Max Loppert

The last day of the latest of the London Sinfonietta's "Response" weekends was devoted to a single composer, and to a single, large-scale work. Heinz Holliger remains most widely known as the peerless oboist of his day, but he has pursued a parallel though less celebrated career as a composer.

Born in 1929, he studied composition with Boulez, and one of his relatively early works, the impressive *Siebenessenz*, was at one time widely available here on record. But live performances of his music in Britain have been extremely rare, and we have heard almost nothing of his work since the mid 1970s, a period dominated by the position of the *Scardanello Zyklus*, the first complete British performance of which, together with associated lectures and a film, made up the Sinfonietta's demanding programme of afternoon and evening events on Sunday.

The cycle of pieces, calling in sum for a solo flute, chamber orchestra and mixed chorus, is built around the life and work of the German romantic poet Hölderlin: Scardanello was once a colony of the poet, which he held the authorship of his poems. Holliger is thus part of a whole cadre of contemporary central European composers lately drawn to Hölderlin for inspiration that also includes both Nono and Henze. Holliger's immersion in the strangely detached expressionist world has been more continuous and profound than any, however, composition of parts of the cycle has occupied ten years, from 1975-1984, and including alongside settings of some of the poems - grouped into 12 songs for a cappella choir and known collectively as *Die Jahreszeiten* (1975-78) - a collection of satellite instrumental pieces, the *Ungen* (1978-85), and several movements from *Turnmusik*, for flute, chamber orchestra and tape (1984), which was heard at the Händelstein Festival two years ago.

Holliger allows the components of the *Scardanello Zyklus* to be presented in assorted ways, and the Sinfonietta's performance followed a sequence devised by the conductor Terry Edwards, in consultation with the composer. It fell into three independent parts, each containing four of the verse settings, and selection of the instrumental pieces that comment upon or amplify them, together with one of the more substantial works involving solo flute. The flute works - "Bruchstücke" and "Glocken-Alphabet" from *Turnmusik*, and *Ungen* - emerged with a strikingly characteristic pungent explorations into the elements of sound and texture that bring Holliger's music into that border land between music and noise so thoroughly exploited by Lachenmann. The vocal writing, though, proved to be surprisingly austere - highly concentrated, often with a Webern-like sparseness, a similarity enhanced at times by the slender instrumental underpinnings.

What impact the cycle as a whole provided was achieved simply by remorseless accretion. The patchwork of instrumental treatments seemed concerned more with trawling across musical styles for technical ends than in any real attempt to illuminate Hölderlin's extraordinary life and art. The essence of the poet was as remote as the end of the compass, as at the beginning the texts merely remained pegs on which the compositional exercises were hung. In immersing himself such a rarefied world Holliger appears to have lost much of the communicative power of his music; while it remains expertly written (and apparently expertly realised here by the London Sinfonietta and Sinfonietta Voices under Edwards, with the superb flautist Aurèle Nicolet) it has become totally forbidding in performance.

Andrew Clements

Saleroom/Antony Thorncroft

Pricely painted envelopes

In late Victorian times the colourful habit developed of painting the covers of envelopes in watercolour. The Edwards family was keen on the practice and thirty six covers executed by the artist George Henry Edwards, and sent to members of his family on their birthdays, came up for auction at Sotheby's yesterday. Prices far exceeded estimates.

An envelope which depicts a red chevron sold for £2,970 as against a £100 top estimate while "posting the letter," a watercolour of a pretty young girl mailing her message, sold for £2,750. The

"flower market," a similar impressionistic scene, made £2,530. Both had been lucrously forecast to sell for around £100, and went to the same London collector.

Christie's was concentrating on sales in Geneva and on Sunday disposed of modern illustrated books for £198,212, but with almost 50 per cent unsold. Top prices were the £27,500 paid for 'Uu pelesta d'Angkor' with illustrations by Paulle Jouve, which sold for £27,500, while 'Les animaux et leurs homes,' by Paul Eluard made £16,923.

Jazz at the Royal Academy

Jazz and pictorial art will be combined for one evening, Monday May 16, at the Royal Academy in Piccadilly, London, when American clarinetist Bob Wilber will play with a quartet, recreating the classic jazz sound of Benny Goodman. Additionally there will be an RA All-Star jazz band and

other guest musicians. The evening, which begins at 7.00pm, includes a private view of the Summer Exhibition, champagne and supper and prizes. Income generated will go towards the Royal Academy School. Tickets are £45 or £75. Further information from (01) 734 9022.

## FINANCIAL TIMES

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## The price of a single market

THERE ARE two main messages in the economic analysis by the Brussels Commission of the European Community's plan to create a single market by 1992. One is that if the EC limits itself to dismantling internal trade barriers, it will forgo a major opportunity to boost growth. The other is that realising the longer-term gains of further integration will entail painful short-term dislocations and sacrifices.

The study estimates that just removing barriers will yield some worthwhile benefits. However, it argues that these can be much increased if governments take advantage of the extra resources released to adopt more expansionary macro-economic policies.

The large margin of error in the study's projections means they can be only a rough guide. But they do suggest that there will be room for West Germany, in particular, to take a more reflationary stance without risking automatically a higher budget deficit and inflation rate.

The corollary is that EC governments' economic policies must converge more closely. That is another way of saying that scope for national autonomy will be reduced. Indeed, the study argues that, even without agreement to stimulate demand, the risk of greater currency instability in a single market is likely to impel tighter monetary co-ordination.

## Lesson for UK

There is a lesson here, particularly for countries like Britain, which seem convinced that they can get the full benefits of a single market on the cheap, just by harmonising such things as light-bulbs without conceding any traditional sovereign prerogatives.

The study's second message should deflate some of European industry's current public relations euphoria about 1992. It gives warning repeatedly that transition to a single market will involve harsh dislocations and short-term job losses as more efficient firms squeeze out less competitive ones. That should be self-evident: the overall gains from an economically more integrated EC are unevenly distributed and equal gains for all. Yet judging by the overwhelming optimism in European business

about 1992, the message has still fully to sink in.

As the study points out, progress towards a single market will be frustrated if governments react by sheltering feeble sectors and companies from stiffer competition. However, it arguably under-estimates the strength of political and trade union resistance to adjustment. Specific short-term actions may be needed — for example, to assist retraining of redundant workers — in addition to the broadly expansionary macro-economic policies urged by the study.

Such measures could also head off pressures to ring the single market with barriers against third countries, notably the US and Japan. This is where the study is least satisfactory. In an attempt to paper over divisions between EC governments, it descends into bureaucratic double-speak about trade reciprocity and "European preference".

This obligation sits awkwardly with the study's uncompromising insistence on vigorous competition and ease of market entry. As 1992 approaches, the EC needs to resist siren calls from industry for more systematic external protection and corporatist industrial strategies. To accede to them would not only invite international retaliation, it would perpetuate the very inefficiencies which a single market is intended to eliminate. Furthermore, the suggestion implicit in such demands — that dominance of an integrated EC market by Europe's major industries is enough to ensure their viability — is nonsense in an era of global competition.

Overall, however, the study argues persuasively that while the potential benefits of a single market are big, they do not come free of charge. The richer the rewards, the higher the price in terms of political flexibility and structural adjustment. That price is likely to rise still further if economic conditions in the EC deteriorate sharply in the medium term. However compelling the arguments for further European integration, its achievement calls for courage, determination and a readiness to pursue the interests of the whole Community above those of narrow national and sectional constituencies.

## Peace hopes in southern Africa

ANYONE WHO has followed the tortuous diplomatic efforts over the past decade to bring independence to Namibia (South-west Africa) and peace to Angola, will be sceptical about the prospects for a successful outcome to the current negotiations.

The insistence by Pretoria and Washington that Cuban troops in Angola be withdrawn as a precondition to the implementation of a UN settlement plan for Namibia is the major obstacle. Also in the way is what amounts to a second precondition imposed by Pretoria and Washington: that the Angolan Government must either make room for, or form a coalition with, Dr Jonas Savimbi and his Unita rebels.

Yet following last week's unprecedented meeting in London between the US, Cuba, Angola and South Africa, changing regional and international attitudes allow for a glimmer of hope. There is encouraging evidence of a shared US and Soviet concern about developments in southern Africa. South Africa and Mozambique appear to be making renewed efforts to cement a non-aggression pact, which could be relevant to Angola's security needs. And President P.W. Botha knows time is running out for a US administration which has done its best to understand his predicament.

## Factors for peace

On the face of it, the problem remains intractable. Although South Africa has accepted the UN plan, there are considerable doubts as to whether President Botha is really prepared to surrender the territory his country illegally occupies. In Luanda, President Eduardo dos Santos depends on some 40,000 Cuban troops for his Government's survival in its battle against Unita, which is backed by Washington and Pretoria.

But as Dr Chester Crocker, the US Assistant Secretary of State for Africa and orchestrator of the latest peace attempt, pointed out after last week's talks, three factors could help break the deadlock. Both sides may have come to the conclusion, after the inconclusive outcome to the intensified fighting of the past few months, that the dispute will not be

resolved militarily. If this is indeed the case, the basis of a negotiated settlement is already on the table. And perhaps most important of all, there is what Dr Crocker called an "evolving" US and Soviet joint interest in resolving one of the areas of regional tension which have been on the agenda at recent super power talks.

If this joint concern takes the form of a willingness to underwrite a regional non-aggression pact between South Africa on the one hand, and Angola and Namibia on the other, it could pave the way to a settlement.

## Costly war

The participants would have bitter pills to swallow in return for the peace the region so desperately needs. Both sides would have to accept Mr Sam Nujoma, leader of the South West Africa People's Organisation, as a neighbour. His hope would be that the departure of the Cubans and an end to the costly war in which white South Africans are dying would win more votes than would be lost to the extreme right wing. Mr Nujoma would have to live to South Africa's military and economic shadow — as Botswana does, without any loss of self-respect. President dos Santos would have to come to terms with Dr Savimbi and his Unita followers as a political force.

But given the interlocking nature of the conflict in southern Africa, such a regional pact has further implications. Pretoria can be expected to insist that Angola ends the activity of African National Congress guerrillas who train in Angolan bases — as did Mozambique in 1984, when it signed a non-aggression pact with South Africa.

Clearly the odds are against such a complex settlement. But it is hard to envisage any other formula with a chance of success. And should the talks now under way fail, it will be difficult to avoid the conclusion that a resolution of the Angolan and Namibian disputes is inextricably dependent on an end to apartheid itself, since that is the major source of tension to the region as a whole. If that is the case, peace will be a long time coming to southern Africa.

## Ian Davidson looks at the way ahead for France after the election

## A consensus around the centre

TENS OF thousands of Parisians, mostly young, many coloured, crowded into the streets to demonstrate their enthusiasm for François Mitterrand's crushing victory in the presidential elections. The celebrations lasted until the early hours yesterday. Arm-in-arm in the roadway, or crowded on the roofs of mini-vans, flags waving and klaxons blaring, they pressed towards the Place de la République and a pop concert laid on by the Socialist Party at the centre-piece of the festivities. The din was frightful, the night was warm, the mood was friendly; not a policeman was to be seen.

It was to many ways a surprising denouement to a distasteful election campaign. Surprising, because this popular exultation over the defeat of Mr Jacques Chirac and his neo-Gaullist RPR party recalled that other occasion, seven years ago, when Mr Mitterrand's supporters danced in the streets to mark their delight with his first presidential election victory, over Mr Valéry Giscard d'Estaing, and the end of 23 years in opposition. Yet so much has changed since then, that it was difficult to believe that the crowds were chanting the name of the same president.

After the roller-coaster in Mr Mitterrand's popularity and the brutal abandonment of the unreconstructed socialist policies which had caused such joyful optimism seven years ago, after two years of *cohabitation* in which his role as President was severely squeezed by the right-wing government which came to power in 1986, few would have expected that Mr Mitterrand could secure an even more triumphant second victory.

In one respect, Sunday night's celebrations were different. Traditionally, French Socialists celebrate at the Place de la Bastille, and that is where they celebrated Mr Mitterrand's first victory in 1981. The Place de la République, by contrast, does not carry the same political vibrations and its selection for Sunday night's concert initially caused some confusion among the party faithful, many of whom automatically swarmed towards the Bastille.

The choice was probably strictly practical: La République offers a larger open space for the deployment of the music stages and giant television relay screens which have been such a feature of this election campaign. But political wags have detected a political significance in the switch of venue, which they interpret as the transition from the Revolution to the Constitution, the outward symbolism of the contrast between Mr Mitterrand's confident left-wing programme of 1981 and the cautious pragmatism of his centre-left programme of 1988.

In view of the undertone of anxiety over France's economic problems, which some confusion among the party faithful, many of whom automatically swarmed towards the Bastille.

As a result of these *coups*, Mr Mitterrand now has at least three diplomatic problems on his hands, in addition to the task of forming a centre-left government in a National Assembly which

it is as clear as ever that Mr Mitterrand has offered no easy solutions and few clear recipes for France's difficulties. Nor, for that matter, did Mr Chirac or Mr Raymond Barre; but Mr Mitterrand's 54.46 margin of victory over Mr Chirac is far greater than the differences in their programmes.

If the French gave Mr Mitterrand such a smashing victory, no doubt they were voting at least as much against Mr Chirac as for Mr Mitterrand, at the end of a campaign which became increasingly bitter and discreditable as the weeks wore on.

Events first started to take a turn for the worse on after the first round of voting two weeks ago. It emerged that Mr Jean-Marie Le Pen, leader of the extreme right-wing National Front had made a historic breakthrough with more than 14 per cent of the vote. Mr Chirac, by contrast, had come a poor second to Mr Mitterrand, and his ambitions of embarking on the final stretch of the campaign as the undisputed leader of the right, were in tatters.

From that moment on the right-wing campaign started to go sour. Many politicians of the centre and right have laid the original blame on Mr Mitterrand's Socialist government, for having introduced the proportional voting rules which in 1986 enabled the National Front to secure, for the first time, a substantial representation in the National Assembly. Whatever the rights and wrongs of that charge, it seems obvious from the substantial increase in Mr Le Pen's vote in the past two years that there is an absence of fear and protest which has not been lanced by the "respectable" parties.

Over the past two weeks Mr Chirac and Mr Charles Pasqua, his populist campaign manager, have been making desperate attempts to lurch towards the right to recapture the voters who deserted to Mr Le Pen and the process has been marked by a series of *coups de théâtre*, which were flagrant electoral in purpose, but which, in aggregate, cast little credit on France or its Government.

The return of the three French hostages from Lebanon, the release by militant dissidents in New Caledonia, at the cost of 21 lives, the repatriation of Capt Dominique Prieur from detention on the Pacific island of Hao, all smacked of cynical manipulation of public opinion.

On the eve of voting, the Gaullists held a rally in the Place de la Concorde for the "defence of the Fifth Republic", as though France's political institutions were threatened by revolutionaries; and as if by accident, rumours spread on Saturday that the Interior Ministry had conducted secret polls showing Mr Chirac as the victor with just over 50 per cent of the vote.

As a result of these *coups*, Mr Mitterrand now has at least three diplomatic problems on his hands, in addition to the task of forming a centre-left government in a National Assembly which



Parisian celebrations: Jubilant Mitterrand supporters flourish a placard emphasising the margin of his victory.

until yesterday was assumed to have a narrow right-wing majority.

First, he must persuade France's allies, starting with Britain and the US, that the Government made no concessions to secure the release of the hostages from Lebanon, or at least none which would jeopardise the prospects of hostages still held there. Second, he must handle the protests of New Zealand over the return of Capt Prieur in defiance of the terms of her sentence for complicity in the bombing of a Greenpeace boat in 1985. Third, he must move urgently to defuse the tension in New Caledonia.

The verdict of the ballot box seems to have demonstrated that the French electorate was not impressed and may well have been alienated by the rightward lurch in Mr Chirac's campaign. For weeks if not months, a Mitterrand victory was favoured by all the opinion polls; Mr Chirac's essential requirement was to come a sufficiently close second to "save the furniture" as the French say. If he could not win, he needed to remain the undisputed champion of the French right.

In the event, the magnitude of his defeat has dealt a series of heavy blows to his ambitions. Historically, Mr Charles Pasqua may be right in believing that Gaullism had its roots in populism, but those roots may have withered for lack of a leader of heroic stature. If Mr Chirac reckoned that his best bet lay in a populist response to a populist challenge, just as his predecessors responded to the challenge of May '68 (twenty years ago, he miscalculated badly. This has been the most serious defeat for the French right in the 30-year history of the Fifth Republic and it seems to suggest what many have suspected: that while Bonapartism may be a durable strand in the spectrum of the French right, it may not be a dominant strand without the charisma of a Bonaparte or a De Gaulle.

Mr Chirac's tactic of trying to woo Mr Le Pen's 14 per cent seems to have backfired, as many people predicted it would. Some leading centrist and centre-right politicians, who gave barely formal support to Mr Chirac while the campaign lasted, began to respond cautiously but positively to Mr Mitterrand's overtures as soon as the returns started to come in. Mr Barre expressed the hope that Mr Mitterrand would con-

duct his new mandate in such a way as to unite the French people, and former President Giscard d'Estaing made clear that he would not automatically censure Mr Mitterrand's new government, but would judge it case by case.

The relative open-mindedness of some of the centrists to Mr Mitterrand's victory is understandable on two grounds: it is partly a flight from the political and civic dangers represented by the rise of Le Pen and the apparent ascendancy of the Pasqua thesis in the Gaullist party; and partly no doubt a desire to take Mr Mitterrand seriously when he says he wants to replace the sterile switchback of left-right argument with a more centrist and unifying approach. Mr Giscard d'Estaing has long argued that France needs to be governed from the centre.

Yet the prospect of serious contacts between the centre-right and Mr Mitterrand's Socialists marks a paradoxical reversal of roles. In 1986, it was Mr Chirac who seized the opportunity of the right-wing victory in the general elections to form a government, even though it meant working with a Socialist President, whereas Mr Barre loudly denounced the evils of *cohabitation*. During this election campaign, it is Mr Chirac who has denounced *cohabitation* with increasing bitterness, whereas Mr Barre's language is beginning to sound like a tacit acceptance of something akin to co-operation, even if it does not extend as far as a governmental agreement.

The paradox is, of course, partly skin-deep, and has as much to do with opportunity as motive. In 1986, Mr Chirac thought that two years as Prime Minister would strengthen his credibility as candidate for the presidency; whereas Mr Barre was not a party leader, and could not claim the prime ministership even if he had wanted it. Today Mr Chirac is forced to denounce *cohabitation*, because it has failed to bring him any closer to the presidency; whereas Mr Barre and Mr Giscard d'Estaing are free to trade their support in return for policies they approve of.

Moreover, the electoral rebuff suffered by Mr Chirac has eroded what tested the appetite of both Mr Barre and Mr Giscard d'Estaing for heavier roles. After his defeat in the 1981 presidential election, Mr Giscard d'Estaing has sometimes been written off as a

respected figure from the past; and when Mr Barre was heading for defeat in the opinion polls, it was widely expected that he would go into retirement. Now the two men appear to be competing with each other in claiming a new leadership role in a revitalised and more united UDF grouping of centre-right parties.

Yet if some of the centrists are apparently prepared to court Mr Mitterrand, it is not just cynical opportunism. *Cohabitation* imposed periodic tensions between President Mitterrand and Prime Minister Chirac, but it also revealed — or helped to reveal — a new-found consensus between left and right on a wide range of defence and foreign policy issues. Just as Mr Mitterrand brought the Socialist Party round to support the Gaullist policy of nuclear deterrence, so Mr Chirac brought the Gaullists round to more enthusiastic support for the European Community.

This consensus was further extended in the run-up to the election, with all three main-stream candidates speaking in almost interchangeable terms about the necessity of managing the French economy so as to improve competitiveness, about the challenge of the EC's single market after 1992, the need for a European currency and central bank and the overriding priority of strengthening France's training and education systems.

The fact that this consensus was expressed by all three in terms of vague generalities may have helped drive the protest vote into the arms of Mr Le Pen; but on the evidence of political rhetoric, at least, the campaign has suggested that, for 70 per cent of the French electorate, most of the old ideological arguments are out-of-date. If Gaullism is hollow, the Communist Party has shrivelled to insignificance.

This consensus does not necessarily mean that France will be easier to govern. For better or worse, it is stuck with a constitution which was designed for a particular leader in particular circumstances. Nor does the consensus mean that France's problems will be easier to solve. But it may suggest that Mr Le Pen's 14 per cent is not the only significant fact about the 1988 presidential election.

## Cecchini's new Europe

Paolo Cecchini, a 61-year-old Italian economist, yesterday packed his bags at his Brussels flat to take a break in his home town of Perugia.

Cecchini is the author of the 6,000-page report on the benefits of a single European market, a condensed version was presented in London yesterday by Lord Cockfield, the vice-president of the Brussels Commission whose name will be for ever identified with it. It was Cecchini who put it together, and he wrote it from his heart.

Cecchini is the model of a modern European citizen. He has homes in Belgium, Spain and Italy. Thus he understands the market restrictions he has so faithfully chronicled. By chance, he was turning over an example of the costs of non-Europe when Lord Cockfield asked him to start the project two years ago. A friend had sent him three bottles of wine from Spain as a thank you present for hospitality in Brussels. Belgian customs charged him 325, 25 francs more, the price of the wine, to be allowed to take the bottles home.

Trained as a lawyer, he started his career as an international banker and joined the Commission in 1960. He dealt with the British accession, headed the Commission's department for relations with EFTA and then the EC's mission to the UN to New York.

After nine years as number two in Brussels' internal market and industrial affairs directorate, he was going into semi-retirement when Lord Cockfield asked him to produce his internal market study as a part-time job.

"It's a good way to crown a career in the Commission," says Cecchini, who claims that he was no more than the "chef d'orchestre" for his assistants and the 16 consultancy firms who contributed.

Now that the work is over, Cecchini plans to devote more time

to his own part-time consultancy firm. It specialises in advising companies how to gear up for 1992.

## Count the spoons

Sir Geoffrey Howe, the Foreign Secretary, was in cheerful mood telling stories in Stockholm yesterday.

There was a dinner of Warsaw Pact leaders to Bucharest some years ago, he said. The dinner service of gold and silver was a priceless collection from the house of the former Romanian monarch. During the meal the Soviet leader, Leonid Brezhnev, noticed the Polish party boss, Edward Gierak, slip a gold spoon into his pocket.

After a while Brezhnev also picked up a gold spoon, perhaps intending to do the same. Accidentally he hit his wine glass with it. The assembled comrades fell silent fearing that a toast was on the way, but Brezhnev reassured them: "This is not a toast, comrades. I'm going to perform a conjuring trick. Watch me put the spoon into my pocket and then pull it out of Comrade Gierak's."

## Le Pen's faux pas

Jean Marie Le Pen crossed the Alps on French presidential election day, launching his campaign for the leadership of the French right in a Roman cinema in front of 3,000 enraptured, if often incomprehending, members of Italy's fascist party, the MSI.

Internally divided and with a new, largely unknown leader, Massimo Pini, the party was looking for a little of the Le Pen magic to rub off in time for local elections at the end of the month.

Le Pen spoke only French and there was no interpreter. Beaming seductively and sartorially immaculate in a grey double-breasted with a florid red handkerchief cascading from his lap pocket, he declared his lack

## OBSERVER



of interest to the Mitterrand-Chirac encounter. "I have come here because what is happening today in France between pink socialism and pseudo-social liberalism is of no importance and anyway belongs to the past."

He seemed specially keen to disown the Fascist label to front of an audience which tends proudly to regard it as a birthmark and whose senior members do not disguise their nostalgia for the past. Le Pen said he was working for the birth of a Europe-wide movement ready to defend traditional values — God, homeland, work, family, justice, liberty and fraternity — against this-world contamination.

All of that gets a cheer from Italians, except the bit which is offensive to immigrants. One of the MSI banners in front of Le Pen proclaimed "neither racists, nor liberal democrats."

The Biblical inscription on the banner outside the Waldensian church opposite the cinema was less confusing. "Love the immigrant among you as you love yourselves," it said — in Italian.

## Thames in style

Those who might like to enjoy the new-found beauty of the Thames in relative luxury are about to be offered an opportunity to join the London Yacht Syndicate.

For a once only subscription of £7,500 blue chip companies will be able to use the yacht *Candida* at cost for two five hour cruises a year over a ten year period. It was originally intended to call the scheme a time share, but that was considered insufficiently up-market and not everyone's experience of time-sharing has been good.

*Candida* can take up to 100 people at once, has the fittings of a decent hotel and can reach Farnham as well as the far downstream as you like in the time available. The aim is to provide for conferences, product lunches and corporate entertaining. The syndicate will be made up of 125 members.

John Witham, the man behind it, says that up to now there has been no luxury yacht on the Thames for top City firms. He might just be on to a winner.

## Different hicks

One of the side effects of Graeme Hick's success on the cricket field is that you can no longer use the expression "a bunch of hicks". In the 16th century Hick was a familiar form for Richard. Then it came to mean an ignorant peasant or, in American, a booby.

"A bunch of hicks" was a way of dismissing people with whose opinions one did not agree or did not want to argue with. Nowadays a bunch of Hicks should strike terror into the West Indians. Pity he can't play for England yet.

## Necrophilia

Agatha Christie would have liked the property ad in Saturday's Financial Times: "Charming 17th century farmhouse with extensive buildings...mature gardens, lake, stream, paddocks, corse."

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NHS proposals confused

From Mr Robert Field, MP. The proposals in your article on the NHS are not only confused but also contradictory...

Letters to the Editor

Power must have responsibilities

From Dr L.G. Brooks. Sir, Mr Andrew Warren (Letters, May 9) seems to be under the impression that he has refuted the arguments advanced by Mr John Lyons (Letters, April 27)...

Employment training costs shared

From Mr Ian Johnston. Sir, On May 3 you reported the doubts of Mr Forbes of Unigate about employer support and contributions to employment training...

More housing could steady prices

From Mr L.T. Smith. Sir, The premature pricking of the South of England "housing bubble"...

An authenticated source of information

From Mr Amory Pakenham-Walsh. Sir, Tom Lyon argues (April 26) from his Union of Independent Companies that because the small company environment in the US is freer than in the UK...

These persons are surely entitled to an authenticated source of information - such as that offered by professionally audited accounts - about income and career prospects...

L'expression de ma considération

From Ms Joan Langrobert. Sir, Our letter endings are somewhat simpler than the French (Letters, May 3)...

Report of her death much exaggerated

From Mr Graham Willington. Sir, Friends of Mrs Char were deeply distressed to read premature reports of her death ("Whitehall tea ladies pour their final cuppas," May 3)...

It pays to increase your Gower power

From Mr John Griffith. Sir, Two - and only two - cheers for the report of the committee of inquiry into the teaching of English language...

Ce n'est pas la même chose

From Mr Graeme Ward. Sir, In his letter (April 20), Mr L.A. Nassim inquired why French retailers paid a much lower sales commission to credit card issuers than UK retailers...

Duty-free sales changes after 1992 will affect cross-channel costings

From Mr J.C.C. Sworder. Sir, David Lacobas, in his article "A mounting problem for Eurotunnel's revenues" (May 3)...

ISRAEL CELEBRATED its 40th anniversary last month, according to the Jewish calendar. That leaves May 15, next Sunday, as a day for the British, and for the Palestinians, to mark the anniversary according to the Gregorian calendar of the end of the British mandate in Palestine...



FOREIGN AFFAIRS

The memories that will not go away

It is ever likely to be by Mr Benny Morris, a scholarly historian who is also diplomatic correspondent of the Jerusalem Post. He finds that there was no "blanket" national policy of driving out the Arabs...

Edward Mortimer draws lessons from two books that describe the creation of the state of Israel

International Relations at Oxford, traces the long and tortuous manoeuvres by which Abdullah, behind a smoke-screen of support for Arab unity and Palestinian rights, sought and eventually obtained a partition of Palestine between himself and the Jewish leaders...



Ce n'est pas la même chose

From Mr Graeme Ward. Sir, In his letter (April 20), Mr L.A. Nassim inquired why French retailers paid a much lower sales commission to credit card issuers than UK retailers...

Advertisement for National Telephones. Includes text: 'CALL LOGGING SYSTEMS', 'HOTEL PHONE SYSTEMS', 'TELEPHONES', 'IF YOU'VE GROWN TOO BIG FOR YOUR EXISTING TELEPHONE SYSTEM, GO NATIONAL.', 'Go National and we can set you up with the latest telephone system, perfectly tailored to suit your business needs now, and with the built-in flexibility to grow with you in the years to come.'

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FINANCIAL TIMES

Tuesday May 10 1988

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South Africa plans bilateral peace talks with Angola

BY MICHAEL HOLMAN IN LONDON AND ANTHONY ROBINSON IN JOHANNESBURG

MR PIK BOTHA, the South African Foreign Minister, will hold bilateral talks with Angola...

Although participants at the London conference agreed to meet again in the near future, yesterday's development took most observers by surprise...

South Africa and the US have insisted that an estimated 40,000 Cuban troops be withdrawn from Angola as a precondition to the implementation of a UN plan...

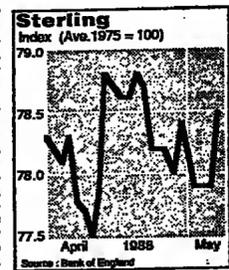
It will be a rare official excursion into black Africa for Mr Botha. The last known visit by the foreign minister to an African state was in 1984...

with neighbouring Mozambique. The two countries signed a non-aggression pact in 1984, under which Maputo ended military assistance to the African National Congress of South Africa...

THE LEX COLUMN

A second wind for sterling

Every foreign exchange trader must be aware of the folly of buying or selling on the basis of purchasing power parity...



Dow's real problem, though, is political. There is already much heat over the idea that Montedison might sell off its costly bits to Enchem...

Hilary Barnes reports on the issue dominating Denmark's election

Danes turn their attention to Nato

DENMARK goes to the polls today in a general election which is being fought on one crucial question: whether it is to remain a fully committed member of the North Atlantic Treaty Organisation...



Schlüter: pull will decide nation's destiny

The vote is unlikely to settle the issue decisively, but it and the consequent political manoeuvrings will be watched with intense interest by the rest of Europe...

Mr Poul Schlüter, the Prime Minister, said: "This is an election which will decide the destiny of the nation."

pressure? We want your support to say No to atomic weapons and Yes to a Nordic nuclear-free zone.

Today's election, the ninth in 17 years, will almost certainly leave intact the centre-left foreign policy majority...

The resolution flew in the face of British and US policy of neither confirming nor denying the presence of nuclear weapons on their ships...

Denmark's non-nuclear policy dates back to 1986 but, until now, there has been a live-and-let-live understanding that the allies acknowledge Danish policy...

The Social Democrats, in opposition since 1982, will play a crucial role in deciding future policy whatever the outcome of the election.

Mr Auken asked during his party's televised election programme on Saturday evening: "Are we to be the leaders in the struggle against atomic weapons, or are we to bow before foreign

Table with 2 columns: Party Name, Seats Won in 1987. Includes Conservatives (28), Liberals (15), Centre Democrats (9), etc.

pointed out that this would prevent Britain from meeting its commitments to reinforce Denmark with troops from the UK...

Mr Auken says he does not want a confrontation with Denmark's Nato allies, but he also told television viewers on Sunday evening that if there was a socialist majority...

Queen Margrethe to advise on who should "lead negotiations" for the formation of a new Government.

In these circumstances, the Radical Liberals will hold the balance between left and right in a hung parliament.

While about 60 per cent of the electorate supports Nato membership, and fewer than 20 per cent is against, about 80 per cent supports the creation of a formal Nordic nuclear-free zone...

A majority - 46 per cent for and 22 per cent against, the rest undecided - would choose the Nordic zone even if it meant Denmark had to leave Nato...

Ms Ritt Bjerregaard, a former cabinet minister who chairs the Social Democrats' parliamentary group, said: "We would be poor politicians if we did not listen to the views of the voters."

The fundamentalist reading of the resolution is that the Government is required to send a direct message to visiting naval ships telling them that Denmark does not allow nuclear weapons on its territory.

Implemented in this way, the resolution would mean that British, American and French naval vessels could not visit Danish waters or take part in Nato naval exercises in Danish waters.

Mr George Younger, the British Defence Secretary, has prompted a change of heart was a series of frustrating Anglo-Japanese meetings on opening up the Japanese financial markets...

UK blocks Daiwa and Nomura gilts move

By Clive Wolman in London

NOMURA AND Daiwa, the two big Japanese securities firms, have been blocked from becoming market-makers in UK Government gilt-edged securities...

The Bank of England, which supervises the gilt-edged market and originally invited Nomura and Daiwa to apply to become market-makers last autumn...

Nomura was preparing to start its operations as a market-maker last Tuesday, immediately after the Bank Holiday.

Mr Eddie George, the Bank director with responsibility for the gilt-edged market, said that he had no objections to Nomura starting to trade as an official market-maker...

However, on Friday, April 29, the Bank told Nomura it would not be allowed to start trading after the weekend.

Who was responsible for the policy U-turn? "The two houses have been successful in meeting all their technical requirements, but there is also official policy on reciprocal trade policy," was the most that the Bank would say yesterday.

What appears to have prompted a change of heart was a series of frustrating Anglo-Japanese meetings on opening up the Japanese financial markets...

So was the Treasury responsible for ordering the Bank to withdraw its approval? "The two firms have not been able to start trading when they wanted to, but beyond that we are not commenting," the Treasury said last night.

Treasury officials however pointed an accusing finger at Barclays de Zoete Wedd, the leading UK securities firm, which they say has been aggressively lobbying government ministries and the Office of Fair Trading...

BZW, and another UK firm, James Capel, have been denied membership of the Tokyo Stock Exchange on grounds of lack of space. However, BZW denied last night that it had lobbied the Government to ban the Japanese firms from the gilt-edged market.

The final suspect is the Trade and Industry Department which has also been actively lobbying the Japanese for greater access to their markets.

The Rowntree situation has raised the question of reciprocity with other countries outside the EC which did not allow control of their own companies to pass into foreign hands.

Lord Cockfield said these were "difficult" issues. The General Agreement on Tariffs and Trade was based on reciprocity, but it did not yet cover such investment issues.

Bank of England fails to arrest rise of sterling

Continued from Page 1

is very strong. High street sales in the first quarter of this year were 1 1/2 per cent higher than the fourth quarter of last year...

The gilt-edged securities market failed to move ahead decisively in response to sterling's strength. By the end of trading the market for longer-dated securities had firmed only 1/4 of a point to yield around 9.4 per cent.

Another surge in the pound of yesterday's proportions could force the Government to cut base rates again. In the gilt market this could lead to a rise in yields as another cut in base rates, which are already at a 10-year low, could fuel the market's fears over the outlook for inflation.

Currency markets, which had been sellers of sterling last week, took the opportunity to buy the pound after a Goldman Sachs report which calculated that UK industry would be competitive at rates as high as DM3.27.

Fuji Bank in US bond venture Continued from Page 1

to this (feeling). Mr Ishihara said Yamaichi had been a reporting - or apprentice - dealer in the bond market since last July.

Japanese banks have been shocked by the difficulties they have encountered making acquisitions of US financial companies.

Other countries were apprehensive about liberalising capital movements in the absence of UK membership.

He declined to comment specifically on the controversy over the interest shown in Rowntree by Swiss confectioners Nestlé and Suchar, but said the creation of the single market would lead to

trade and industry a degree of certainty, he said.

"The EMS is part and parcel of the movement in Europe towards the creation of a Europe-wide banking system and total liberalisation of capital movements," he added.

Other countries were apprehensive about liberalising capital movements in the absence of UK membership.

He declined to comment specifically on the controversy over the interest shown in Rowntree by Swiss confectioners Nestlé and Suchar, but said the creation of the single market would lead to

many mergers within the EC. Commission policy was that such mergers should promote and not obstruct competition and shareholders should be treated fairly.

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Lord Cockfield said these were "difficult" issues. The General Agreement on Tariffs and Trade was based on reciprocity, but it did not yet cover such investment issues.

Membership would give UK

Primary dealers

It was not so long ago that control of entry to government bond markets on either side of the Atlantic rested with the central banks, who based their decisions on such mundane criteria as capital adequacy and trading records.

However, on Friday, April 29, the Bank told Nomura it would not be allowed to start trading after the weekend.

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Membership would give UK

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DEFENCE

Intelligent fuzes

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Briefly...

The Industrial and Communications Systems Division of Ferranti Industrial Electronics has been approved to NATO Standard AQP 1 Ed.3 following an audit by a team of MoD Quality Auditors.

Ferranti International Signal - the merger of Ferranti plc and International Signal & Control Group PLC.

Ferranti International selling technology

World Weather table with columns for location, temperature, and other weather indicators.

1992 'will mean bigger companies'

Continued from Page 1

a coherent external trade policy for after 1992, but the purpose of the single market was not to increase protectionism.

Lord Cockfield added that the UK should reconsider its refusal to join the European Monetary System in the light of 1992. There was no direct link between the two, but the UK's absence is a disadvantage for the UK and it is certainly disadvantageous to the EC as a whole.

for building products, drinks dispensers, fluid control, special engineering, refined and wrought metals.

Tuesday May 10 1988

4444

DEVELOPMENTS

Sugarman boosts bid for Media General

By Roderick Crum in New York MR BURT SUGARMAN, a Hollywood-based industrialist and television producer, has increased his offer for Media General...

Campeau's US stores plan hit as Morosky resigns

BY DAVID OWEN IN TORONTO

MR ROBERT CAMPEAU'S ambitious US\$650m acquisition of Federated Department Stores has run into difficulty...

time when Campeau is under pressure to sell Federated assets to reduce its heavy debt burden.

Mr Campeau was believed to be scouting for a senior merchandising executive to complement Mr Morosky's considerable administrative abilities.

Electrolux offer for US group rejected

By Sara Webb in Stockholm

SHARES in Murray Ohio Manufacturing soared \$18 to \$33 1/2 yesterday, following rejection by the big US lawn-mower and bicycle manufacturer of a \$48 a share, \$182m cash takeover bid by Electrolux of Sweden.

FRENCH FINANCIAL GROUP UNVEILS FUND-RAISING PACKAGE

Suez in move to raise FF5bn

BY PAUL BETTS IN PARIS

COMPAGNIE FINANCIERE de Suez, the French financial group, yesterday announced a package of fund raising operations totalling about FF5bn (\$877m) to complete the cost of its acquisition of a FF7.5bn stake in Societe Generale de Belgique...

Belgian allies - the majority of the Belgian company after an epic takeover battle against Mr Carlo de Benedetti, the Italian businessman.

FF2bn and involve about 6m new shares. The group will open up part of the capital of Suez International, its international holding company, to a number of institutional investors raising a further FF1bn this year.

Cooper Industries to buy RTE

BY OUR FINANCIAL STAFF

COOPER INDUSTRIES, the large US manufacturer of industrial and consumer goods, has agreed to acquire RTE, a Wisconsin-based electrical equipment group, for \$45 a share cash, or \$32m.

Mohasco goes private in \$455m buyout

BY JAMES BUCHAN IN NEW YORK

MOHASCO, a US carpet and furniture maker, is seeking to throw an unsecured takeover by going private in a \$455m leveraged buyout arranged by a division of Citicorp, the big New York banking group.

is to start on or before Friday, a cash tender offer for all outstanding RTE shares at \$45 a share.

RTE makes transformers and other electrical products, along with electronic products such as ACV oil-filled capacitors.

2ND CONFERENCE & EXHIBITION OF EUROPEAN TELECOMMUNICATIONS MAY 17-20 1988

ORGANIZED BY: Ministry of Transport, Tourism and Communications. IN COLLABORATION WITH: Telefonica. SUPPORTED BY: COMMISSION OF THE EUROPEAN COMMUNITIES.

SUMMARY OF CONFERENCE PROGRAMME

DAY 17. INAUGURATION. Mr. Robert J. Priddle - President of CEPT. Mr. Michel Carpentier - Director General of DG XIII, Commission of the European Communities. Ms. Carmen Mestre - Secretary General of Communications. Message from Mr. Richard E. Butler, Secretary General of ITU in video-communication with Rio de Janeiro AMERICAS TELECOM-EUROTELECOM. Telecommunications in Seville EXPO'92.

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April 1988

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By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

May 10, 1988



## Halfax Building Society

Floating Rate Loan Notes 1994  
For the three month period from  
9 May, 1988 to 9 August, 1988  
the Notes will bear interest at the rate  
of 8.475 per cent. per annum.  
The Coupon amounts will be  
£106.52 per £5,000 Note and  
£1065.16 per £50,000 Note,  
payable on 9 August, 1988.  
Morgan Grenfell & Co. Limited  
Agent Bank

## PAN - HOLDING

Societe Anonyme  
Luxembourg

As of April 30, 1988, the  
unconsolidated net asset value  
was US\$ 293,017,306.41 I.E.  
US\$ 418.60 per share of  
US\$ 50 par value.  
The consolidated net asset  
value per share amounted, as  
of the same date, to US\$  
449.41.

## Paul Betts on a French oil group's private sector ambitions Elf seeks to break state chains



Michel Pecqueur: needs access to financial markets

THE EXECUTIVE suites of France's large state-controlled industrial groups have long been agitated by thoughts about what happens to the French privatisation programme after the presidential election. Now that President François Mitterrand has been re-elected with a comfortable majority, the issue is more uncertain than ever.

After the flurry of privatisations launched by the right-wing Chirac Government in 1986 and interrupted by last October's stock market crash, the socialists indicated that in the event of a Mitterrand victory, they would not contemplate a new wave of nationalisation. But at the same time they suggested they would not be in any great hurry to privatise existing groups in state ownership.

This approach, if confirmed by the future French administration, risks seriously frustrating the ambitions of groups like Rhone-Poulenc, the nationalised chemicals concern, and Pechiney, the state-owned aluminium and metal manufacturer, which have argued for months for privatisation. Both companies wish to tap international financial markets to finance development and fund big acquisitions.

Elf Aquitaine, the state-controlled diversified oil group, has also been making an increasingly vocal case for privatisation. Mr Michel Pecqueur, Elf's chairman, said last week a few days before the second round of the presidential election that although privatisation was not an urgent issue for the oil group it was none the less crucial for the longer term development of Elf. Mr Gilbert Antman, Elf's deputy chairman, added it would be a serious handicap for Elf if it did not have adequate access to the financial

markets through a process of privatisation.

However, Elf is in many respects a case apart in the French privatisation programme. Unlike Rhone-Poulenc, Pechiney or for that matter, the Renault car group, Elf has always had a large minority of its capital in the private sector. Following the sale of part of the Government's stake in Elf in 1985, the state interest in Elf, one of France's largest industrial concerns with profits of FF4.1bn (\$719.2m) on sales of FF127.4bn last year, is just more than 50 per cent.

The problem for Elf is that it can only raise fresh equity on the market if the Government agrees to subscribe to its share of any eventual funding. The general feeling inside most state company headquarters is that French administrations, whether to the left or to the right, have become

increasingly tight on new industrial funding policies.

Mr Pecqueur acknowledges that for strategic and political reasons any government would clearly be reluctant to privatise completely a group such as Elf. But he argues that it could still maintain control while allowing its own direct stake to fall below 50 per cent. Mr Pecqueur cites the example of CFP, the Total oil group in which the state holds effective control through a shareholding of just 38 per cent.

Mr Pecqueur believes a greater degree of private ownership in Elf would enable his group to develop "like any normal company" by giving it the necessary flexibility to turn to financial markets to help finance its international development when needed. In the past, Elf did not have the same external financing needs since it was able to fund its development on its Lacq gas field in south-western France.

Lacq is no longer a cash cow, although Mr Pecqueur says its decline is under control with output stabilised at 3.5bn cubic metres of gas a year until 1992. However, this is still only half of what Lacq was producing a few years ago.

Although Elf has a strong balance sheet and ample financial resources to fund new acquisitions - the group recently acquired for \$300m RTZ's oil and gas interests and its Sanofi pharmaceutical subsidiary launched an unsuccessful bid a few months ago for A.H. Robins, the US drug company - Mr Pecqueur would like to have the added flexibility of tapping the markets rather than increasing company debt in the event of major new acquisition opportunities for the development of Elf's

three core businesses.

Mr Pecqueur defines Elf's longer term strategy as positioning the group on "three feet" - the oil and gas business; chemicals; and pharmaceuticals. This diversified structure has helped Elf counter the decline in its traditional oil and gas businesses by the strong recovery in its chemical activities, which were losing money in 1983 and are today very profitable, as well as the continued growth and profitability of the Sanofi pharmaceutical subsidiary.

Indeed, the combined profits of chemicals and pharmaceuticals were higher than the earnings from the oil sector, including upstream and downstream operations in the first quarter of this year.

Apart from further acquisitions to renew the company's oil and gas reserves in geographically and politically safe regions, Sanofi is still at the lookout for development opportunities on the US market. Mr Pecqueur says the chemical operations are also on the lookout for opportunities to comfort their competitive position.

The question now for most French state-sector industrial groups is how quickly the new Government will define its position towards privatisation. The feeling is that the new administration is expected to adopt a pragmatic approach to privatisation to enable state groups greater opportunities and flexibility to tap markets - in the French jargon to give them greater "respiration" or "breathing space."

But this revised process of privatisation may take time, especially if France enters a new period of heavy political turbulence and electoral confrontation.

## Aga buys French gas group

By Our Stockholm Staff

AGA, THE Swedish industrial gas company, has agreed to acquire Liquefaction de l'Air, a French family-owned gas company based in Nice, in order to further strengthen its position in the French market.

Liquefaction de l'Air has air separation, hydrogen, specialty gases, and acetylene plants and is the market leader in the area around Nice, where it supplies several customers in the electronics industry, as well as in Corsica.

R showed a profit on sales of FF77m last year. Aga said it was interested in acquiring the company to build up a presence in this part of France.

The Swedish group already has a 10 per cent share of the industrial gas market in France following the acquisition last year of Duffon et Igon, whose operations are concentrated in the south and south-west of France.

Aga also has a subsidiary in Paris supplying customers in the north and has stressed its interest in the French market, which is dominated by L'Air Liquide which it has 70 per cent share.

The French gases deal caps a busy, free-wheeling period for Aga, which earlier this year agreed to sell its troubled tool steel division for SKr88m. Last month, along with backers in a consortium, Aga conceded defeat in a SKr7.7m bid to acquire Granningsverket, a hydroelectric power and forestry group.

AGAS, the Swedish shipping and travel group, moved back up again last year, helped by a sharp rise in tourist earnings. Shareholders will be paid a higher dividend.

Group net profits totalled DM71m (\$42m) compared with DM53m in 1986, when the result was badly affected by the weakness of the dollar, the poor state of shipping markets and a high depreciation charge.

Last year's profit was still below the DM100m the group earned in 1985.

## Generali to raise L1,100bn

BY JOHN WYLES IN ROME

ASSICURAZIONI Generali, Italy's largest insurance company, plans to raise L1,100bn (\$82m) through a capital increase designed to help finance a development strategy which includes a growing shareholding in Compagnie du Midi, the diversified French insurance and industrial group.

In a calculated reminder of its strength, the Trieste insurer yesterday also announced a 16.8 per cent increase in net profits to L254.2m for 1987, and a 20 per cent increase in dividends for its 75,000 shareholders, taking into account a free share issue last year.

The next capital increase, to be put to a shareholders' meeting in June, will also include a scrip issue on a one-for-one basis which will raise capital from

L400bn to L800bn. The issue of 110m new shares at L10,000, carrying a premium of L8,000, will raise total capital to L1,060bn. This will be Generali's first paid-up capital increase for at least 10 years.

Yesterday's announcements from the Generali board also revealed that the company's stake in Midi had risen from 13.8 per cent to 14.5 per cent.

Having spent about L900bn building up this position and with plans to raise L1,100bn from its shareholders, the Italian insurer is still coy about its intentions.

An official said yesterday that the aim was to have a "leading voice" in Midi's affairs. However, he would neither confirm nor deny that Generali

was aiming for a blocking third which could halt the defensive merger announced last month between Midi and France's Axa insurance confederation.

This is due to be voted at a Midi shareholders meeting next month.

As a result of last year's profits, Generali's net capital has risen by 16 per cent to L1,050bn.

The company said that net profits had been hit by portfolio losses of L110.8m but that gross insurance premiums had risen 24.1 per cent to reach L1,428bn, L2,545bn from Italy and L1,883bn from overseas activities.

The company said life premiums had increased by 41.3 per cent to L1,608bn while damage insurance climbed by 16 per cent to L2,820bn.

## Volvo and SAS to form joint venture

BY SARA WEBB IN STOCKHOLM

VOLVO, THE Swedish motor, engineering and food group, and Scandinavian Airlines System have agreed to form a jointly-owned company combining their civil aircraft engine overhaul operations.

SAS had been in discussions earlier with Volvo Flygmotor, Volvo's aerospace subsidiary which develops, designs, produces and markets engines and components for both military and civil aircraft, and with FFV, the Swedish state-owned defence company, about selling off its unprofitable Linnavern operations which overhaul engines.

However, it said yesterday that it would own 75 per cent of a joint company with Volvo Flygmotor and hope to use Volvo's contacts to woo more international customers instead.

The jointly-owned company will perform maintenance work on chiefly DC9 and McDonnell Douglas engines, SAS said. The SAS engine overhaul operations have a turnover of about SKr700m (£120.6m) and made losses of between SKr15m and SKr20m last year.

SAS said that it faced problems because of overcapacity in the European market for overhaul work and because many airlines

have updated their fleets with long-distance planes which have fewer motors and therefore require less maintenance.

The Scandinavian airline recently lost custom from Swissair when the Swiss airline changed aircraft. Its customers include KLM of the Netherlands, and the Swedish domestic line Linjeflyg.

Volvo Flygmotor showed a profit of SKr264m on sales of SKr2,185m last year although the civil aircraft maintenance work only had a turnover of SKr10m. Its customers include Sterling Airways, Maersk Air and Adria Airways.

## Hoesch earnings hit by provisions

By David Goodhart in Bonn

Hoesch, one of West Germany's big four steel producers, has announced an increase in 1987 pre-tax profit and reported a strong first quarter for the current year.

The pre-tax figure rose from DM145m to DM191m (\$114.3m), although after provisions earnings showed a steep decline. Turnover fell slightly to DM7,878m to DM7,528m.

After provisions, profits fell sharply from DM277m to DM46m, but Hoesch claims the highest level of provisions, at 89 per cent of its balance sheet, of any comparable German company.

An extraordinary provision of DM102m will cover future costs arising from various tax claims, retirement payments and social plan costs, relating to future plant closures. Debt has also been reduced by DM138m and is below 25 per cent of the balance sheet.

The company was especially pleased to announce a healthy DM50m profit from its steel division which still accounts for about 39 per cent of turnover - although the aim is to reduce it to 25 per cent.

The industrial (34 per cent of turnover) and trade (24 per cent) divisions produced about DM38m between them, and over DM50m came from related companies.

Mr Detlev Rohwedder, Hoesch's chairman, said that the German steel industry was much healthier than events such as the closure of Rheinhausen made it seem.

He also said that the company was still seeking to expand its newest and smallest division, automation and systems, mainly by acquisition.

Net sales in the first quarter of this year were up 19 per cent and the order book at the end of March was 30 per cent up on last year. Cash-flow was up to DM401m from DM213m. The dividend remains the same at DM5 a share.

## Dutch software group to expand

By Laura Raim in Amsterdam

VOLMAC SOFTWARE, the Dutch computer software house that is going public, and Cap Gemini Societ, the big French software company, are talking 5 per cent stakes in each other in a drive to expand abroad.

Volmac is being floated in a fl 250m (\$63.2m) deal that is the biggest initial offering in the Amsterdam bourse's recent history and certainly since last year's equity crash. Subscriptions for the 69.7 per cent of Volmac shares being offered publicly close tomorrow and trading begins on Monday.

Cap Gemini Societ is the biggest software house in Europe and has a minority stake in the recently merged Semcap group, which joined Cap Gemini Group of the UK and Sema Metra of France.

Cap Group split off from Cap Gemini Societ some years ago. The complex cross holdings will widen the horizons for all three groups in the triangle, giving Volmac an indirect stake in Semcap.

## International Thomson Inc.

through its

## InFiNet Group

has acquired

## Securities Data Company, Inc.

from

## Capital Cities/ABC, Inc.

The undersigned assisted  
International Thomson Inc.  
in the transaction.

**MICHEL DYENS**  
INVESTMENT BANKERS NEW YORK - PARIS

INTERNATIONAL COMPANIES AND FINANCE

Egyptian Islamic investment in turmoil

BY TONY WALKER IN CAIRO

EGYPT'S HUGE Islamic investment sector, which has been the subject of anxious government scrutiny, appears to be in turmoil...

two years in jail of Mr Mohammed Tewfik, one of the family which controls the company...

no approval had been given. Officials of El Rayan and Al Saad said subsequently that the companies had not merged...

strengthening Islamic religious trend in Egypt. El Rayan, which yesterday was still paying 20 per cent on deposits...

to issue shares in exchange for deposits rather than simply accepting funds and to commit funds to a government administered pool...

United Engineers gains KLSE relisting

By Wong Sukong in Kuala Lumpur

UNITED ENGINEERS Malaysia (UEM), a controversial construction group, is to gain a relisting on the Kuala Lumpur Stock Exchange later this month...

UEM, shares in which have been suspended for the past five years amid heavy losses, said in a circular to shareholders yesterday that the KLSE has approved the relisting...

UEM returned to a small pre-tax profit in 1987 of 8.5m ringgit but this still left accumulated losses of 78.5m ringgit by the year-end.

UEM is to build the 800km (500 miles) highway over seven years, starting in August, in return for the right to collect tolls for 30 years.

Reil sells Lilypak to Finnish group

BY CHRIS SHERWELL IN SYDNEY AND OLLI VIRTANEN IN HELSINKI

REIL CORPORATION, an Australian investment group, yesterday sold its Lilypak disposable tableware company in a continued retreat from an abortive attempt to acquire control of Wormald...

Lilypak is being purchased by Huhtamaki, a Finnish food, pharmaceutical and packaging company, for A\$104m (US\$80.1m). It is thought to have cost Reil about A\$45m less than two years ago.

Reil's decision to sell Lilypak follows its decision in March to drop an arrangement with Wormald under which it would have increased its stake in the group from 17 per cent to 31 per cent over five years.

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largest supplier of disposable tableware and the largest outside the US. Sales in this sector would rise by one third to some FM1bn (\$289.2m). The Finnish group as a whole had a turnover of FM4.88bn in 1987...

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Royal Jordanian chief forecasts return to the black

BY TONY WALKER, RECENTLY IN AMMAN

A MODEST turnaround is in prospect at Royal Jordanian, the national airline of Jordan, after three years of operational losses between 1983 and 1986.

Mr Ali Ghandour, the chairman, said in an interview that 1987 profits would be in the order of JD1.6m (\$4.8m), against a loss of almost JD1.8m the year before.

Business in the first quarter of 1988 has been brisk, with traffic and revenues up 24 per cent on the same period last year.

Royal Jordanian (formerly known as Alia) has recently concluded sale and leaseback arrangements on five of its Lockheed TriStar airliners in a deal worth \$185m arranged by a consortium of 24 banks led by Banque Indosuez.

earnest by the end of the year. Outside auditors have been established the company's asset value, thought to be in the range of \$200m to \$250m.

The Government is to offer shares by private subscription depending on market conditions. Jordanian institutions such as banks and pension funds would be encouraged to become major shareholders.

Some 30 per cent would be offered to institutions, first in Jordan and then elsewhere in the Arab world. Employees would be entitled to purchase 10 per cent of the stock.

The airline sees privatisation as a means to give it the flexibility for competing both in the region and in the difficult markets of Europe and North America.

from these transactions would "cover all our debts and leave us with some cash in the bank."

In the past year, it took delivery of three Airbus A310s and another three are to be leased over the next three years in preparation for phasing out the TriStars purchased in 1981.

Royal Jordanian has also placed orders for six Airbus A320s to be brought into service from 1990. Further purchases will depend partly on the airline's success in developing new routes to Asia, the US, and possibly South America.

fuelled these pressures. In the private sector Royal Jordanian expects to be better placed to engage in co-operative ventures with other like-minded airlines.

While other regional carriers have been suffering because of a drop in traffic due to the oil price collapse, Royal Jordanian has been able to market itself out of a rut by targeting three passenger groups: tourists, businessmen and itinerant workers from Asia.

As a sign of renewed confidence Royal Jordanian began flying to Miami this month and will begin services to Delhi, Calcutta and Montreal in June.



Ali Ghandour, chairman of Royal Jordanian

Lower export earnings hit Rand Mines results

BY JIM JONES IN JOHANNESBURG

DETERIORATING coal export markets and higher export costs cut operating profit at Rand Mines, the mining arm of the Barlows group, by more than a fifth in the six months to March, even though turnover was only fractionally lower.

The company's pre-tax profit was reduced by a greater amount as dividends from gold-mine investments were halved. First-half turnover slipped to R386m (\$174m) from R390m, interim operating profits before dividend income, exploration expenditure and tax were R94.5m against R119.3m, and pre-tax profits fell to R100.8m from R133.5m.

Without Colliery, the group's principal coal mining interest, suffered from adverse exchange rate shifts and higher rail tariffs which reduced its export earnings.

The directors do not say whether sanctions have affected exports, but Whitbank has lost sales in the US. The company's gold mines have all suffered lower earnings.

Spending spree lifts Nampak

BY OUR JOHANNESBURG CORRESPONDENT

NAMPK, the South African packaging company, benefited from sharply higher consumer spending in the half year to March and is bidding for minority shareholdings in its Metal Box subsidiary.

Turnover rose to R1.12bn (\$504.8m) from R987m and pre-tax profits to R142m from R103.4m.

Metal Box South Africa, which is 54 per cent owned by Nampak and 25 per cent by Metal Box Overseas, lifted interim turnover to R574m from R488m and operating profits to R55.9m from R42.1m.

Nampak's interim net earnings increased to 163 cents a share from 117 cents and the interim dividend has been lifted to 54 cents from 40 cents.

Nampak is 73 per cent owned by C.F. Smith, a subsidiary of Barlows Rand.

Heightened activity by South Africa's construction industry lifted sales and profits in the six months to March at Pretoria Portland Cement (PPC), which is also controlled by the Barlows Rand group.

PPC, the country's largest cement maker, and the cement industry as a whole have substantial unused production capacity, however, which is unlikely to be fully occupied before the turn of the century.

First-half turnover increased to R261m from R222m and pre-tax profit was R60.2m against R44.0m.

Sales of lime, largely to the agricultural and mining sectors, were little changed. Analysts expect demand for cement to increase as major civil engineering projects, such as the Lesotho Highlands water project, get under way.

Interim net earnings increased to 79.5 cents a share from 58.4 cents and the dividend has been lifted to 25 cents from 16 cents.

Midland Montagu Ventures

The Venture Catalysts

has arranged the

PRIVATE PLACING

of

£17,000,000

in Sibec Developments Limited



The following participated in the Placing:

- Charterhouse Development Limited
Charterhouse Development Capital Fund Limited
Electra Investment Trust P.L.C.
Midland Montagu Ventures Limited
M.L.M. Development Capital Limited
Pioneer Mutual Insurance Company Limited
Prudential Venture Managers Limited
T.R. Property Investment Trust PLC



April, 1988

U.S. \$600,000,000

Term Loan

Arranged by

- Bank of Montreal
Manufacturers Hanover Trust Company
Citibank, N.A.



THE SEAGRAM COMPANY LTD.

to purchase

MARTELL S.A.



Funds Provided by

- Bank of Montreal
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Manufacturers Hanover Trust Company
The Bank of New York
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Crédit Lyonnais
Deutsche Bank AG
Dresdner Bank AG
First Interstate Bank of California
Lloyds Bank PLC
National Westminster Bank PLC
The Royal Bank of Canada
Société Générale
Swiss Bank Corporation
The Toronto-Dominion Bank

Manufacturers Hanover Trust Company as Administrative Agent

April 1988

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Dominique Jackson on market reaction to Mr Mitterrand's victory
French dealers pin hopes on Rocard

JUBILATION WAS hardly the order of the day in Parisian bond dealing rooms following Mr Francois Mitterrand's victory in Sunday's presidential elections. Short-term political uncertainty is expected to cast a temporary pall over French bond markets. However, there was a tangible feeling of relief that it is now back to business for what is many analysts' current favourite among international fixed-income markets.



Michel Rocard - candidate for Prime Minister

Latest figures from Banque Paribas Capital Markets put inflation-adjusted yields on 10-year government bonds at 7 per cent in France. This compares with 5.6 per cent in the US and 3.4 per cent in Japan. Many foreign investors have found these levels irresistible and, in the final quarter of 1987, foreigners accounted for 45 per cent of business in French government bonds, although their level of participation has been more usually around 60 per cent. One Paris-based broker estimates that the 5.8 per cent French government issue due 1996 is the most traded bond in Europe.

pressure on world interest rates. The bullish mood on government bond markets augurs well for the future development of the Eurofranc bond market. Although the market was successfully reopened in 1985 after the Socialist Government closed it in 1981, it suffers from a chronic lack of liquidity and the vestiges of dirigisme or excessive state regulation. In the run-up to the single European market in 1992, this is being slowly improved. The Treasury has just reduced the minimum maturity on Eurofranc issues to three years, in a bid to boost liquidity, and has also considered the possibility of issuing Eurofrancs to the sidelines of foreign banks to lead manage new issues. Paris is also well placed to benefit from the anticipated large upturn in cross-border business, particularly in swaps and financial arbitrage, which can only further boost the Eurofranc sector. French bond markets slipped marginally yesterday, largely in response to last week's falls on the US Treasury market. Both foreign and domestic investors have been decidedly bullish in the wake of last Friday's sell-off on the Treasury market. This was triggered by a US jobs report showing unemployment at a 14-year low of 5.4 per cent. Dealers said the attractions of anticipated higher yields would be offset by deeper fears about global inflation and an imminent tightening of US Federal Reserve monetary policy. Dealers in Germany marked prices down sharply when their market reopened yesterday morning. Eurofranc bond prices were marked down as much as a full point while government bonds saw falls of between 15 and 50 points. Both sectors have been extremely nervous lately. Foreign investors, rebuffed by a tough currency exchange markets, have shunned the market. The US data was the final spur to an early round of panic selling. The mood is likely to remain bearish all week to anticipation of any move by the Fed to raise

Nikko Europe appoints woman to board

By Stephen Fidler, Euromarkets Correspondent

THE JAPANESE securities house, Nikko Securities, has appointed a woman as a member of the board of its European subsidiary, an unprecedented appointment at a Japanese institution.



Haruko Fukuda

The appointment of Miss Haruko Fukuda, 41, formerly a senior executive director in charge of the Japanese department at the UK stockbroker, James Capel, is aimed at broadening the firm's equity business in Europe. Although a Japanese national, she has lived in London for 26 years and is the first of Nikko Europe's board members to be hired in the UK. The appointment of a woman at such a senior level is unusual at a Japanese firm either inside or outside Japan. Mr Yuki Shirakawa, chairman of Nikko Europe, said that Miss Fukuda's broad experience in the London market, her ability to bridge two cultures, was behind her appointment. Miss Fukuda joined Capel in 1974, to which she moved as part of a team from Vickers de Costa. She took over the Japanese department in 1976 and became a partner in 1980, before Capel was acquired by the Hongkong and Shanghai Banking Corporation. Her departure from the firm was amicable.

US decline prompts fall in West German prices

BY DOMINIQUE JACKSON

WEST GERMAN bond prices fell sharply yesterday as traders took fright following last Friday's decline in US Treasury bond prices. The yield on 10-year government bonds rose to 6.84 per cent, its highest level so far this year. The 10-year yield was below 6.5 per cent early last week but dealers said it could now test 6.75 per cent before finding any substantial support.

Speculative interest in the currency supported the shorter end of the gilt market, where yields have now dropped below 9 per cent. The longer end of the market, largely controlled by UK institutions, has shown less volatility, resulting in a distinct steepening of the yield curve. English China Clays issued the day's sole new Eurobond issue. J Henry Schroder Wagg led the 240m 15-year convertible deal which will be used to finance the company's acquisition of the calcium carbonate business of US Cyprus Mines for which it is paying \$74.25m. The coupon is indexed at 5 1/4 to 7 per cent and the conversion premium is expected to be between 8 and 12 per cent, both thought to be pitched low in order to encourage early conversion. The bond does not have a put option.

In Switzerland, the bearish mood in West Germany subdued trade with prices marked narrowly lower. Worries about rising global interest rates have intervened the market lately. There were no new issues although last week's five-year deal for Bural and Industries Bank of Western Australia was increased to \$900m from the initially indicated \$750m. The bond was trading on its 1 1/2 per cent coupon manager Banque Paribas (Suisse) said.

INTERNATIONAL BONDS

Gilts have been locked within a narrow trading range recently but a lack of attractive swap opportunities has inhibited new issue activity in Eurosterling. Dealers were divided as to whether the renewed strength of sterling would be enough to shake the sterling bond markets back into action in the long term. However, foreign investor interest has remained steady, indicating that even with bank base rates at 8 per cent, perceptions of the economy are still good enough to attract inflows of capital from abroad.

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Maxwell plans two issues

BY OUR EUROMARKETS CORRESPONDENT

MAXWELL COMMUNICATION, the printing and publishing group headed by Mr Robert Maxwell, has announced plans for two bond issues in Europe over the next few weeks, provided market conditions permit. The company said the issues were aimed more at "promoting Maxwell Communication Corporation's identity in Europe than for cash raising purposes". Mr Maxwell was in Switzerland talking to analysts about the company. He was quoted as saying the company would launch a seven-year, \$750m bond on May 16 and a DMS15m six-year bond around the same time. Coupons are not set yet.

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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for Country, Issuer, Maturity, and Yield. Includes entries for USA, UK, Germany, France, etc.

Peugeot offshoot arranges finance for expansion

BY OUR EUROMARKETS CORRESPONDENT

PSA WHOLESALE, the UK car finance subsidiary of Peugeot, the French motor group, is establishing a \$75m financing for further expansion. Barclays de Zoete Wedd is arranging the financing, which has an initial five-year maturity, extendable to seven, and incorporates a \$50m committed standby credit. The committed portion carries a 7 basis point underwriting fee, a margin of 10 basis points over London interbank offered rates, and a utilisation fee

Call for link between trade matching systems

BY OUR EUROMARKETS CORRESPONDENT

MARKET-MAKING members of the Association of International Bond Dealers - grouped together as the Council of Reporting Dealers - have called for a link between two trade matching systems developed separately for the Eurobond market. The AIBD's own Trax trade-matching system will be introduced in October and is compulsory for its market-making members in January. The two main Eurobond clearing houses, Euro-clear and Cedel, launched their Ace system trade

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange against four key currencies on Monday May 9 1988. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns for Country, £/Stg, US\$, D-Mark, Yen. Lists various countries and their exchange rates.

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Table with columns for Country, £/Stg, US\$, D-Mark, Yen. Lists various countries and their exchange rates.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange against four key currencies on Monday May 9 1988. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns for Country, £/Stg, US\$, D-Mark, Yen. Lists various countries and their exchange rates.

TRADE INDEMNITY EXPORT FINANCE SERVICES 01-739 9939





## UK COMPANY NEWS

### Kunick to target elderly care as profits rise 34%

BY CLARE PEARSON

Kunick, USM-quoted health care and entertainment group, achieved a 34 per cent increase in pre-tax profits to £1.88m on turnover up from £13.58m to £18.47m in the half year to end-March.

Kunick emerged in its present form after chief executive Mr Russell Smith reviewed three of his private businesses into its Music Hire, UK amusement machines concern, in 1986, and Amiro (French importer and distributor of amusement machines) and Goldborough, old people's homes and care business, last summer. The group also operates the London and York Dungeon visitor attractions.

Operating profits totalled £1.61m, with UK amusement machines contributing about 50 per cent, French interests about 22 per cent, care for the elderly about 16 per cent, and dungeons about 11 per cent.

However, Kunick is investing heavily in Goldborough and expects it to contribute about 20 per cent of profits by the year-end and 50 per cent within the next two years.

The company said it discovered during the first half that "a series of frauds" had been perpetrated at the London Dungeon, and most of the staff had since departed. The discovery helped overall turnover in the visitor attractions side rise by some 25 per cent over the same period in 1987.

The interim dividend is set at 0.4p (0.35p), from earnings 28 per cent higher at 1.29p per share.

#### Comment

The trouble with Kunick is that it has no track record as a quoted company in the areas it is currently focusing on and there are certainly more marketable stocks which give exposure to the

leisure industry. The London Dungeon fiasco is an additional blot, although new exhibits should be introduced in the next month and the dungeons achieved a good increase in turnover after the alleged fraud was uncovered. Though the company is not saying so, it is foreseeable they will be shed in due course. Much further out, Kunick has interesting possibilities assuming Mr Smith's plans to focus on its care-for-the-very-old side come to fruition; after all, it is estimated there will be 67 per cent more people over 85 by the year 2001 than now, and care provision is currently highly fragmented. However, this is a cash-consuming and slow business to build up. In the short term, the shares are not expensive. On a 34 per cent tax charge, the company could achieve earnings of 3.2p for the full year, giving a prospective p/e ratio just over 12.

### Merchants' revamp particulars issued

BY CLAY HARRIS

Goodman International, the meat processor and exporter which is Ireland's largest private company, yesterday finally released details of the planned transformation of Merchants' Warehousing, its publicly quoted storage subsidiary.

Merchants is to pay £50.1m (£26.7m) for Goodman's non-meat interests: Drummonds & Dolans, grain processor, Minch Norton, Ireland's largest malster, and the assets of the former Ballinabro dairy co-operative, now trading as Talmadge.

The transaction will be financed by the issue of 27.1m shares to Goodman at £1.25, compared with the £2 at which the shares were suspended in mid-January. Merchants will also repay £2m in loans to Goodman.

Valued at only £12m on suspension, Merchants will be worth more than four times as much after the deal and a parallel 1.49-for-one offer to shareholders to raise £11.2m.

The enlarged Merchants will be Ireland's 12th largest public company in terms of turnover. It will be renamed Food Industries, with three divisions: dairy, grain and food storage.

The acquired companies will contribute after-tax profits of £3.17m in 1988. Merchants forecast. This would raise the enlarged group's earnings per share to 12.6p and allow dividend payments of 4p, it said.

Merchants also plans to sell its 21.5 per cent stake in the Tara Meats group for £1m to avoid any competition with its parent. This will raise to £9.2m the net cash benefit of the series of transactions announced yesterday.

Shares from the open offer have been conditionally placed by Dublin stockbroker National City Dillon & Waldron with Irish and British investors. Subject to clawback by minority shareholders, Goodman intends to raise its stake from 66 per cent to 70 per cent.

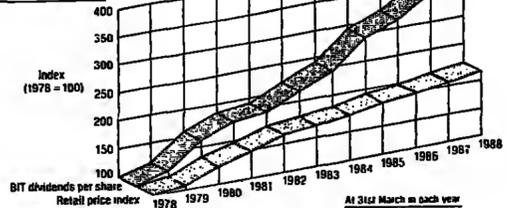
Trading in the shares is expected to resume on June 9.

## The BRITISH INVESTMENT TRUST PLC

The British Investment Trust aims to achieve long term capital growth from a portfolio of international investments and secure for shareholders regular increases in dividend which will at least match the rate of inflation.

Highlights of the Year	1988 (Unaudited)	1987
Ordinary Shareholders funds	£383,075,000	£428,494,000
Net asset value per share	614p	687p
Income	£18,447,000	£16,472,000
Earnings per share	20.57p	17.27p
Dividend per share	19.00p	17.00p

#### Dividend Profile



## The BRITISH INVESTMENT TRUST PLC

Copies of the Annual Report may be obtained from the Secretary, The British Investment Trust PLC, 46 Castle Street, Edinburgh EH2 3BR, Telephone 031-225 2348.

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### Markheath briefly held over 10% of Caffyns

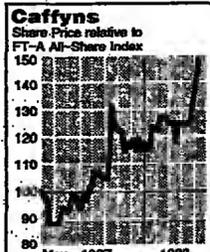
BY CLAY HARRIS

THE MYSTERY over recent dealings in Caffyns, Eastbourne motor dealer deepened yesterday. Markheath Securities, property group and UK vehicle for Australian investor Mr John Spelvin, disclosed that it had briefly held more than 10 per cent of Caffyns shares but no longer had a notifiable interest.

Markheath's temporary interest was revealed as Caffyns tried to track down the new owner of the block of shares sold late in April by the Water Authorities Superannuation Fund which formerly held 6.5 per cent.

Caffyns believes that Markheath still owns its original holding of 55,000 shares - about 1.7 per cent - but that the water fund's entire stake has been passed on. Although refusing to comment yesterday, Markheath suggested to Caffyns that it was not the beneficial owner of the shares in question.

Stockbrokers for another Auckland investor in Caffyns, the New Zealand motor dealer Mr



### Lopex makes good start

BY PATRICK DANIEL

Lopex, international marketing communications group, has obtained a record volume of new business in all areas of activity in the first four months of the current year.

Speaking at yesterday's annual meeting, Mr John Cullen, chairman, told shareholders that the group was "on track to achieve the pretty ambitious targets we have been given by the sector investment analysts".

"We will continue to develop by organic growth and by investing in and improving our existing operations, including the completion of our European network", he added.

### IMI acquires US group

BY PATRICK DANIEL

IMI, industrial group, has expanded its food and beverage equipment business in the US by acquiring Doran Brothers, based in Connecticut, for an undisclosed sum.

The purchase of Doran, which has sales of \$3m (£1.6m), was made by Cannon Equipment, one of IMI's US subsidiaries. Both companies supply mobile carts for retail display of food and beverage products.

IMI said that Cannon, which has hitherto operated in the West Coast, has now broadened its US coverage.

IMI's Cornelius subsidiary, which is the world's largest manufacturer of drinks dispenser machines, also has several manufacturing plants in the US.

### CGS lifts CAP stake to 29.6%

Cap Gemini Sogeti, the French-based computer services company, has further increased its holding in CAP Group, the UK software house. It has acquired a further 400,000 shares, taking its holdings to 29.61 per cent.

CGS picked up 14.9 per cent of CAP in a dawn raid last month.

### Cramphorn profits climb

The mild winter assisted in preventing nursery stock losses at Cramphorn, operator of garden centres and distributor of garden and pet products. The result, the USM company reported, an increase from £24,542 to £106,081 in pre-tax profits for the 26 weeks to January 2 1988.

Turnover was little changed at £5.9m compared with £6.87m. The interim dividend is 1.25p (1.25p adjusted), and stated earnings per 50p share improved from 1.89p to 2.35p.

The directors said planning consent for a major new garden centre at Bishop's Stortford had been granted on appeal, and every effort would be made to open it for trading next spring. Prior to the mild winter, sales advanced satisfactorily, despite the wet autumn.

The cessation of trading at loss-making outlets, and improved efficiency, assisted towards increasing trading profit by 47 per cent.

During the six-month period, interest charges rose from £20,270 to £47,970.

#### Caradon purchase

Caradon, the building products company which makes Twyford bathroom fittings and Mira showers, yesterday announced the acquisition of the Meynell shower valve business.

Caradon is paying £1.6m cash and some £1m in new shares. In 1987, the Meynell businesses made a combined pre-tax profit of £200,000.

### Rea Bros sale

Rea Brothers Group is selling Rea Brothers (Insurance) to its joint managing directors, Mr G. Dix and Mr E. Hunt, for £725,000 cash. In 1987, the company had net profits of £56,412 with consolidated net assets at the end of the year of £273,428.

### Eleco £1.8m sale

Eleco Holdings is selling Davis Lighting, a division of Davis Group, to its management for £1.8m cash. Eleco is keeping the freehold of the site at Romford, part of which will be let to the new company.

### Staley in talks

Staley Continental, corn syrup and food distribution group facing a £1.42bn (£757m) takeover bid from Tate & Lyle, UK sugar refiner, said it was continuing discussions with third parties. It had started negotiations about a possible acquisition of the entire company or one or both of its principal business segments.

### Legal Notices

CRAMP OF CORNWALL LIMITED  
Registered number: 267208  
Nature of business: Book Binding, Trade Distribution: Paper, Printing and Publishing  
Date of appointment of joint administrative receivers: 20 April 1988  
Name of person appointing the joint administrative receivers: Lloyds Bank Plc.  
CHRISTOPHER JOHN BARLOW and ROBERT WILLIAM TOWNSEND  
Joint Administrative Receivers  
(Office holder on 10th and 20th) Core Study, Mabley House, 23 Princess Street, Plymouth PL1 2NE.

High-Low	Company	Price	Change	%	P/E
212-215	Am. Brk. Ind. (NYSE)	212.50	-0.89	-0.42	7.9
136-138	Am. Brk. Ind. (NYSE)	137.00	0.00	0.00	4.7
30-35	Average and Bonds	32.00	0.00	0.00	7.5
57-67	BBB Design group (NASDAQ)	62.00	-1.27	-2.03	27.2
142-145	Bardco Group	143.00	0.00	0.00	6.7
105-108	Bardco Group (UK)	107.00	0.00	0.00	6.7
143-147	Brytech	145.00	-0.52	-0.36	16.2
260-266	CC Group (UK)	264.00	0.00	0.00	6.7
131-134	CC Group (US)	133.00	0.00	0.00	11.6
148-149	Caradon	149.00	0.00	0.00	4.4
109-110	Caradon 7.5% Pref.	109.00	0.00	0.00	9.2
220-227	CGP	225.00	0.00	0.00	1.7
87-90	CGP Group	89.00	-0.10	-0.11	9.7
94-97	Jacobson Group	95.00	0.00	0.00	13.2
340-345	Multibank (UK)	342.00	0.00	0.00	2.4
127-130	Rea Bros	128.00	-0.55	-0.44	31.6
124-124	Scoville	124.00	0.00	0.00	2.7
204-204	Tate & Lyle	204.00	0.00	0.00	8.2
76-76	Tate & Lyle (US)	76.00	-0.27	-0.36	8.2
106-106	Tate & Lyle (UK)	106.00	0.00	0.00	7.5
282-285	W.S. Yates	282.00	-1.82	-0.65	7.9

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smaller corporations and local authorities and high net worth individuals who value personal, long-term attention. Today Guinness Mahon is an investment banking and financial services group involved in banking, asset management and securities trading principally in the UK.



## GUINNESS MAHON

BANKING	ASSET MANAGEMENT	SECURITIES TRADING
<p><b>Guinness Mahon &amp; Co. Limited</b> (Merchant Bankers)</p> <ul style="list-style-type: none"> <li>150 years of experience in merchant banking with operations in: London, Dublin, Guernsey, Zurich.</li> <li>Providing services in: Banking, Treasury, Corporate Finance.</li> <li>Specialising in: Property development finance, Asset based financing, Shipping and film finance, Syndicated loans.</li> </ul>	<p><b>Guinness Mahon Investment Management Limited</b> (Fund Managers)</p> <ul style="list-style-type: none"> <li>Funds under management doubled to £560 million over 2 years.</li> <li>Discretionary UK fund management for pension funds, charities and private clients.</li> <li>Particularly strong performance by High Income and Pacific Growth Funds.</li> </ul> <p><b>Guinness Mahon Development Capital Limited</b> (Development Capital Fund Managers)</p> <ul style="list-style-type: none"> <li>Funds under management increased from \$100 million to \$1.5 billion since 1982.</li> <li>Good investment performance over the years, including the top performing International Bond and Equity funds over the 2 years to December 1987.</li> </ul>	<p><b>Henderson Crosswhite Limited</b> (Prime Client Stockbrokers)</p> <ul style="list-style-type: none"> <li>Approximately 30,000 clients.</li> <li>£1.1 billion of funds being advised, including £94 million under discretionary management.</li> </ul> <p><b>Henderson White Jenkins Limited</b></p> <ul style="list-style-type: none"> <li>Holding company for the 3 securities trading operations.</li> </ul>
	<p><b>Guinness Flight Global Asset Management Limited</b> (International Fund Managers)</p> <ul style="list-style-type: none"> <li>Funds under management increased from \$100 million to \$1.5 billion since 1982.</li> <li>Good investment performance over the years, including the top performing International Bond and Equity funds over the 2 years to December 1987.</li> </ul>	<p><b>Henderson Crosswhite International Brokers Limited</b> (Agency Brokers)</p> <ul style="list-style-type: none"> <li>Specialist in raising and investing substantial third party funds.</li> <li>Recently launched Medpro, an international venture capital fund aimed at medical and health care companies.</li> </ul> <p><b>White Crossman &amp; Co. Limited</b> (Market Makers)</p> <ul style="list-style-type: none"> <li>Market maker in UK equities, principally venture stocks.</li> </ul> <p><b>S. Jenkins &amp; Son Limited</b> (Market Makers)</p> <ul style="list-style-type: none"> <li>Market maker in UK equities, principally venture stocks.</li> </ul>

## Mortgage Rate Change

Allied Irish Banks plc announces the reduction of its Mortgage Rate to 9½% with effect from 1st May 1988 for new applicants and 1st June 1988 for existing customers, who will be advised of amended repayments in due course. APR 9.9%.

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## EAGLE TRUST PLC

RESULTS FOR THE EIGHTEEN MONTHS ENDED  
31 DECEMBER 1987

	1987	1986
Turnover	£82.7m	£3.3m
Profit/(loss) before tax	£6.4m	(£0.7m)
Earnings/(loss) per share	1.4p	(1.5p)
Dividends per share	0.38p	—

- \* We have returned to profitability.
- \* We have returned to the dividend list.
- \* The Group continues to perform in accordance with Board expectations.
- \* There is no constraint to the Group's continued growth.

Leslie Thomas  
Chairman

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## UK COMPANY NEWS

### ECC uses Eurobonds to fund US purchase

BY CLAY HARRIS

English China Clays, the industrial minerals, quarrying and construction group, is to issue £40m in convertible Eurobonds to finance its latest US acquisition, the calcium carbonate business of Cyprus Minerals.

ECC said yesterday it would pay £74.3m (£39.7m) for the US business. It includes two south-eastern plants which process calcium carbonate quarried near Sylacauga, Alabama, as well as strategic reserves in Vermont

and California. The likelihood of the acquisition had been announced in March.

Cyprus's operations will be merged with ECC's Calcium Products, which also has a plant at Sylacauga. Calcium carbonate is used in a wide range of industrial products, including paper, plastics, polymers, paint and adhesives.

The new business achieved operating profits of \$5.2m on turnover of \$26.8m in 1987. Tangible assets are estimated at \$70m.

ECC, which will report its interim results on Thursday, said the acquisition should make a significant contribution to US profits.

The sterling Eurobond is ECC's first convertible issue. The conversion price will be set at an 8 per cent to 12 per cent premium over ECC's closing price on Thursday, when terms will be fixed by lead managers Schroders. The interest rate is expected to be between 6% and 7 per cent.

### Sharp recovery for Brewmaker

REDUCED overheads following a programme of cost reductions in its previous financial year enabled Brewmaker to post a sharp recovery in taxable profits for the year to end January.

Turnover for the USM-quoted home brewing supplies group showed a decline from \$5.98m to \$5.76m, but profits at the pre-tax level, unencumbered by redun-

dancy provisions which accounted for £118,000 in the previous year, advanced to £222,657 (£2,859).

After tax of £157,948 (£32,340), earnings per 1p share worked through at 1.47p (0.18p loss). The directors announced a special interim payment of 0.5p in January, but have again decided not to recommend a final dividend.

Control of the group passed in February to investors headed by South African Tony Acton. Brewmaker yesterday reaffirmed its intention to expand its activities to "involve the generation of service income from a range of proprietary assets", with particular emphasis to be placed initially on housing care and related services to the retired and elderly.

### Beaverco acquiring Aronstead

BY PATRICK DANIEL

Beaverco, the USM-quoted plastics and consumer products manufacturer, is to acquire Aronstead, the Yorkshire-based supplier of garden furniture, for about \$4.2m.

Beaverco, also based in Yorkshire, will pay an initial \$2.2m in cash and shares with a deferred payment of about £2m depending on Aronstead's profits to March 31, 1991.

Mr John Prudhoe, Beaverco's managing director, said the acquisition will complement the existing product range, especially that of subsidiary Beaverfoam, one of the largest foam manufacturers in the UK.

Many of Aronstead's products - sold to most High Street retailers and mail order companies - have a high foam content that is cur-

rently supplied by other foam makers.

With new legislation in the offing to tighten fire safety regulations for upholstered furniture, Aronstead will become an additional outlet for the company's new combustion-modified foam marketed under the Safeguard label.

The safety regulations covering garden furniture are expected to be similar for indoor furniture. Although the proposed legislation will not come into force until February next year, furniture manufacturers and retailers are already competing to offer "safer" sofas and chairs.

In addition, foam makers are rushing to establish their own brands of high-tech foams. Apart from Beaverco, other foam manufacturers, such as Dunlopillo and

British Vita, have invested in new capacity to meet the challenge.

Aronstead, which won independence from the Inchcape Group through a management buyout in 1984, made turnover of £13.8m in 1987.

Pre-tax profit attributable to garden furniture activities was \$959,000 but this was pulled down by a pre-tax loss of \$469,000 at Alexey, the toy pram maker it acquired in October 1986. Steps to improve Alexey's performance were "well advanced", Mr Prudhoe said yesterday.

Beaverco, which has a market capitalisation of £13.1m at yesterday's closing share price of 200p, up 10p, reported an interim pre-tax profit of \$560,000 for the six months to end-September 1987 on turnover of \$9.6m.

### SHARE STAKES

Changes in share stakes announced last week included: Broad Street Group: the directors bought a total of 2.09m ordinary shares in the company split evenly four ways.

Haleel Bar: Frampton Co has bought 100,000 ordinary shares, taking its holding to 1.2m (5.24 per cent).

Intec Group: Bolton House Securities has reduced its stake to 11.12m shares (16.56 per cent), following the sale in three separate tranches of 7.34m shares. Mr A. Miller bought the third batch of 6.64m and now holds 9.9 per cent. A&M Group: City & Westminster Financial has exercised its right to buy from Mr C. Maclean, a director, 5m ordinary shares.

Baldwin: Mr S. Singh has purchased 142,063 ordinary shares at 145p each, taking his holding to 322,063 shares (5.39 per cent). Mr Askham has sold 25,833 shares and his wife sold 16,250 at 145p, they jointly retain 55,000 (0.76 per cent).

Amalgamated Financial Investments: North of England Industrial Estates has purchased 4.06m ordinary shares (9.59 per cent). Directors Mr P. Bewick and Mr G. Howard, who have resigned from the board, sold 2.65m and 850,000 shares respectively. Mr F. Welsh was appointed chairman of Amalgamated and Mr D. Cadman a director. Both men are directors of NRIE.

Moss Bros: Quantum Fund of Curacao has increased its holding to 343,000 shares (11 per cent). WA Holdings: director Mr P.

Teichman has sold 1.25m ordinary shares at 26p and now holds 1.22m ordinary (3.2 per cent).

Theme Holdings: Mr Nicholas Kerman, a non-executive director, purchased 11,000 ordinary shares at 49p.

Ford Seller Morris: Mr I. Seller purchased 2.65m shares at 89p, and 284,465 at a similar price, and sold 300,000 at 110p, and now holds 8.05m. Mr M. Morris bought 2.64m at 89p, sold 500,000 at 110p, and holds 7.55m. Mr N. Wallis bought 1.02m, sold 80,000 at 89p and 500,000 at 110p and now holds 2.56m. Mr A. Leyland purchased 12,250 at 89p and now holds 37,250. Mr W. Johnston purchased 2,450 at 89p and now holds 7,450. Mr J. Wallis has a stake of 80,000, acquired at 89p each.

### IN BRIEF

YLEMING FAR Eastern Investment reports earnings 0.96p for year ended March 31 1988 (0.62p) and paying final dividend 0.7p for 0.8p (0.8p) total. Net asset value 214p per share. Income \$5.47m (\$4.57m) and pre-tax revenue \$2.44m (\$2.07m).

GT ASIA (Sterling) Fund: loss \$8,735 year ended March 31 1988 (profit \$36,621). Income £143,860 (\$228,690). Value of units held in GT Asia Fund £19.57m (\$20.06m).

LEXICON (Massachusetts-based maker of digital audio equipment): Pre-tax losses \$589,000 (\$318,000) for six months to February 29 1988 against \$556,000. Net sales \$4.13m (\$2.98m). Losses per share 4 cents (same) after tax credit \$270,000 (\$634,000).

LUCAS INDUSTRIES rights issue of 38.52m shares at 500p has been taken up in respect of 94.3 per cent.

RUGBY GROUP is extending its joinery manufacturing activities with the acquisition of two Dutch companies, De Vries Corredijk and De Vries Trappenfabriek for a cash consideration of £1 19.2m (\$5.5m).

SOUZA CRUZ Industria e Comercio, 75 per cent owned Brazilian subsidiary of BAT Industries, reported the following net results of investments in subsidiaries and associates for the three months to March 31 1988: tobacco Cr 1.15m (\$4.1m approx.); paper and pulp Cr 827.1m; fruit juice Cr 737.6m loss; other Cr 385.3m.



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MoDo is one of the world's leading pulp producers. In total one million tonnes of pulp are produced every year by the Group's three pulp mills.

Around 25 per cent of the wood MoDo uses to produce pulp, paper and sawn timber products is felled in the company's own forests. MoDo owns a total of 635,000 hectares of productive forest land.

The Group's turnover amounts to more than SKr 7 billion per year. There are some 6,000 employees, of whom around 1,000 work abroad.

MoDo earned a profit for 1987 (before extraordinary items but including the company's interest in the earnings of Holmen and Iggesund) of SKr 969 million.

During the second half of 1987, MoDo took several initiatives which resulted in the formation of the "New Block" in Sweden's forest industry. The New Block's total sales in 1988 will amount to some SKr 20 billion. In addition to MoDo, the New Block includes Holmen and Iggesund.

To find out more about the corporations featured in this series, send now for your personal copy of their 1987 Annual Report.

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we announce the passing of  
our friend and colleague

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FOREIGN EXCHANGES

Renewed surge by sterling

STERLING rose to its highest level against the D-Mark for nearly two years. The pound moved back under the spotlight, as the dollar was left to one side. Buying of the pound was seen in Singapore and Tokyo, leaving the currency at around DM3.14, before a large commercial order in early London trading pushed it up to DM3.15.

with dealers believing it is unlikely to show much movement this week, because the US Treasury will want stability during its returning auctions. Little change is expected until the US trade figures are published on May 17.

In quiet trading the dollar rose to DM1.620 from DM1.618, and to SF1.405 from SF1.404, and to FF5.705 from FF5.702. According to the Bank of England, the dollar's index was unchanged at 92.8.

D-MARK fell to its lowest level against the franc for nearly two years. The D-Mark was fixed at DM3.946, compared with DM3.40 on Friday. In Frankfurt starting closed at DM3.1625, against DM3.13 before the weekend.

The dollar was very quiet, finishing at \$1.6085, compared with \$1.6080 on Friday. Earlier in the day the Bundesbank did not intervene when the dollar was fixed at \$1.6085, against DM1.6780. JAPANESE YEN - Trading range against the dollar in 1988 is 121.15 to 122.75. April average 124.92. Exchange rate index 245.7 against 228.5 six months ago.

The yen was little changed, in quiet foreign exchange trading. The dollar closed at ¥124.85, compared with ¥124.90 on Friday. Comment in the UK press at the weekend switched attention to sterling. The pound was particularly strong against the D-Mark, with dealers commenting that DM3.17 is now within sight. Others suggested the market appeared to be ripe to trade on speculation and hearsay.

The pound closed at around DM3.14, but enthusiasm cooled towards the close. At the fixing in Paris the EMS EUROPEAN CURRENCY UNIT RATES table shows exchange rates for various currencies against the unit.

EMS EUROPEAN CURRENCY UNIT RATES table with columns for currency, unit rate, and percentage change.

IN NEW YORK

Table showing interest rates for various terms (1 month, 3 months, 6 months, 12 months) and currency rates for Sterling, D-Mark, and Yen.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing forward rates for the pound against itself for various terms (1 month, 3 months, 6 months, 12 months).

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing forward rates for the dollar against itself for various terms (1 month, 3 months, 6 months, 12 months).

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency deposits (Sterling, D-Mark, Yen) for different terms.

CURRENCY MOVEMENTS

Table showing percentage changes in currency rates for Sterling, D-Mark, Yen, and others.

OTHER CURRENCIES

Table showing exchange rates for various other currencies (Austrian Dollar, Swiss Franc, etc.) against the pound and dollar.

EXCHANGE CROSS RATES

Table showing cross-rates between various currencies (Sterling, D-Mark, Yen, etc.).

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for various currencies (Sterling, D-Mark, Yen) for different terms.

NEW YORK

Table showing Treasury bill and bond yields for various terms (1 month, 3 months, 6 months, 12 months).

MONEY MARKETS

UK rates lower

INTEREST RATES fell in London yesterday, as sterling moved higher on favourable weekend press comment. The pound's improvement came after a report from Goldman Sachs, which suggested that there was no need for an increase in UK interest rates and that the pound could sustain a further rise against the D-Mark.

The forecast was revised to a shortage of around £500m, and the Bank gave assistance in the morning of £20m, through outright purchases of £10m of eligible bank bills in band 1 and £10m in band 2, all at 7% p.c. Additional assistance in the afternoon came to £10m, and comprised outright purchases of £5m of Treasury bills, £5m of local authority bills and £100m of eligible bank bills, all in band 1 at 7% p.c. in band 2 it bought £25m of eligible bank bills and £25m in band 2, all at 7% p.c. Late help came to £10m.

In Frankfurt, call money showed little change, while longer term rates were marginally higher - in line with a rise in Eurodollar rates. However today's Bundesbank sale and repurchase tender is not expected to hold any surprises, and the rate is likely to remain fixed at 3.25 p.c. Dealers argued that a build up of inflationary fears in New York after a fall in US unemployment was not sufficient to make the Bundesbank raise West German rates higher. Dealers also took note of comments by Mr Lotter Mueller, a member of the Bundesbank council, when he suggested that rates should be held down in the short term. However he added that a rise in rates - in the long run - would not be ruled out.

LONDON MONEY RATES

Table showing London money rates for various currencies (Sterling, D-Mark, Yen) for different terms.

INDUSTRIAL RELATIONS

The strike by members of NUM over the issue of wages, following a number of work stoppages earlier in the year, was a set-back in the process of building a sound and constructive relationship with trade unions and employees. While Amcoal remains committed to a policy of constructive relations with trade unions, such unions must accept that the best interests of their members cannot be served by policies and

actions which threaten the long-term viability of the industry. The willingness of NUM to reach a negotiated settlement in respect of employees dismissed during the strike last year was a positive development, especially as the settlement provides for a code of conduct which will enable both Amcoal and NUM to act against workplace violence.

It is important to note that the strike involved only one group of unionised employees and that members of other unions and officials' associations made it possible to maintain production at high levels during the strike, and this must be acknowledged.

The lack of progress in abolishing the statutory job reservation provisions of the Mines and Works Act continues to be of concern. In hampering the advancement of employees of colour in the mining discipline we are losing time and goodwill. This the country can ill afford, and the Minister of Economic Affairs and Technology needs to proceed on the issue with all due haste.

The Group accepted the invitation of the board of Anglo American Corporation of South Africa Limited to participate in The Anglo American Group Employees Shareholder Scheme. This scheme, which is entirely voluntary, will enable employees with two or more years' service to become shareholders of Anglo American Corporation. The scheme will allow employees to experience wealth as a resource and will show how money invested in well managed enterprises creates wealth for the community in addition to providing a worthwhile reward to the investor. Over 80 per cent of Amcoal's employees have elected to join the scheme, a strong endorsement by employees of its objectives and a measure of the effectiveness with which these were communicated to employees.

Future prospects Based on recent trends in the international coal markets, the lower rand/US dollar exchange rate, and subject to no further sanctions, Amcoal's earnings from coal exports are expected to show some improvement, and there will be further growth in domestic earnings. Accordingly, the Group is forecasting improved results for the year ahead.

In the longer term, it is difficult to forecast the environment in which the Group will operate. South Africa cannot afford an inflation rate substantially above the rates of its major trading partners, and consequently the recent initiatives taken by the State President in the fight against inflation are to be welcomed. Restraints on prices and earnings, however, must be accompanied by sound fiscal and monetary policies if major distortions are to be avoided. New economic policies, however soundly based and courageously implemented, will not secure a stable future for the country without concomitant moves towards political reform and power sharing and it is imperative that the stalled reform initiatives regain momentum. The recent constitutional proposals announced by the State President are a move towards this objective. Given real political and economic progress, I am confident that Amcoal, with its financial resources, competent management, and strong position in the coal markets, will earn acceptable returns for its shareholders.

London Office: 40 Holborn Viaduct, London EC1P 1AL

STEWART ST. BIRMINGHAM, B15 7AF, England. Telex: 338633 MANHAT G. Contractors to H. N. Government.

Manufactured by Manhattan-Windsor 021 454 1437

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EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, May 83, Jun 83, Jul 83, and Stock. Lists various options series and their corresponding values.

Table with columns for Series, Vol, Last, Jul 83, Oct 83, Jan 84, and Stock. Lists various options series and their corresponding values.

TOTAL VOLUME IN CONTRACTS: 22,363

A=Ask B=Bid C=Call P=Put

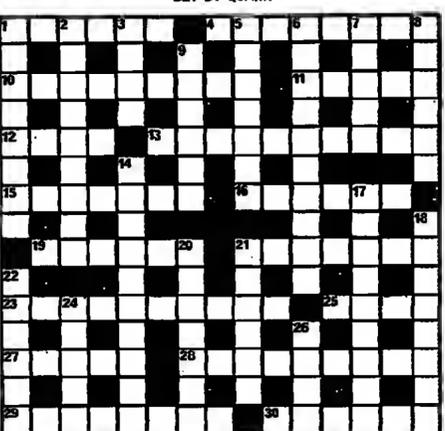
BASE LENDING RATES

Table listing various banks and their base lending rates, including Citibank, City Merchants Bank, and others.

AUTHORISED UNIT TRUSTS

Large table listing numerous authorized unit trusts, including names like Abbey Unit Trust, Abstract Management Ltd, and others, with associated financial data.

FT CROSSWORD No.6,626



ACROSS clues: 1 and 4 suffer the punishment of many strikers? (3,3,5), 10 Representation of royal part in Reformation (9), 11 Pictures recalled church remains (5), 13 Regrettin defeat (4), 14 Misdirected dart could land here in the open (5,5), 15 Medley of times (i.e. in succession) (2,5), 16 Human pitied? (6), 17 Remains kind when taking up to prepare for action (8), 21 Bit of performance with a joke (Irish one)? (7), 23 Edible plant excellent round garden's edges (10), 25 Barge in here with almost threatening expression (4), 27 It's hard being included in rent for part of plant (5), 28 Charlie Bowler, perhaps (4+5), 29 Coin collector (5-5), 30 Did sac burst to produce the larva? (6)

DOWN clues: 7 At Sam up for the animal? (6), 8 Fashionable finish in test... (6), 9 ...with extras for a farewell (3-3), 12 Just a little money is miserly (10), 14 Came together and agreed (8), 17 Bow rockets can be pointed (8), 18 Bookbinder's size to give hot setting (7), 21 Benefit for pit working (6), 22 Piece of wood nearly surrounding copper shield (6), 24 Small beginning of an officer (navy)? (5), 26 Girl, in truth missing the city? (4)

Solution to Puzzle No.6,625

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various categories like 'Legal & General (Unit) Premiums Ltd', 'Municipal Life Assurance Ltd', and 'The Vanguard Group'. Each entry includes company names, fund names, and numerical values.

INSURANCES

Table listing insurance companies and their details, including names like 'AA Priority Society' and 'Alliance Life Assurance Co Ltd'.

INSURANCES

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FT UNIT TRUST INFORMATION SERVICE

Company Name	ISIN	Current Price	Change	High	Low	Volume	Market Cap	Dividend	Yield
Phoenix Assurance Co Ltd	0272 2949E	150.0	0.0	150.0	150.0	100	150.0	0.0	0.0%
Prudential Assurance Co	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
Royal Heritage Life Assurance Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
Scottish Life Assurance Co Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
TSB Life Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
United Overseas Bank Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
Windsor Life Assurance Co Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
Yorkshire Assurance Co Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
... (thousands of rows) ...									

MANAGEMENT SERVICES

Company Name	ISIN	Current Price	Change	High	Low	Volume	Market Cap	Dividend	Yield
David M. Aarons Personal Fin. Plng. Svc.	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
The Analysis Group PLC	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
Adviser Financial Services Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
... (thousands of rows) ...									

OFFSHORE AND OVERSEAS

Company Name	ISIN	Current Price	Change	High	Low	Volume	Market Cap	Dividend	Yield
Alloy Global Investment Fund	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
Atlantic Financial Services Ltd	02-405 922Z	100.0	0.0	100.0	100.0	100	100.0	0.0	0.0%
... (thousands of rows) ...									

FT Unit Trust Information Service provides a comprehensive list of unit trusts and their performance data. The data is sourced from various financial institutions and is subject to change without notice.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various British and foreign funds, including British Funds, Foreign Bonds & Rails, and American funds.

Table of Money Market Trust Funds listing various money market funds and their performance.

LONDON SHARE SERVICE

AMERICANS—Contd

Table listing American stocks with columns for Stock, Price, and % Change.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and % Change.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies with columns for Stock, Price, and % Change.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads companies with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads companies with columns for Stock, Price, and % Change.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Table listing drapery and stores companies with columns for Stock, Price, and % Change.

DRAPERY AND STORES—Contd

Table listing drapery and stores companies with columns for Stock, Price, and % Change.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, and % Change.

ENGINEERING—Contd

Table listing engineering companies with columns for Stock, Price, and % Change.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies with columns for Stock, Price, and % Change.

HOTELS AND CATERERS

Table listing hotels and caterers companies with columns for Stock, Price, and % Change.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial companies with columns for Stock, Price, and % Change.

INDUSTRIALS (Miscel.)—Contd

Table listing miscellaneous industrial companies with columns for Stock, Price, and % Change.

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INDUSTRIALS (Miscel.)—Contd

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INSURANCES

Table listing insurance companies with columns for Stock, Price, and % Change.

LONDON SHARE SERVICE

Handwritten text at the top of the page.

INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union, and others.

MOTORS, AIRCRAFT TRADES

Table listing companies in the motor and aircraft trades, such as British Aerospace, Rolls Royce, and others.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies, including News International, Newsprint, and others.

PAPER, PRINTING, ADVERTISING

Table listing companies in the paper, printing, and advertising sectors, such as Newsprint, Newsprint, and others.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of the paper, printing, and advertising companies table.

PROPERTY

Table listing property-related companies and their share prices.

SHIPPING

Table listing shipping companies and their share prices.

SHOES AND LEATHER

Table listing shoe and leather companies and their share prices.

SOUTH AFRICANS

Table listing South African companies and their share prices.

TEXTILES - Contd

Continuation of the textiles companies table.

TOBACCOS

Table listing tobacco companies and their share prices.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

Investment Trusts

Table listing investment trusts and their share prices.

SHIPPING

Table listing shipping companies and their share prices.

TRUSTS, FINANCE, LAND - Contd

Continuation of the trusts, finance, and land companies table.

Finance, Land, etc

Table listing finance, land, and other companies.

OIL AND GAS

Table listing oil and gas companies and their share prices.

OIL AND GAS - Contd

Continuation of the oil and gas companies table.

OVERSEAS TRADERS

Table listing overseas traders and their share prices.

PLANTATIONS

Table listing plantation companies and their share prices.

MINES

Table listing mining companies and their share prices.

Central African

Table listing Central African companies and their share prices.

Finance

Table listing finance companies and their share prices.

MINES - Contd

Continuation of the mines companies table.

Miscellaneous

Table listing miscellaneous companies and their share prices.

THIRD MARKET

Table listing third market companies and their share prices.

NOTES

Notes section providing information about share listings, including company names and share prices.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks and their share prices.

TRADITIONAL OPTIONS

Table listing traditional options and their share prices.

Additional notes and information at the bottom of the page.

LONDON STOCK EXCHANGE

Attempt to remain above FT-SE 1800 fails as leading shares drift lower late

Account Dealing Dates
Option
First Declines Last Account
Dealings Since Dealings Day

tion remains well behaved".
It was afternoon before the FT-SE index moved below 1800 and into the red for the first time.

Attention switched back to sterling and London foreign exchange markets after heavy Far Eastern support overnight.

DRH Europe, the economic consultancy group, on the other hand is another advocate of future sterling weakness.

Last month's input/output price falls to ease this concern. With the T-bond trading later turning off in London, medium and longer-dated Gills hovered either side of Friday's closing level before ending a touch harder on the session.

There was talk in the market that Alan Sugar, the chairman, would unveil at least two new products at the company headquarters in Brentford and London.

FINANCIAL TIMES STOCK INDICES
Table with columns for indices (Government Sec, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, etc.) and values for May 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

Burmah rose 5 to 579p with at least two securities houses still keen on the stock after the recent analysts' trip to the group's US operations.

The lukewarm weekend Press response to news of the bid approach saw Harris Queensway drift a couple of pence to 158p.

British Telecom, with 6.3m traded, were the most active issue in the heavily-traded electronics sector.

Business in the banks was generally thin with the notable exception of Barclays "new" where a substantial two-way trade saw the shares settle a fraction off at 128p after turnover of almost 10m.

Bid speculation was again doing the rounds in Unigate which jumped 5 more to 307p.

English China Clays, a strong market of late on RTZ bid hopes, closed a few pence lower at 449p in the wake of acquisition news.

Stanhope featured the property sector rising 19 to 276p as the company revealed that its buying talks which could lead to a major investor taking a significant stake.

Mersey Docks jumped 25 to 389p in the wake of a bullish chatter from stockholders.

Elsewhere in the stock market, International 5 better at 241p, reacted to favourable weekend Press comment ahead of John figures, due next month.

Traded options totalled 28,688 contracts, made up of 15,687 calls and 10,271 puts. Racial again attracted a heavy business with calls totalling 1,937 and puts 1,627.

FT - ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS
Monday May 9 1988
Table with columns for Index No., Day's Change %, Est. Exch. Yield, Gross Yield, Est. P/E, etc.

FIXED INTEREST

Table with columns for Index No., Day's Change %, Fri May 6, etc.

LONDON TRADED OPTIONS

Table with columns for Option, Calls, Puts, and various stock options like Alliance, Biff, etc.

NEW HIGHS AND LOWS FOR 1988

Table listing new highs and lows for various sectors like AMERICANS, CHEMICALS, etc.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for major stocks like ASA Group, Anglo, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls for various categories like British Funds, Industrials, etc.

LONDON RECENT ISSUES

Table listing recent issues with columns for Issue No., Date, High, Low, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue No., Date, High, Low, etc.

"RIGHTS" OFFERS

Table listing rights offers with columns for Issue No., Date, High, Low, etc.

WORLD STOCK MARKETS

Table of world stock markets including Australia, Canada, France, Germany, Italy, Japan, Netherlands, and Sweden. Columns include country, stock name, price, and change.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock name, price, and change.

Table of Japanese stock markets including various indices and individual stock prices.

Table of Australian stock markets including various indices and individual stock prices.

Table of New York Dow Jones indices and active stocks.

Table of London price changes and Tokyo active stocks.

Table of Canadian active stocks.

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NEW YORK STOCK EXCHANGE CLOSING PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 12 Month High/Low, 12 Month Stock, and 12 Month High/Low.





AMERICA

Dow moves lower in heavy dividend-related trading

Wall Street

THE EQUITY MARKET drifted lower yesterday and the Dow Jones Industrial Average closed below 2,000 for the first time since April 21, writes Janet Bush in New York.

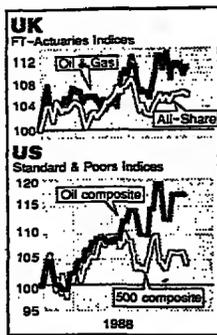
expectations that the US Federal Reserve will tighten monetary policy in response to the strength of the economy, and concerns about inflation.

38%. The company, which has rejected a \$50 a share takeover offer from Tate & Lyle, said it was in talks with third parties about being acquired.

Steven Butler on prospects for a key sector

Speculative interest keeps oils buoyant

STRONG first quarter earnings reported by the US major oil companies recently are yet another reminder that weak crude prices are not always bad news for the world's oil industry.



James Capel. "But then you'd have missed the next 50 per cent price rise."

Paris greets President's return with brisk rise

By George Graham in Paris

IN 1981, the Paris bourse welcomed the new president François Mitterrand with two days of chaos in which so many shares were suspended that it was impossible to calculate an index.

EUROPE

Volume and price movements hit by investor malaise

London

TURNOVER continued to languish at low levels in most European bourses yesterday, and a general lack of market moving news held back share movements.

LEADING exporters gave up early gains in London as sterling rose sharply. The FT-SE 100 index ended 8.2 lower at 1,794.9 in this trading after Wall Street's lower opening.

ASIA

Nikkei falls 223 amid US interest rate uncertainty

Tokyo

UNCERTAINTY over US interest rate trends sent investors to the sidelines in Tokyo yesterday and share prices closed lower for the third consecutive session, writes Shigeo Nishimura of Jiji Press.

Engineering, which have similar redevelopment plans, rose Y70 to Y1,190 and Y20 to Y490 respectively.

and that institutions had moved back into the market after the hefty sell-off last week when Jardine Strategic increased its stake in speculative favourite Hongkong Land.

The Hang Seng index gained 12.29 to 2,584.03 and turnover was HK\$1.03bn compared with HK\$1.4bn on Friday.

There are two reasons for this. First, Saudi Arabia and other big Arab Gulf producers appear ready to prevent any sustained rise in oil prices because they want to assure the long-run competitiveness of their own oil reserves.

SOUTH AFRICA

WITH BULLION trading in a narrow range, little interest was shown in gold stocks. Platinum and diamonds were also lower while industrials were neglected and shares drifted down in this trading.

AMSTERDAM remained in the doldrums, with little news to excite trading, and the all-share trend index lost 0.9 to 83.8 in very low volume. Nedlloyd, recent target of takeover talk, shed a further F1 4 to F1 244.

Australia

DOMESTIC programme trading and easier metal prices took share prices lower, with the All Ordinaries index losing 12.2 to 1,418.8.

Singapore

INSTITUTIONS stayed on the sidelines and equities closed lower on consolidation after last week's gains. The Straits Times Industrial index eased 4.16 to 871.58.

Hong Kong

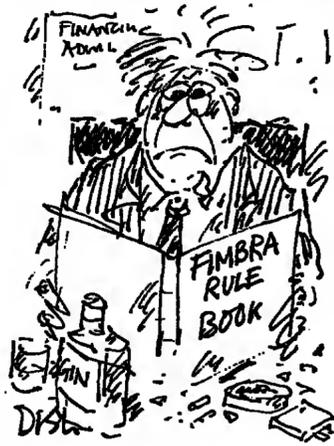
THE RISE in the prime rate over the weekend failed to dampen a renewed bout of interest in Hong Kong property and industrial shares which left the market slightly higher.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Monday May 9 1988, Friday May 6 1988, and Dollar Index. Rows list various countries and their stock indices.

Once you have read the rules you may need a little help



There are several weeklies that claim to serve brokers and financial advisers. Two of them are clad in pink. But only one is from the Financial Times.

Registration form for Financial Adviser, including checkboxes for various services and fields for name, position, company, address, signature, and date.

FINANCIAL ADVISER

Base values: Dec 31, 1986 = 100; Financial Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987